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Separate section

FINANCIAL TIMES

Europe's Business Newspaper

THURSDAY JANUARY 27, 1994



Student charged with firing blanks at Prince Charles



Prince Charles's personal bodyguard Colin Trimming steers the Prince to one side after a young man charged towards him and fired two blank shots with a starting pistol shortly before an Australia Day ceremony in Sydney. He was unharmed and immediately resumed his address after police and security men hustled away the suspect. Police later charged David Kang, 23, with six offences relating to the incident. Police said Kang wrote to the Prince last month protesting about the treatment of Cambodian boat people being held in detention camps in Australia.

Hosokawa digs in: Japan's prime minister Morihiro Hosokawa said he plans to fight on in office even if parliament does not pass measures to reform the country's scandal-ridden political system by Saturday. Page 18

'10 dead' in supermarket accident: Ten people were believed killed and at least 50 injured when the roof of a supermarket collapsed in the French Riviera city of Nice.

Steel tube groups merge: French, German and Italian steel tube companies won approval to merge after the European Commission overturned a recommendation that the deal be blocked because it could be anti-competitive. Page 18; **Strength of ambition fuels steel group,** Page 21

Brussels warning over Bull case: The French government was warned by the European Commission that it could face action in the European Court of Justice unless it froze a FF2.5bn (\$420m) capital injection for Groupe Bull, the loss-making computer group. Page 18

Compaq Computer, which aims to become the world's largest personal computer maker by the end of next year, more than doubled year-end net income to \$462m amid "unprecedented demand" for its products. Page 19

Clinton bullish on budget deficit: Next year's US budget deficit will be less than \$150bn, President Bill Clinton predicted in his State of the Union address, compared with the \$300bn many analysts were forecasting when he took office last year. Page 5

Hussein ready to meet Rabin: King Hussein of Jordan said for the first time he was willing to meet Israeli prime minister Yitzhak Rabin in a move that could bolster the Mideast peace process. Page 4

Philip Morris, US cigarette, food and beer group, saw fourth-quarter net profits slump to \$339m following the cut in the price of Marlboro cigarettes and a heavy restructuring charge. Page 19

German inflation down: Germany's annual inflation rate fell to 3.4 per cent in the month to mid-January. The Bundesbank called the better-than-expected figure "good news". Page 2

Canada's smugglers force tax cut pledge: Canada's federal government and the Quebec provincial government promised to cut and maybe abolish the high taxes widely blamed for a surge in cigarette smuggling. Page 5

Metalgesellschaft concern over US arms: Fresh evidence has emerged that the Metallgesellschaft supervisory board was uneasy about the activities of the group's US subsidiaries months before difficulties at its New York trading arm drove the group to the brink of collapse. Page 19

Indian pit blast: At least 55 miners were feared killed after an explosion and fire at the Newkunda coal mine, about 250km north of Calcutta, India.

Romania warms to Nato: Romania signed a partnership document with Nato and said it wanted to become a full member of the western military alliance.

Musical frontiers extended: Classic FM, a UK commercial classical music radio station launched in 1992, plans to provide a service to all of Europe. Page 6

STOCK MARKET INDICES		STERLING	
FT-SE 100	5,436.1 (+7.8)	New York Composite	1,493
DAX	1,343		
FT-SE 100	1,490.98 (+5.88)	London	1,492.5 (1,494)
FT-SE 100	1,724.56 (+0.25)	Paris	2,588.5 (2,587)
Nikkei	19,138.21 (+489.89)	Frankfurt	8,853.4 (8,759)
New York Composite	1,490.98 (+5.88)	Madrid	2,197.6 (2,195)
Dow Jones Ind. Ave.	3,907.44 (+12.1)	Y	164.807 (165.058)
S&P Composite	473.18 (+2.18)	Z Index	82.4 (82.6)
US LUNCHTIME RATES		DOLLAR	
Federal Funds	5.1/4	New York Composite	1,493
3-mo Treas. Bill: Yld	2.872%		
Long Bond	8.62%	London	1,492.5 (1,494)
Yield	8.62%	Paris	2,588.5 (2,587)
LONDON MONEY		Frankfurt	8,853.4 (8,759)
3-mo Interbank	5.1/4 (Same)	Madrid	2,197.6 (2,195)
Libor 6m bill future	Mar 119 (Mar 119.13)	Y	164.807 (165.058)
NORTH SEA OIL (Argus)		Z Index	82.4 (82.6)
Brent 15-day Mar	\$14.31 (14.1)		
Gold			
New York, Comex (Feb)	\$384.8 (381.8)		
London	\$383.55 (382.3)		
Tokyo close	¥118.24		

Austria	3,500	Germany	1,000	Italy	1,000	Japan	1,000	UK	1,000	US	1,000
Banque	1,000	Hong Kong	1,000	India	1,000	Malaysia	1,000	Philippines	1,000	Singapore	1,000
Bulgaria	1,000	Indonesia	1,000	Iran	1,000	Israel	1,000	South Africa	1,000	Sweden	1,000
Czech Rep	1,000	Italy	1,000	Japan	1,000	Korea	1,000	Spain	1,000	Switzerland	1,000
Denmark	1,000	Malaysia	1,000	Malta	1,000	Mexico	1,000	Norway	1,000	Taiwan	1,000
Egypt	1,000	Philippines	1,000	Finland	1,000	France	1,000	UK	1,000	US	1,000
France	1,000	South Africa	1,000	Germany	1,000	Hong Kong	1,000	India	1,000	Italy	1,000
Germany	1,000	Indonesia	1,000	Iran	1,000	Israel	1,000	Japan	1,000	Korea	1,000
Greece	1,000	Italy	1,000	Japan	1,000	Korea	1,000	Malaysia	1,000	Malta	1,000
Hong Kong	1,000	Malaysia	1,000	Malta	1,000	Mexico	1,000	Norway	1,000	Netherlands	1,000
India	1,000	Malta	1,000	Mexico	1,000	Norway	1,000	Netherlands	1,000	New Zealand	1,000
Indonesia	1,000	Mexico	1,000	Norway	1,000	Netherlands	1,000	New Zealand	1,000	Nigeria	1,000
Iran	1,000	Norway	1,000	Netherlands	1,000	New Zealand	1,000	Nigeria	1,000	Poland	1,000
Israel	1,000	Netherlands	1,000	New Zealand	1,000	Nigeria	1,000	Poland	1,000	Portugal	1,000
Japan	1,000	New Zealand	1,000	Nigeria	1,000	Poland	1,000	Portugal	1,000	Romania	1,000
Korea	1,000	Nigeria	1,000	Poland	1,000	Portugal	1,000	Romania	1,000	Saudi Arabia	1,000
Malaysia	1,000	Poland	1,000	Portugal	1,000	Romania	1,000	Saudi Arabia	1,000	Spain	1,000
Malta	1,000	Portugal	1,000	Romania	1,000	Saudi Arabia	1,000	Spain	1,000	Sweden	1,000
Mexico	1,000	Romania	1,000	Saudi Arabia	1,000	Spain	1,000	Sweden	1,000	Switzerland	1,000
Norway	1,000	Saudi Arabia	1,000	Spain	1,000	Sweden	1,000	Switzerland	1,000	Taiwan	1,000
Netherlands	1,000	Spain	1,000	Sweden	1,000	Switzerland	1,000	Taiwan	1,000	Thailand	1,000
New Zealand	1,000	Sweden	1,000	Switzerland	1,000	Taiwan	1,000	Thailand	1,000	Turkey	1,000
Nigeria	1,000	Switzerland	1,000	Taiwan	1,000	Thailand	1,000	Turkey	1,000	UK	1,000
Poland	1,000	Taiwan	1,000	Thailand	1,000	Turkey	1,000	UK	1,000	US	1,000
Portugal	1,000	Thailand	1,000	Turkey	1,000	UK	1,000	US	1,000		
Romania	1,000	Turkey	1,000	UK	1,000	US	1,000				
Saudi Arabia	1,000	UK	1,000	US	1,000						
Spain	1,000	US	1,000								
Sweden	1,000										
Switzerland	1,000										
Taiwan	1,000										
Thailand	1,000										
Turkey	1,000										
UK	1,000										
US	1,000										

Finance minister warns of 'economic coup' headed by Chernomyrdin

Yeltsin bows to hardliners as Fyodorov quits post

By Leyla Boulton in Moscow and Peter Norman in London

President Boris Yeltsin appeared yesterday to opt for an inflationary economic policy to appease a parliament dominated by communist and ultra-nationalists by accepting the departure of his reformist finance minister.

Mr Boris Fyodorov resigned with a warning that an "economic coup had taken place" headed by Mr Victor Chernomyrdin, the Russian prime minister, which would plunge the country into disaster.

Mr Fyodorov said he was quitting after a half-hour meeting with Mr Yeltsin, who reportedly told him, "You cannot leave at a time like this and throw everything away". But he made no effort to meet any of his conditions for staying.

The new acting finance minister will be Mr Sergei Dubinin, presently a deputy finance minister, who is unlikely to fight for his reformist views with the same energy as Mr Fyodorov.

Mr Yeltsin's decision comes shortly before an international Monetary Fund mission is due in

Moscow to examine economic reform prospects.

The latest stage in the battle over Russian economic policy could further undermine the west's readiness to step up financial support for Russian reform.

Finance ministers from the Group of Seven leading industrial countries are expected next month to discuss the economic crisis and political upheaval.

Mr Theo Waigel, the German finance minister, has invited his colleagues from the US, Japan, France, Britain, Italy and Canada to a meeting in the Schloss Hotel at Kronberg, north of Frankfurt.

The German minister has proposed that the meeting should be held on February 26 and that Mr Michel Camdessus, managing director of the IMF, should attend. The ministers want to meet Mr Alexander Shokhin, the middle-of-the-road reformer who last week was made economics minister, after the G7 talks.

Mr Fyodorov said an inevitable rise in inflation, a fall in living standards and a continuing drop in output would demonstrate there was no alternative to the policies he had embraced. He also



Vladimir Zhirinovsky, leader of Russia's rightwing Liberal Democratic party, responds to critics at a press conference in Moscow yesterday. Mr Zhirinovsky faces prosecution on charges of "warmongering".

warned that "a dead end reached at the people's expense" could trigger a social explosion.

He said: "Having in the cabinet people who have caused the country colossal political and economic harm and are opposed to reform is unacceptable."

Mr Fyodorov told the Financial Times his main reason for leaving was President Yeltsin's refusal to fire Mr Victor Gerash-

chenko, the central bank chairman, whom he accused of undermining his attempts to institute fiscal discipline and a tight monetary policy. "This was a must. If I tightened [spending] in the government, they would go to Gerashchenko [for money]."

Mr Yeltsin refused to fire Mr Fyodorov a promotion to first deputy prime minister, meaning he would be placed beneath Mr

Alexander Zverev, the pro-Communist deputy prime minister for agriculture whose departure Mr Fyodorov had demanded.

In a final plea to the president issued after his resignation, Mr Fyodorov said: "We are witnessing an economic coup and a reversal of reforms. You are our only hope."

Utility to sell stake, Page 2

Germany plans freer gas and electricity market

By Quentin Peel in Bonn

The German government is drawing up legislation to open the country's highly regulated market for electricity and gas.

A draft law which would allow access to the energy supply grids will be presented to the cabinet before Easter, Mr Günter Rexrodt, the economics minister, said yesterday.

The move would allow domestic and foreign competitors to take on the main energy utilities including RWE, Veba's Preussen-Elektra and Bayernwerk, as well as Ruhrgas, the country's leading gas importer and distributor.

It is likely to be fiercely resisted by the big utilities, the local authorities which are their leading shareholders, and by the trade unions and opposition Social Democrats because of worries about job security and the quality of services.

Mr Rexrodt insisted yesterday the change had the backing of the ruling coalition in Bonn, and he was determined to make it law before the next election. It is part of the government's programme to create jobs and stimulate growth, approved last week by the coalition partners and yesterday in cabinet.

"I know this is stirring up a hornet's nest," he said. "We will face a united front of opposition. But we have the consumers supporting us, for whom electricity and gas in Germany have been too expensive for far too long."

The new law will outlaw agreements between the utilities which set demarcation lines between their operations, with each supplying all energy demand in their own areas. Instead, it will give transmission rights to other gas and electricity suppliers, allowing them access to the national and regional grids.

Mr Johann Rehkopf, the state secretary for economics, said the intention was to open up competition in the German market before the European Union allowed cross-border energy supplies from 1998. Germany would

Continued on Page 18
German inflation falls beats forecasts, Page 2

Berlusconi quits business to enter politics

By Robert Graham in Rome

Mr Silvio Berlusconi, the media magnate, abandoned his position as chairman of Italy's third-largest private business empire yesterday in favour of a new political grouping, Forza Italia - "Come on, Italy" - to fight a general election in March.

It is the first time in recent years that such a prominent business figure has switched from business to politics in any Euro-

pean democracy. Mr Berlusconi said he was entering politics "because I don't want to live in an illiberal country run by immature people linked to the political and economic failures of the past".

The announcement was made in a video message sent to television stations controlled by his Fininvest group and those of state-run television. State television was last night resisting pressure from him to run either the full eight-minute version of his

announcement or a four-minute version on the ground that it was unsolicited political propaganda.

Mr Berlusconi's entry into politics has been an on-off affair since last December. Until now he has been holding back, in part because he threatens to split the centre-right vote even more.

His principal enemy, the former communist party of the Democratic Left (PDS), said Mr Berlusconi could not easily distance himself from his media interests and there were clear

conflicts. Indeed, Fininvest made clear that Mr Berlusconi's ownership would remain unchanged. He was simply abandoning any management role.

Fininvest controls more than 80 per cent of Italy's commercial television networks, as well as two newspapers and magazines.

His move also raises questions about the financial health of Fininvest, whose profit figures in recent days analysts have begun to question. Its 1992 profit was £21bn (\$12.3m) in the published

accounts with debt at £4,500bn, 43 per cent of turnover. Part of his empire, Silvio Berlusconi Enterprises, has been due to be floated to raise money.

Of Forza Italia, Mr Berlusconi said of his grouping yesterday: "It won't be the traditional faction-ridden grouping. On the contrary it will have the opposite aim - of uniting people to give Italy the majority and government the country needs and deserves... We want to renovate Italian society."

Mercedes faces third loss at truck division

By Kevin Done, Motor Industry Correspondent, in Stuttgart

The commercial vehicle operations of Mercedes-Benz, the world's leading truck maker, will suffer a third successive annual loss in 1994, Mr Helmut Werner, chief executive, warned yesterday.

The car division, which also suffered an operating loss in 1993, was expected to return to profit, however, helped by a forecast 12 per cent increase in sales to 670,000.

Mr Werner said Mercedes, the automotive subsidiary of Daimler-Benz, had embarked on a "radical rethinking" of its production structure and would increase the share of its car production outside Germany to 10 per cent in the medium-term from 2 per cent at present. Production would rise in countries such as the US, Mexico, South Korea and India. Mercedes expected shortly to sign a deal with Tata, the Indian vehicle maker, to assemble up to 15,000 E-Class cars a year from 1995.

The company would also cut the level of in-house manufacturing from 45 per cent at present to below 40 per cent by 1995, making greater use of outside component suppliers.

Mr Werner said Mercedes planned to enter more co-operative ventures with other vehicle makers and suppliers. It was also seeking a significant increase in productivity, not only in labour but also in capital and organisation. Capital spending was being cut to DM18.7bn (\$10.6bn) in the five years from 1994 to 1998 from the DM21bn previously planned for 1993 to 1997.

Turnover was forecast to rise by 5 per cent this year to DM68bn following a 3 per cent fall last year to DM64.8bn. Daimler-Benz, of which Mercedes accounts for about two-thirds of group turnover, made a loss of DM10bn in the first nine months of 1993 under US accounting rules.

"We shall be able to achieve more with our available funds than in the past," Mr Werner said. "High investment expenditure is not always a sign of efficient performance."

Capital productivity had fallen steadily in recent years leading to "a dramatic increase in depreciation," he said. "We have to deploy our investment more efficiently."

The company had cut costs by DM4bn in 1993, and planned to close the cost gap with Japanese producers by 1995. Mercedes planned to cut its domestic workforce by a further 8,000 jobs this year to 151,000 by the end of 1994. Passenger vehicle production - cars and four-wheel drive vehicles - was forecast to jump to 850,000-900,000 by 1998 with the addition of new ranges.

US pledges Patriots for South Korea

By John Burton in Seoul

The US is to send Patriot air defence missiles to South Korea to protect against any surprise missile attack from North Korea.

Confirmation of the move in Washington yesterday by Mr Frank Wisner, defence under-secretary, followed strong indications from South Korean foreign ministry officials that the deployment would go ahead.

The discussions between Washington and Seoul reflect increased concern about tension on the Korean peninsula after North Korea's refusal to allow international inspections of its nuclear facilities.

"The threat of North Korean missiles is very real," said Mr Hong Soon-young, South Korea's vice-foreign minister.

North Korea last year tested the Rodong-1, an improved variant of the Soviet Scud missile with an estimated range of 1,000km. The stationing of Patriot missiles would be the first publicly announced strengthening of US forces in South Korea since North Korea blocked nuclear inspections a year ago.

The South Korean defence ministry said last week there was a risk of a North Korean



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FT 27/94

Ahern delivers on tax promise

By Tim Coone in Dublin

Mr Bertie Ahern, the Irish finance minister, has delivered on his promise to accelerate tax reform and give a boost to domestic demand in his 1994 budget unveiled yesterday.

Healed in advance as a "budget for jobs", Mr Ahern has focused his new measures on easing the tax burden for the lower paid, by a substantial widening of the standard rate tax band, eliminating a 1 per cent income levy, reducing employers' and employees' national insurance contributions and increasing personal income tax allowances.

The effect of these reliefs will be to increase disposable income at the lower end of the income scale by £233m (\$478m), equivalent to 1.1 per cent of GNP. Overall private sector consumption is estimated to grow by 4 per cent in 1994. This should boost consumer and business confidence, especially in those industries manufacturing mainly for the domestic market and which have experienced the heaviest job losses over the past three years.

Although the Irish economy has one of the best performing economies in the EU, exhibiting growth averaging 5 per cent since 1987, a low fiscal deficit and low inflation, these successes have not stemmed the rising tide of unemployment, which now stands at 18.4 per cent of the workforce - almost twice the EC average. This budget, although unlikely to make a dramatic impact on the jobless figure, should nonetheless help to reverse the trend without fuelling inflationary fears.

Mr Ahern said the budget is aimed at creating "faster sustainable economic and employment growth" which would keep government borrowing "comfortably below 3 per cent of GNP". Inflation is "unlikely to exceed 2.5 per cent" in 1994, compared to 1.5 per cent in 1993, he said.

GNP growth in 1994 is projected at 3.75 per cent. He said capital spending is set to grow by 7.3 per cent, while construction-related spending is budgeted to grow by 9 per cent.

Mr Ahern has partially offset the expansionary effects of the budget, by increasing excise duties on beer, tobacco and spirits, and shifting some of the tax burden to middle and higher income groups, and reducing a range of discretionary tax reliefs. Property taxes are also to increase. The net effect of the measures will result in a cost to the exchequer of £162m.

Government borrowing is targeted at £798m in 1994, or 2.7 per cent of GNP, only 0.2 percentage points higher than in 1993. This will be reassuring news for the financial markets looking out for signs of any slackening of fiscal discipline which could have adverse implications for inflation and the exchange rate.

Opposition leaders, however, were critical of Mr Ahern for not going further with tax reforms. Mr Ivan Yates, the spokesman for the Fine Gael party, described the budget as "modest, conservative and unimaginative". Mr Mike Allen, head of Ireland's National Organisation of the Unemployed, said the budget was "good from the point of view of business, but we remain to be convinced that it will produce the jobs it promised". The government's own projections are for unemployment to fall only 5,000 to 289,000.

Unicef criticises economic reform's high human cost

By Frances Williams in Geneva

Economic and social reforms in central and eastern Europe have proved far more costly in human terms than originally anticipated, with a massive rise in poverty and widespread social disintegration, the United Nations Children's Fund says in a report published yesterday.

Presenting the report in Geneva, Mr James Grant, Unicef's executive director, said immediate action was needed to minimise and compensate for the human cost of reform measures. While reforms were necessary, policymakers had focused almost exclusively on economic issues to the detriment of social concerns, he said.

He also criticised bilateral aid programmes for the region which he said were all too often driven by short-term commercial interests rather

Andrew Hill examines the policy significance of the go-ahead given to a controversial steel-tube joint venture

Van Miert equal to the competition despite defeat

The European Commission's decision yesterday not to block a three-way joint venture between French, German and Italian steel-tube manufacturers is a small blow to the pride of Mr Karel Van Miert, the competition commissioner.

It is the Belgian socialist's first defeat on a proposal to the Commission since he took over the job from the UK's Sir Leon Brittan a year ago. The setback has again raised the question among competition policy purists of whether Mr Van Miert is fighting his corner as fiercely as Sir Leon used to.

Mr Van Miert did back his officials' case against the steel-tube venture - based on the supposition that it would have created an anti-competitive "duopoly" in the EU market - although he was said to have had some initial doubts about the argu-

ment. However, as one respected Brussels competition lawyer put it yesterday: "I think he's basically conscientious and balanced, but Leon Brittan would have been able to get it through."

Evidence from the same Commission meeting and Mr Van Miert's 12 months in the job suggests that such an analysis is too harsh. Yesterday, commissioners also approved, without discussion, a tough line towards French government subsidies to Bull, the computer group, and endorsed Mr Van Miert's move to open an investigation into aid for the Klockner steel mill in the German state of Bremen.

Indeed, Mr Van Miert seems to be proving more than equal to tackling state subsidies - the area he has identified as his greatest challenge when he took over the job. He set the tone at a conference

organised by French public-sector companies a year ago: directors of France's largest utilities heaped praise on "Mon cher Karel" and addressed him informally as "tu". Mr Van Miert chose to address them throughout with the polite French "vous".

Since then, he has shown particular grit in persuading governments to agree unanimously to subsidy cuts in the sensitive steel sector, although he admits the December decision was an unsatisfactory compromise. Moreover, observers believe Mr Van Miert's style - more amiable and less confrontational than Sir Leon's - probably helped persuade suspicious fellow commissioners to agree controversial plans last year for further liberalisation of the telecommunications sector.

Mr Claus-Dieter Ehlermann, who has headed the Commission's competition policy directorate under Sir Leon and Mr Van Miert, says such liberalisation programmes will reinforce the importance of his department's policy over the next few years. In particular, the internal market and the Commission's large infrastructure projects in telecoms, information technology, energy and transport sectors - would be undermined if Brussels abandoned a strong competition policy. "The existence of trans-European networks presupposes that the goods which are transported on them circulate freely," he points out.

Certainly, competition policy remains the staple dish on the commissioners' weekly menu of decisions.

Even when new legislative propos-

als are thin on the ground - as has been the case over the past two years - the volume of competition decisions rarely flags. For example, under Mr Van Miert the Commission last year took 58 merger decisions, compared with 60 the previous year under Sir Leon. Some 435 state aid cases were decided, against 502 in 1992, with roughly the same proportion of positive and negative decisions under both regimes.

In fact, the same questions are raised by competition specialists now, as used to be raised when Sir Leon Brittan was in charge of the dossier.

Brussels-based competition lawyers agree that yesterday's steel-tube decision is a setback for officials in the Commission's merger task force.

Had the joint venture been

blocked it would have been only the second deal to be outlawed in the three-year history of the EU's merger regulation. It would also have established an important legal precedent, by allowing the Commission to take potential duopolies into account when examining the implications of mergers and joint ventures, even when the companies involved had no structural links.

But for Mr Van Miert, the decision amounts simply to further evidence that even the best-argued recommendation on competition policy is still subject to the vagaries of a political decision by 17 commissioners.

In that respect, nothing has changed since the days of Sir Leon, and, as lawyers point out, nothing will change unless Brussels decides to take the great leap towards the establishment of an independent European competition authority.



Veteran French communist leader Georges Marchais in his retirement speech to the party congress yesterday admitted his 22 years had been a bitter period of errors and decline - but said better times lay ahead if the party stood by its ideals

France demands tougher action by west in Bosnia

By David Buchanan and agencies in Paris and Robert Maithner in London

France yesterday called for Nato forces to take action to enforce UN decisions in Bosnia.

President François Mitterrand and Prime Minister Edouard Balladur said in a joint statement that Nato had agreed at a summit in Brussels this month to relieve UN troops in the Muslim enclave of Srebrenica and open Tuzla airport for aid supplies. "It is now time for this decision to be carried out, including, if necessary, by using force."

The French statement said international efforts to end fighting in former Yugoslavia had failed and none of the warring parties appeared ready to reach a peace agreement.

The international community must press for a peace accord by calling on all belligerents to make necessary con-

cessions, the statement said.

At the same time, France has been examining ways of making the European peace plan for Bosnia more acceptable to the Muslims and thus to the US, while seeking Russian support to neutralise any hostile reaction from the Serbs, the dominant group in the war in the former Yugoslav republic.

Faced with growing frustration and internal division over keeping the largest contingent of UN troops in Bosnia, France has increased efforts to find what an Elysée official described as "a new cocktail of incentives and threats". The intention is to improve aid supplies as well as bringing the warring parties back to the negotiating table in Geneva.

The French initiative, led by Mr Alain Juppé, the foreign minister, who has this week talked to several of his EU partners and the Americans and Russians, appears aimed at getting the European Union

to endorse modifications in the peace plan, when their foreign ministers' political directors meet in Brussels next Monday.

A French foreign ministry official stressed yesterday that the existing peace plan, offering Muslims 33 per cent of Bosnian territory, Croats 17 per cent and Serbs 42 per cent, was "not unchangeable".

Adapting the plan to favour the Muslims a bit more might not involve increasing their overall share of Bosnian territory, but might allow them to consolidate their holdings into a more manageable whole while ensuring them access to the Sava river in the north and the Adriatic in the south.

Mr Douglas Hurd, the UK foreign secretary, who visited British troops in Bosnia last week, yesterday confirmed that no decision had been taken on withdrawal of British troops from Bosnia and that the British government would "not act hastily or alone."

Fall in German inflation renews interest rate calls

By Christopher Parkes in Frankfurt and Quentin Peel in Bonn

The annual inflation rate in Germany fell to 3.4 per cent in the month to mid-January, in spite of New Year increases in fuel and vehicle taxes, pensions and insurance contributions, according to provisional figures from the federal statistics office.

The rate compares with 3.7 per cent in the previous month, and was lower than expected by most economists.

While the latest figure was welcomed as "good news" for the German Bundesbank, few analysts expect that it will be enough to justify a cut in short-term interest rates at next Thursday's central bank meeting.

It does suggest, however, that Germany is in line for an average inflation rate of below 3 per cent for 1994 as a whole, as forecast by the government's annual economic report, published yesterday.

Confirmation of the rest of the government's forecasts, including a growth rate for gross domestic product of

between 1.0 and 1.5 per cent, brought a sceptical response from both German industry, and the opposition Social Democrats (SPD).

Only on its gloomy outlook for unemployment, suggesting an increase of up to 360,000 in the number of jobless, to around 3.9m, a national rate of around 10 per cent, is there general agreement.

The government figures were presented by Mr Günter Rexrodt, the economics minister, who insisted that they were sober and realistic. He said that although the latest increase in fuel prices and insurance payments might cause a temporary setback in the first quarter, the west German economy had clearly begun to recover from last year's sharp downturn.

The German federation of industry said it would be "delighted" if the government's forecast proved correct, but insisted that there was still no evidence to confirm it. The BDI said that with the exception of exports, all the main components in economic demand - private consumption, state consumption and private and

GERMAN ECONOMIC FORECASTS (real %age change year-on-year)									
	1993	1994	1995	1996	1997	1998	1999	2000	2001
GDP	-1.9	0.3	-1.3	0.5	-1	0	0	1	1.5
Private consumption	-0.2	1.2	-0.1	0	-1	0	0	1	1.5
State consumption	-1.3	2.8	-0.7	0	-1	0	0	1	1.5
Capital investment	-6.8	15.0	-3.3	0	-1	12	-14	2	4
Exports	-7.3	-1.9	-11.1	3	-4	6	8	9	4
Imports	-10.8	3.6	-11.3	1.5	-2.5	2	4	1	2
Consumer prices	3.5	3.0	4.1	3	4	5	6	7	8
Unemployment (%)	7.4	15.1	8.9	8.5	8.5	18.0	10.0	10.0	10.0

Source: Federal Economics Ministry

Provisional results

public investments - were less favourable in its own calculations.

Mr Uwe Jens, the economics spokesman for the SPD, called for rapid and clear moves by the Bundesbank to reduce its lead interest rates.

However, recent speeches and statements by top bank officials have made it clear that further interest rate cuts depend mostly on further moderation in money supply. The bank sees the broad M3 measure of monetary growth, which expanded above target last year, as an early warning system for future inflation.

Mr Johann Wilhelm Gad-

dum, the Bundesbank vice-president, said on Tuesday: "We will make further interest rate reductions when the data - especially money supply - develop according to our targets."

December M3 figures, due next week, are expected to be well above the 6.5 per cent upper target limit for 1993, due to "distortions by special factors", according to Mr Otmar Issing, a member of the bank directorate.

But in an interview with the *Börsen-Zeitung* newspaper, he held out the prospect of a marked improvement in the January figures.

Romanian partnership with Nato

By Lionel Barber in Brussels

The European Union has approved a €20m (\$22m) scheme to help to remove "major defects" in the banking system in the former Soviet Union.

The defects include "a worrying lack of transparency" in the net position of credits and liabilities between banks, and between banks and customers. This lack of transparency could point to hidden insolvency problems, the European Commission said yesterday.

The €20m contract will fund the dispatch of experts to

EU aid will try to remedy Russian banking defects

By Lionel Barber in Brussels

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The €20m contract will fund the dispatch of experts to

help to modernise payment and clearing systems. A portion will go to the new Inter State Bank set up to improve inter-state payments, as well as to the central banks of Ukraine and Belarus. EU officials said in Brussels yesterday that a more efficient payments system should help to reverse the collapse of inter-state trade in the former Soviet Union.

The Commission money belongs to the TACIS aid programme to eastern Europe and the former Soviet Union. The contractor is a Spanish-British consortium led by the SEMA

group of Spain. The Commission said aid to the central bank of Belarus would "naturally" be in account of the recent agreement with Russia on monetary unification.

Mr Leon Brittan, EU Trade Commissioner, called yesterday for more aid to the former communist countries of eastern Europe, including the former Soviet Union. The EU, US and other donors should ensure that efforts do not fall short. Other Commission officials indicated that future aid is likely to be tied even more closely to the pace of reform.

Utility in privatisation plan

By Leyla Bouillon in Moscow

The company which runs Russia's electricity grid and owns part or all of various power plants said yesterday it would offer 20 per cent of its capital to the public, as part of the country's mass privatisation campaign.

The decision appears to be an attempt to satisfy the government's need to make shares available to the public free of charge, in exchange for their privatisation vouchers. The sale is unlikely to change the

way the company, United Energy System, is run. The government will keep 51 per cent and will continue to control electricity prices.

Mr Anatoly Dyakov, the chairman, denied the company was a "monopolistic monster", although his deputy said the share sale's attractiveness lay in the fact that the state retained control of prices.

Mr Dyakov added that consumers, particularly industrial users, owed Rb2,000bn (\$1.3bn) in unpaid bills. "We cannot kill the goose which

lays the golden eggs," was how Mr Yevgeny Borisov, the deputy chairman, explained the company's reluctance to cut off non-payers.

Despite this, and the fact that the company has no money for the investment it wants to modernise and expand electricity production, company officials promised to pay shareholders a dividend of about 15 per cent a year. But, with inflation at 20 per cent a month, the government will be unable to fulfil its promise that investors' capital will be safe.

French fashions show first deficit

By Alice Rawsthorn in Paris

The French fashion industry, traditionally one of the most prestigious elements of Gallic commerce, last year recorded its first trading deficit.

France's women's wear manufacturers saw the balance of trading swing from a surplus of FF1.1bn (\$160m) in 1992 to a FF321m deficit in 1993 according to figures from the Fédération Française de la Prêt-à-porter.

Every area of the industry has been affected, from mass-market manufacturers to France's exclusive fashion houses, which face fierce competition from Italian rivals and the increasingly influential young Belgian designers.

The chief problem for French fashion was the downturn in demand from its main European markets, notably Germany where sales of French women's wear fell by a

third. Sales were affected by the gloomy economic environment and by the franc's strength against other European currencies, which made it more difficult for the French to compete against the Italians.

The extent of the fall in sales to Europe was magnified by changes in the European Commission's method of compiling statistics, but these changes simply exaggerated the underlying negative trend.

French fashion did benefit last year from an increase in exports to the fast-growing Asian economies, such as South Korea and Taiwan.

Business was little better on the home front. Sales of French women's wear fell by 1.7 per cent last year in France itself. The only areas of the market to show growth were hypermarkets and mail order catalogues, which specialise in selling cut-price fashions.

EU rules on car sales 'a disaster'

A European consumers' group

yesterday called for an end to the system of exclusive distribution networks for EU car sales, writes John Griffiths.

The Bureau Européen des Unions de Consommateurs claimed that the system, which is exempt from normal EU competition rules, has worked against consumers' interests while providing virtually none of the benefits claimed by Europe's motor industry.

BEUC's denunciation came in Brussels less than 24 hours after the Industry Commissioner, Mr Martin Bangemann, had suggested the 10-year "block exemption" from competition rules could be extended after it expires in

1996. BEUC's director, Mr Jim Murray, yesterday claimed that the exemption had been "an unmitigated disaster" for consumers. It had restricted competition, denying consumers freedom to buy competitively-priced cars throughout the EU. Price differentials between member states remained wider than could be accounted for by tax differ-

entials or currency movements, and manufacturers and dealers had obstructed attempts by consumers to buy cars abroad. The Competition Commissioner, Mr Karel Van Miert, is expected to be less sympathetic towards renewing the exemption than Mr Bangemann.

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Deal still not written off Friction over talks on Japan market access

By George Graham in
Washington and Michio
Nakamoto in Tokyo

US and Japanese officials resumed technical discussions yesterday on improving access to key sectors of the Japanese market, after failing to make progress in higher-level talks that broke up on Tuesday night.

Senior US officials said there were still "substantial stumbling blocks" in the way of reaching a satisfactory agreement in time for the summit meeting of President Bill Clinton and Prime Minister Morihiro Hosokawa, in Washington on February 11.

The Clinton administration is seeking expanded US exports to Japan under a framework agreement negotiated last year, and is targeting Japanese barriers to sales of cars and automotive parts, insurance, and government procurement of medical and telecommunications equipment.

However, a US official said talks in the automotive sector were "at a complete impasse", while progress so far on insurance and government procurement was marginal.

US officials said there were still major problems both over the goals they would like to set for increased market penetration, and over the objective criteria they insist on setting to measure progress.

"If there are no objective criteria, there are no agreements - period," said a senior negotiator.

Other officials reiterated the US position that they would rather have no agreements than sign something that failed to achieve their market access goals, but they said that it was too early to write off the possibility of reaching a satisfactory deal.

"The rhythm of these things has always been that there's an awfully slow run-up," one senior official said.

Under the framework agreement, the US committed itself to reduce its budget deficit and increase its national savings and competitiveness, while

Japan promised to achieve a highly significant reduction in its trade surplus with the US, as well as a significant increase in import penetration. In Tokyo, Mr Andrew Card, president of the American Automobile Manufacturers' Association, has called on Japan to create a market environment that would assure US car makers sales in Japan of 100,000 vehicles a year in three years' time. This would be used as a benchmark figure to measure US access to the Japanese car market.

Mr Card, who served as transportation secretary under President George Bush, indicated that such a benchmark would help US carmakers justify making the necessary effort to penetrate further the Japanese market by ensuring that their work would be rewarded.

Last year, US carmakers exported about 14,000 cars to Japan.

His remarks reflect the continuing insistence on the US part on the use of quantitative targets in opening Japan's markets to foreign goods despite repeated Japanese resistance to such targets on the grounds that these would lead to managed trade.

Continuing failure to break the deadlock in the bilateral trade talks, despite several sessions, has led to growing friction and distrust between negotiators on each side.

While each side insists that the Clinton-Hosokawa summit is still scheduled to go ahead, in spite of the current political turmoil in Japan and the receding possibility that concrete US-Japanese agreements can be hammered out in time, there are also growing signs that the US is reviewing its options in case the summit is postponed or turns out to be unsatisfactory.

Mr Lloyd Bentsen, US treasury secretary, said in Tokyo this week that the US might have to review the basis of its trade talks with Japan if the framework negotiations on trade and economic matters were to prove unsatisfactory.



Prime Minister Hosokawa (left) needs an accord by next month but Treasury Secretary Bentsen is threatening a basic re-think

Chinese plant order for Zimmer

By Christopher Parkes
in Frankfurt

Zimmer, a Frankfurt engineering and construction group, has won a DM140m (£53m) turn-key contract to equip and start a polyester plant in Achen City, 1,000km north east of Beijing.

The order, by China Heilongjiang Polyester Plant and China National Machinery and Equipment, brings the total number of polymer and synthetic fibre contracts undertaken by Zimmer in China to 45 in the past 17 years.

The new plant is due to be commissioned in 1996. The contract includes fitting out a polyester polycondensation plant with an annual capacity of 80,000 tonnes of polyester chips and polymer, and a staple fibre spinning facility.

Liquid polymer output will be used in a single-line process to produce up to 33,000 tonnes of polyester staple fibre a year.

Finance will come via a credit facility of Kreditanstalt für Wiederaufbau and the Bank of China for a Hermes-covered buyer's credit of 85 per cent of the order value.

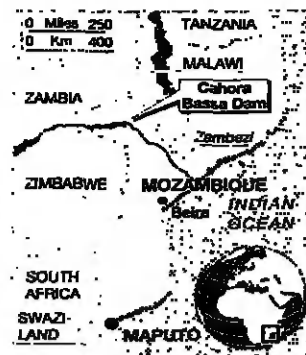
Hope for Mozambique energy

By Leslie Crawford in Maputo

Mozambique is poised to become an energy exporter, thanks to the end of the country's 17-year civil war and to an international project to rebuild power lines supplying electricity to South Africa from the Cahora Bassa hydro-electric dam.

Portugal, the former colonial power, South Africa and Mozambique are finalising the details of a \$105m (£70m) financial package to rebuild 1,800 pylons destroyed by South African-backed rebels in their war against the Marxist government in Maputo.

When energy exports can resume, Cahora Bassa will be Mozambique's biggest export



earner with estimated revenues of \$56m a year, according to Mr Manuel Lopes da Costa, Portuguese ambassador in Maputo. The economy now can

barely muster export revenues of \$200m a year.

South Africa has agreed to supply new electricity towers worth \$48m. Portugal will finance the procurement of cables and insulators with \$27m.

Italy had agreed to contribute \$35m but withdrew last year when its foreign aid programme came under investigation for corruption.

Mr Lopes da Costa hopes the European Union, France or the European Development Bank will fill the gap left by the Italians.

Cahora Bassa is a 2,000 MW dam on the Zambezi river, completed in 1977. Its transmission lines were a favourite and frequent target of Renamo rebels in the early 1980s. More

than 200km of lines were destroyed and Cahora Bassa is operating at only 1.5 per cent capacity.

Portugal, which built the dam and holds the operating concession, has spent \$35m a year to keep it in working order. Mozambique, although entitled to a share of Cahora Bassa's export earnings, has not seen a penny because the contracts to supply the South African electricity grid have not been fulfilled.

Mr José Miguel Nicolau, planning director at the national power company, Electricidade de Mocimboa, hopes reconstruction will begin in July, at the start of the dry season. It should take 36 months to complete.

Gatt support on environmental links

By Frances Williams in Geneva

Broad support for wide-ranging talks on the links between trade and the environment was voiced yesterday by members of the General Agreement on Tariffs and Trade, at their annual meeting in Geneva.

Ministers are to meet in Marrakech in April to sign the Uruguay Round accords. They also are due to approve a Gatt work programme on trade and environment, the details of which will be thrashed out in negotiations among the world trade body's 115 members over the next two months.

However, trade officials said yesterday

that these negotiations had only just started in earnest and that many governments had yet to take a firm position on the issues to be covered.

Gatt's working group on environmental measures and international trade, which reported to the annual meeting yesterday, has already paved the way for further work in three key areas: the trade provisions of international environmental agreements, transparency of national environmental regulations, and the trade effects of packaging and labelling requirements aimed at protecting the environment.

However, environmental groups are

pressing for the work programme to include "eco-dumping" - the competitive advantage alleged to be gained by countries with low environmental standards - and the ability of governments to restrict imports produced in environmentally unfriendly ways.

The annual meeting earlier decided:

- To establish an independent disputes panel to examine claims by several tobacco-producing nations that new US rules on local content for cigarette manufacturers are illegal under Gatt;
- To set up a working party to negotiate Gatt entry terms for Jordan.

Asean urged to step up trade

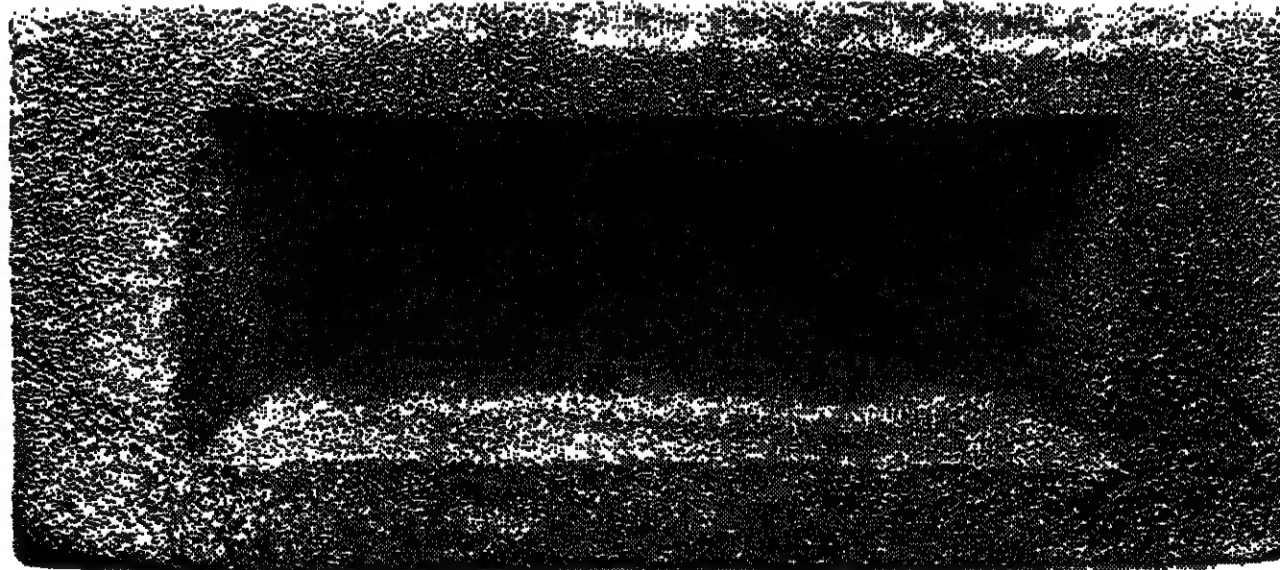
South-east Asian nations should increase trade among themselves if they want to maintain the pace of economic growth in their region, an official of the European Parliament said yesterday, AP reports from Manila.

Mr Ben Visser, first vice-chairman of a visiting 19-member European Parliament delegation, spoke at a news conference at the end of a three-day visit, the first stop on a tour which will also take them to Thailand, Vietnam and South Korea.

Mr Visser, from the Netherlands, said the six members of the Association of South-east Asian Nations should spearhead trade in the region. He added that Asean (which is made up of the Philippines, Thailand, Indonesia, Singapore, Brunei and Malaysia) must work out an arrangement similar to that of the European Union.

He said that, despite problems in Europe, 80 per cent of all trade by European nations is within the continent. Regional trade within Asean accounts for only 15 per cent, he said.

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Individuals or organisations wishing to participate in the consultation exercise are invited to contact:

Dr J Barlow
Policy Studies Institute
100 Park Village East
London
NW1 3SR

Tel: 071-387 2171
Fax: 071-388 0914

The deadline for responses is
15 February 1994.



King Hussein willing to meet Rabin

By Julian Ozanne in Jerusalem

King Hussein of Jordan yesterday said, for the first time, he was willing to meet Mr Yitzhak Rabin, the Israeli prime minister. The move could bolster efforts to reach a comprehensive Middle East peace.

"I hope an opportunity will arise before too long," King Hussein said after meeting Mr Warren Christopher, US secretary of state, in Washington. Israel, anxious for increasing Arab recognition abroad and peace dividends at home, has been urging the US to arrange a summit with King Hussein in return for US assistance with Jordan's external debt. Mr Shimon Peres, Israeli foreign minister, met the king secretly in Jordan last November. Israel says a detailed peace agreement with Jordan was concluded, but the king has been reluctant to sign a formal peace with Israel before Syria and Lebanon.

The king's offer will be welcomed in Israel which has been focusing its sights on a level of co-operation with President Hafez al-Assad of Syria. Mr Rabin said yesterday that his government "yearned" to strike a lasting regional peace agreement this year and urged Mr Assad to "go the extra mile" and assure Israelis that Syria had long-term, peaceful intentions towards the Jewish state.

In a solemn address to the parliamentary assembly of the Council of Europe in Strasbourg, Mr Rabin urged Syria and other Arab states not to lose precious time and to seek bilateral agreements in Washington. "Israel is ready for peace and willing to take risks and make dramatic decisions but any risk or decision should be well calculated."

Mr Rabin said Israel needed to be sure that Syria genuinely means peace and security. "We are looking for a peace that would last for generations to come - a peace that will put an end to the suffering and fear of all the peoples of the Middle East."

In an emotional moment, Mr Rabin recalled his days as army chief of staff during the 1967 Six Day War. "Only one who, year after year, stands facing thousands and ten of thousands of silent mourners in the cemeteries on our memorial day - only one who has seen worlds destroyed and families devastated - knows just how important is peace to us and also for our neighbours."

However, he also warned Palestinian extremists who reject peace with Israel. "To them I say: no knife, no stone, no firearm, no bomb, no landmine will stop us. We will continue to strike hard without flinching. We strive for peace but we will continue to fight for our right to live in Israel in peace and tranquility."

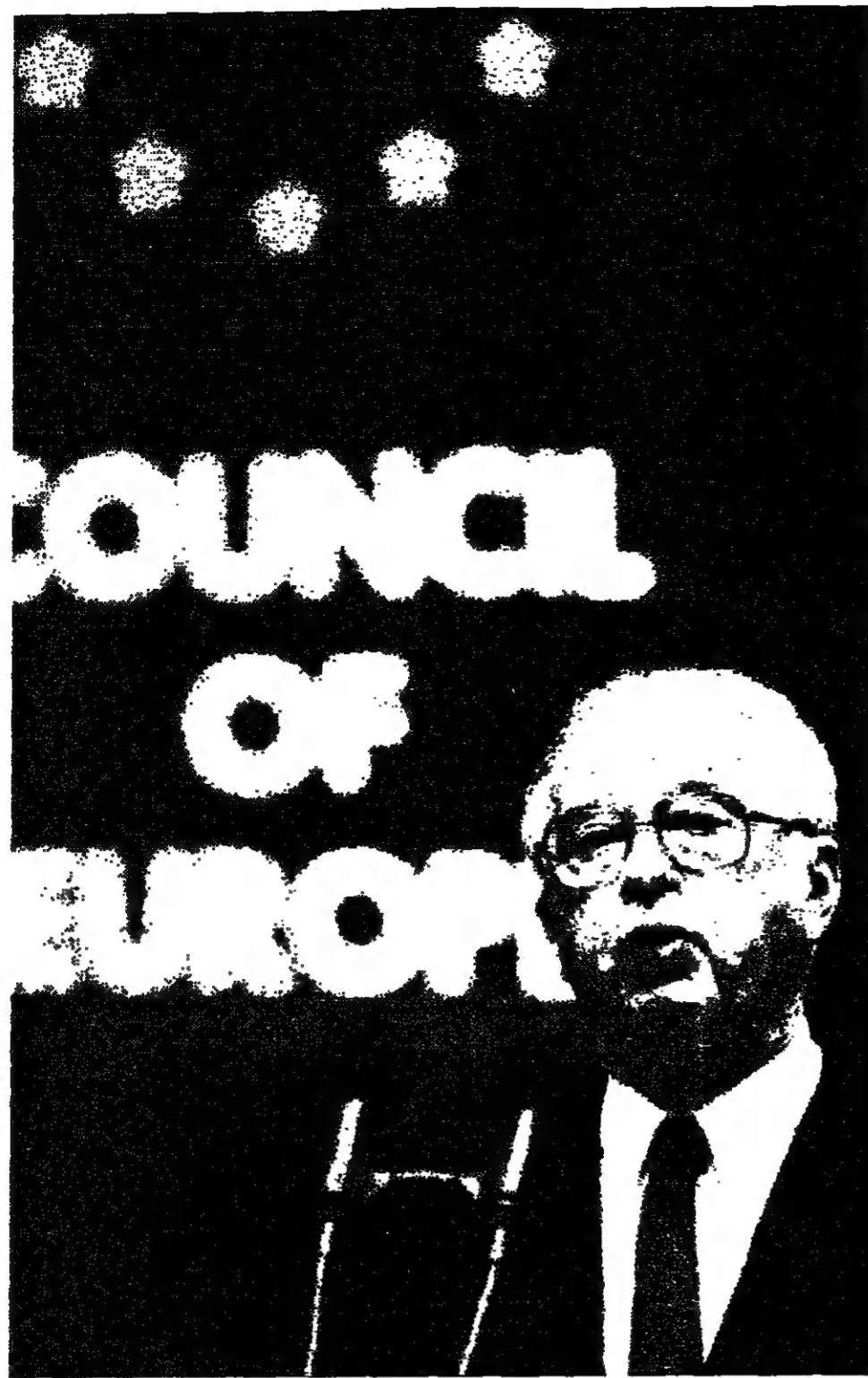
Mr Rabin accused some European nations of ambivalence towards the Jewish state and urged Europeans to help break the Arab economic boycott of Israel. He said Europe should take a more direct role in Middle East peace talks, adding that Israel did not need Europe's money which should be directed to Palestinians to help consolidate the peace agreement.

He also made a surprise offer to allow Libyan leader Muammar Gaddafi to visit Islamic holy sites in Jerusalem.

Mr Rabin's remarks came a day after Israel's President Ezer Weizman showed rare praise on the Syrian leader, saying he held the key to Middle East peace and was a man of integrity, sincerity and honour.

"I see the key to further peace in the Middle East in finding a solution to Syria, which obviously depends on President Assad. And I still see Assad as a leader through whom peace can be achieved," Mr Weizman said during a visit to Turkey.

Israeli officials said secret bilateral talks with Syria in Washington have shown signs of progress since Mr Assad said he wanted "normal" peaceful relations with Israel during a meeting with President Bill Clinton in Geneva earlier this month.



Israeli Prime Minister Yitzhak Rabin speaking at the Council of Europe yesterday

Clinton in Geneva earlier this month.

As Israel focused on peace talks with Syria, Israeli and Palestinian officials yesterday adjourned their hastily arranged talks in Cairo, adds Mark Nicholson.

The talks were called on Tuesday evening to try to hammer out an agreed document that would break the deadlock on implementation of Palestinian self-rule in the Gaza Strip and West Bank area of Jericho. Palestine Liberation Organisation negotiator Nabil Shaath said: "We are making progress, but did not elaborate except to say: 'All the day we have been drafting'."

The main disagreements are over security arrangements at the border posts between Egypt and Gaza and between Jordan and Jericho, how much land the Israeli army will retain to protect Jewish settlers in Gaza and the size of the Jericho area.

Israeli officials sought to dampen hopes that Mr Peres and Mr Yasser Arafat, PLO chairman, would sign an agreement when they meet in Switzerland at the weekend.

UK is odd man out in China diplomacy

Beijing eases conflicts with other security council members, writes Tony Walker

When Chinese foreign minister Qian Qichen concluded a visit to Paris this week, he achieved more than simply restoring equilibrium to a troubled relationship.

The Sino-French rapprochement means that China has now reduced the number of serious diplomatic conflicts with fellow members of the world's most exclusive club, the UN Security Council, to one - its dispute with Britain over Hong Kong.

Nothing could have contrasted more sharply than the embellished utterances in Paris at the conclusion of Mr Qian's visit and the continuing sour exchanges between Beijing and London.

Indeed, troubled Sino-British relations appear to have taken a further turn for the worse with the row over the financing of the new Hong Kong airport flaring up in a way that does not augur well for amicable resolution.

China's warning that it would refuse to honour after 1997 financing for the new HK\$160bn (£13.9bn) airport project threatens to strike at the heart of arrangements for a smooth transfer of power. No other capital works project is as important to Hong Kong's integration with the mainland, and the colony's future economic well-being.

Britain's problems with China have also been cast in starker relief in recent days by the conspicuous improvement in fractious Sino-US relations after Washington's decision last September to end the "downward spiral" in its dealings with the People's Republic.

Since the Clinton administration resolved to "re-engage" China, a steady stream of senior American officials has passed through Beijing, culminating in the visit last week of Lloyd Bentsen, the US treasury secretary.

These visits have also been accompanied by tangible progress on both sides on issues, including trade disputes, smuggling and illegal immigration. The signing this month, after reasonably amicable negotiations, of a three-year textile quota agreement attested to an improved working relationship.

Efforts to lay the groundwork for renewal by President Clinton of most favoured nation (MFN) trading status for China by obliging Beijing to address the human rights issue appear to be making progress, but US officials say that China is still some dis-

tance away from meeting Mr Clinton's criteria of "overall, significant improvement" on human rights.

In Paris this week, China appeared to make an important concession by agreeing to discuss for the first time specific US concerns about 235 political prisoners. That undertaking came at a meeting between Mr Qian and Mr Warren Christopher, the US secretary of state.

While Mr Christopher repeated a standard adminis-

tration line after his session with Mr Qian that China had not met the criteria for continued preferential access to the US market, there is no doubt that odds on MFN renewal have shortened.

"This meeting has carried the process forward but we also believe there is considerable work to be done," said Mr Winston Lord, assistant secretary of state, former US ambassador to Beijing and chief architect of the Clinton administration's policy on China.

A western official in Beijing said that while human rights issues were certain to continue to bedevil China's dealings with the west, there were tentative signs that Beijing may at last be recognising that it could not continue to stone-wall western pressures.

"The Americans may have finally convinced the Chinese of the US domestic reality, and that they will have to do something tangible on human rights," he said. "The cynical release of a few prisoners on

trade between Russia and China increased by 30 per cent last year compared with 1993. Eighty per cent of this trade is conducted through some 20 border crossings.

For the Russians, no less than for the Americans and French, access to the booming China market is the engine driving diplomatic relations.

France's decision to forswear further arms sales to Taiwan as the price of better China relations - what France's President Francois Mitterrand described as a "new orientation" - is recognition of China's growing economic clout.

For London, mired in a seemingly intractable dispute over Hong Kong, the unhappy prospect is for continued sour exchanges with Beijing, accompanied by the risk of damage to UK commercial prospects. Emboldened by its success in forcing France to stop new arms sales to Taiwan, and assuring that it clears the MFN hurdle, Beijing is even less likely to yield ground over Hong Kong.

China's partly mended fences



Philippines in credit agreement with IMF

By Jose Galang in Manila

The Philippines has negotiated a new credit facility of SDR475m (\$653m) with the International Monetary Fund to support the Philippines' growth-oriented economic programme for the three years to 1997.

The agreement was concluded yesterday by a visiting technical team from the Fund and a panel of government officials led by Mr Gabriel Singson, governor of Bangko Sentral, the central bank.

The IMF has closely supervised the drafting of Manila's economic policies since the early 1980s.

Mr Singson expressed his belief that the new IMF credit programme will help "lay a firm basis for faster and sustainable [economic] growth."

The Philippines, which has been without an IMF economic programme since March 1993, has managed to sustain economic growth as well as to control inflation and monetary expansion.

The credit will come from the IMF's Extended Fund Facility, the institution's window for medium-term financing. Previous programmes for the country had been standby agreements, which were for shorter periods and carried tough conditions.

The new programme should enable the Philippine government to attain this year's growth target of 4.5 per cent, after last year's 2.5 per cent.

Mr Fidel Ramos, the Philippine president, said: "This is it. We can now proceed with our plans to move our economy forward and achieve our aspiration to join the club of newly industrialising countries by the turn of the century."

The programme, which is subject to further review by the IMF technical team before formal board approval around April, targets economic growth to rise to 6.5 per cent next year and about 8 per cent by 1997.

Mr Michel Camdessus, the IMF managing director, is expected to visit Manila in February. That will be followed by a visit by Mr Lewis Preston, the World Bank president, in March or April.

NEWS IN BRIEF

De Klerk and Mugabe meet

South Africa, Zimbabwe and Botswana yesterday agreed to launch a joint initiative to resolve the military crisis in Lesotho. *Reuter reports from Gaborone.*

The summit in the Botswana capital marked the first face-to-face meeting of South African President F W de Klerk and Zimbabwean President Robert Mugabe. It was also the first joint foreign mission by Mr de Klerk and Mr Nelson Mandela, the African National Congress leader. Mr Mugabe said Botswana and South Africa would help the efforts to defuse the Lesotho crisis.

India eases mining curbs

India has decided, as part of its economic reform programme, to open the state-owned mining industry wider to foreign and domestic private companies, *Reuter reports from New Delhi.*

United News of India said that the government had issued an ordinance to allow foreign investment in mining firms and lift restrictions on foreign equity holding.

The ordinance would permit any company registered in India, irrespective of its foreign equity holding, to apply for a mining lease or prospecting licence. Earlier laws restricted foreign equity in these companies to 40 per cent.

Egypt offered aid pledges

Egypt has won aid pledges of between \$2bn to \$3bn a year to help bolster its economic reforms, Mr Youssef Boutros-Ghali, minister of state for international co-operation, said yesterday, *Reuter reports from Paris.* Mr Boutros-Ghali, in Paris for a meeting with aid donors, said he had had informal contacts with the Paris Club of creditor nations and said a debt relief programme was proceeding normally.

Egypt is due to receive a final 20 per cent of debt forgiveness in July, following a 1991 deal by which the Paris Club agreed to halve Egypt's official debt in return for its role in the Gulf War, on condition that it pursue economic reforms. Almost \$1bn of the aid is likely to come from the US, western officials said.

S Korean bank chiefs fired

The presidents of two South Korean commercial banks will be dismissed by the government in response to a new financial scandal, the country's finance minister said yesterday, *writes John Burton in Seoul.*

The action to sack the heads of the Bank of Seoul and Dongha Bank followed the arrest on Monday of Ms Chang Young-jia, a relative of former President Chun Doo-hwan, on fraud charges.

Prince soothes republicans

Prince Charles, heir to the British throne, last night sent a conciliatory message to Australia's republicans, saying that the decision on whether the nation should become a republic was "something which only the Australian people can decide," *writes Nikki Tait in Sydney.*

Speaking at Australia Day celebrations in Sydney, the prince referred to the "sheer speed of change" in the world.

The speech came less than an hour after a man had broken through the crowd at Darling Harbour and fired a starting pistol before charging towards the prince. The man was wrestled to the ground by plain-clothes police and the prince was unharmed.

Australian's arrest sought

A Brisbane district court judge has issued a warrant for the arrest of Mr Christopher Skase, the failed Australian businessman, at present living in Spain, *writes Nikki Tait in Sydney.*

Mr Skase faces 32 charges brought by the Australian Securities Commission and related to the management of his now-defunct Qintex media group.

Slovo dismisses business fears

By Matthew Curtin in Johannesburg

Mr Joe Slovo, the national chairman of the South African Communist party, yesterday said that business concerns that the ANC and its allies were bent on nationalisation were unwarranted. At a meeting of prominent businessmen, he emphasised that there should be no cause for concern about the future independence of the mining industry.

Mr Slovo, fourth on the ANC's electoral list and a strong contender for a seat in the non-racial parliament, said the organisation did not advance "a mechanistic policy of across-the-board nationalisation" because it would prove too costly and counter-productive. He described the "hullabaloo" about "nationalising" mineral rights as alarmist because the ANC's intention was to only ensure a new government had room for intervention in the sector.

"The Chamber of Mines

knows perfectly well it is not going to lose its mines," he added. However, nationalisation remained a policy option and the SACP retained its ultimate vision of achieving "socialised means of production."

The long-standing dispute between the ANC and South Africa's mining houses gathered momentum last week after the publication of the organisation's reconstruction and development programme. Mr Paul Jordan, the ANC's co-ordinator of mineral and energy affairs policy, proposed that a new government would seek the return of mineral rights from the private sector and intervene in the management and marketing of minerals.

On Tuesday, an ANC briefing on its mining policy provoked an angry reaction from industry leaders. Representatives from Anglo American, Johannesburg Consolidated Investment and Gencor said the ANC's proposals flew in the face of economic reality.

Libya demands repayments

Libya's economy minister yesterday demanded that foreign countries pay back money they owe or risk losing the assets of their companies working in Libya, *agencies report from Sirte.*

Mr Omar Mustafa el-Montaser told a session of the General People's Congress that Libya was owed from abroad a total of \$1.83bn (\$900m) and FF722m (\$247m) - including interest on delayed payments.

The minister said his government had asked the countries involved to reimburse cash. Those unable to do so would reimburse Libya in various ways from the assets of their

companies in Libya, or through imports of goods and products from their countries, or by Libya taking stakes in their companies.

The source of the minister's figures was not clear. It was not known whether he meant Libya would seize the assets of some foreign companies in Libya. Many foreign firms work in Libya's oil industry.

His statement appeared to mark retaliation for UN sanctions imposed on Libya because of its refusal to hand over for trial two agents suspected of carrying out the bombing of a Pan Am aircraft over Lockerbie, Scotland, in

1988. The sanctions were tightened in December to include a freeze of Libyan assets abroad and a ban on imports of certain oil equipment.

Prime minister Aboualdu Omar Douridah said on Sunday that Libya had sharply cut its budget forecast for 1994 because of difficulties caused by the sanctions.

"The cut amounts to several billions [of dollars]," he said after a commission of the Congress had adopted the draft budget. "As a result of the unjust UN sanctions, we have been forced to cut our expenses in several domains like education and health."

Central Asians cut loose from Moscow

Steve LeVine reports on an attempt to establish a tripartite economic union

The largest republics in Central Asia, Kazakhstan and Uzbekistan, are reducing their dependence on Russia in the run-up to their agreed formation of a common market with Kyrgyzstan on February 1.

The breach became evident at the start of the year when Kazakhstan and Uzbekistan formed their own economic union and gained momentum this week when Kyrgyzstan joined the breakaway grouping, representing open antagonism from a region which had previously valued close ties with Moscow and even opposed the Soviet break-up.

The new distaste for and worry about Moscow follow increasingly vocal demands from Russia for part of the wealth in the resource-rich Caucasus and Central Asia, particularly giant oil and natural gas deals under negotiation in Kazakhstan and Azerbaijan.

The demands for percentages and equity holdings in exploration and extraction contracts

Turkey has expressed apprehension over the spectre of Russian military involvement in the Caucasus and Central Asia, where there are large Turkic-speaking populations. "This is a black hole into which Turkey is trying not to sink," said Mr Ozdem Samberk, Turkey's deputy foreign minister, *writes Steve LeVine.*

Turkish officials are also smarting over the shelving of a \$1.4bn (£935m) pipeline they had been championing to carry oil from

Azerbaijan, through Turkey, to the Mediterranean port of Ceyhan. Instead, Moscow has been putting pressure on Azerbaijan and Kazakhstan to ship oil and natural gas through the Russian Black Sea port at Novorossiisk.

"The West must make a distinction between support of democracy in Russia, and support for the restoration of its imperial designs," Mr Samberk said.

have been echoed by Russian nationalists such as Mr Vladimir Zhirinovskiy who insist on reclaiming the empire and the spoils that go with it.

In loosening ties with Moscow, Kazakhstan, Uzbekistan and Kyrgyzstan have also moved away from their two Central Asian neighbours, Tajikistan and Turkmenistan, both of which have elected to remain as either economic or political satellites. Tajikistan has handed over supervision of both its security and economy to Moscow, while Turkmenistan is pursuing a course of appeasement with Moscow.

Kazakhstan, which has the second-largest oil reserves in the former Soviet Union, including two of the world's 10 largest oil fields, has recently altered the tone of its statements on Russia to almost open hostility. Despite Kazakhstan's vulnerability to its northern neighbour, with an ethnic Russian population of 38 per cent, the republic's state secretary, Mr Tulebek Zhukuev, has taken the risky step of publicly denouncing Moscow's "imperial ambitions".

Mr Zhukuev recently announced his government would charge Russia \$7bn in annual rent for the Baykannur

space station and two military test sites. Demonstrating the sentiment behind the pricey demands, Mr Zhukuev declared: "This will bankrupt Russia."

The Kazakh government has reason to be upset with Russia. While demanding \$1.2bn (£903m) in 1993 debts to Russian state enterprises, Moscow has not paid for huge coal shipments from Kazakhstan's Karagan region. At the same time, raw material shipments from Russia have become unreliable.

The Central Asian economic union is meant to co-ordinate economic, monetary and labour policy. It would create a region larger than western Europe, with a combined population of 48m but possessing as much oil and mineral wealth as some leading Gulf states. The grouping will abolish customs procedures and tariffs and co-operate on economic policies. It aims to encourage growth of trade between members.

Another motive, however, is to erect a front-line defence against Moscow's growing political demands, including one that ethnic Russian citizens in Central Asia be granted dual nationality, a demand rejected by Uzbekistan and Kazakhstan as an unacceptable infringement of their sovereignty.

In short, the Kazakh and Uzbek leaderships want Moscow to back off. This may not be accomplished, said a senior diplomat in Tashkent, but at the least "the union makes it easier to deal with Russia both economically and politically."

Tough-talker Clinton slays the 'naysayers'

The president demands results in his domestic crusade, reports Jurek Martin



If giving speeches were all there was to government, and if the US constitution allowed it, Ronald Reagan would have been elected president-for-life - and so, on Tuesday night's form, might Bill Clinton. In fact there was quite a lot of the old Republican gun-slinger in the first official State of the Union address by the self-proclaimed "new kind of Democrat".

The call-to-arms for a better America, with or without the assistance of Congress, and the brandishing of his pen as he threatened to veto any health-care legislation that did not provide universal insurance coverage were borrowed from the Reagan handbook. So too were the acknowledgement of ordinary (and not so ordinary) people in the public galleries and the symbolically artful seating at either side of Mrs Hillary Clinton of Jack Smith, head of General Motors, and Lane Kirkland, the trade union leader.

Critics might also complain that the 64-minute speech was too long, yet short on new proposals, especially on the revived promise to "end welfare as we know it". Foreigners might lament that its external passage was both perfunctory and predictable and Republicans that the president keeps stealing their clothes.

But reservations must be

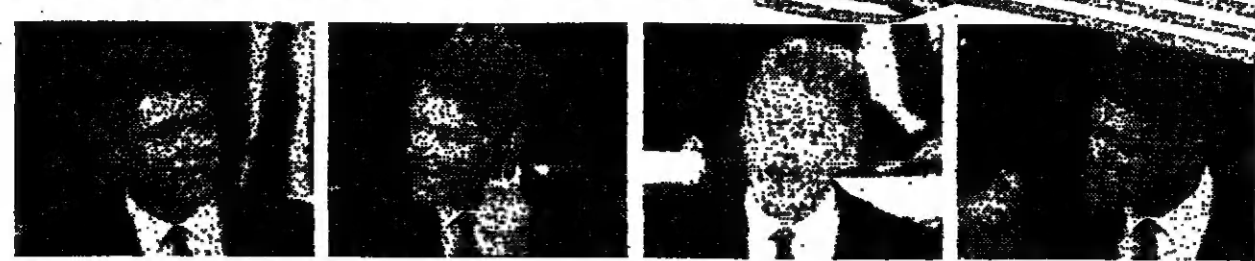
placed in context. The State of the Union address offers all presidents, old or new, well-couped by a Democratic Congress - an audience guaranteed to applaud often and loudly. And it found Mr Clinton in vintage missionary form on his favourite subject, domestic reform. This country, he concluded in ringing tones, "is growing stronger but it must be stronger still".

It was tough for the opposition to muster an effective immediate response. Senator Bob Dole, the Republican leader, speaking woodenly from his office without the benefit of partisan cheering, could only proclaim that there was no health-care crisis, and complain about higher taxes.

Potentially far more revealing, though still to be approached with a degree of cynicism, was the reaction of Congressman Newt Gingrich of Georgia, the firebrand conservative. "There is a potential, if this speech was sincere, for a remarkable coalition that could pass a lot of stuff," especially on crime and welfare. He added approvingly that Mr Clinton was now talking his kind of language.

This, indeed, was the political message of the address. Mr Clinton drew his line in the sand, insisted that an improving economy was no excuse for

Clinton speaks: warning and coaxing Congress



Violent crime

"Violent crime and the fear it provokes are crippling our society, limiting personal freedom and traying the ties that bind us."

"Every day, the national peace is shattered by crime...The problem of violence is an American problem. It has no partisan or philosophical element. Therefore, I urge you to... set aside partisan differences and pass a strong, smart, tough crime bill."

delaying more reform and gave the distinct impression that he did not care from which side of the political aisle he derived support for his crusade. But he warned, too, that the body politic was ultimately accountable to the public - "those who hold our feet to the fire". Americans, he said, would

Health and welfare

"I want to make this very clear...If you send me legislation that does not guarantee every American private health insurance that can never be taken away, you will force me to take this pen, veto the legislation, and we'll come right back here and start all over again."

"I know it will be difficult to build welfare reform in 1994 at the same time we tackle health care. But let me point out, I think, it is inevitable and imperative."

not heed the siren songs of the special vested interests and the "naysayers who fear we will not be equal to the challenges of our time and who misread our history, our heritage and even today's headlines". There were micro-political messages, too. The president's promise to bring in soon sub-

The federal budget

"It will cut spending in more than 300 programmes, eliminate 100 domestic programmes and reform the way government buys its goods and services. This year, we must make the hard choices again to live within the hard spending ceilings we have set."

"This budget, against the backdrop of further defence cuts, fully protects the readiness and quality of our forces."

stantive proposals to change the welfare system and explicitly to link this with healthcare reform was a clear nod in the direction of Senator Daniel Patrick Moynihan, the New York Democrat who chairs the Senate finance committee. The senator, an intellectual, if temperamental, original in

Foreign policy

"Our support of reform in Russia and the other former Soviet republics must continue patience, for the enormity of the task, and vigilance, for our fundamental interests and values. We will continue to urge Russia and the other states to press ahead with economic reforms."

"As we build a more constructive relationship with China, we must continue to insist on clear signs of improvements in that nation's human rights record."

intended at the start of this year.

At least he was satisfied with Mr Clinton's commitment on Tuesday night, though as the president went on to expound with much greater passion on the imperative of healthcare reform he can have been left in little doubt where the Clinton heart lies.

But this, too, had a political need. The momentum for changes in healthcare, accelerated by the rapturously received presidential address to Congress last September, has slowed over the last two months. Other issues such as Nafta, gun control and Mr Clinton's European trip have intruded while the insurance and medical professions have begun to launch effective propaganda campaigns. It had become incumbent on Mr Clinton to regain the initiative.

His ecumenical side was also much in evidence in the coda to his address on crime and on the responsibility of individuals to make their communities safer. Much of what he said appeals to conservatives - mandatory sentencing for violent offenders, more police on the streets, the restoration of family values - but some, specifically the calls for ever tighter gun control, does not. Violent crime is now a perennial political issue. Every pres-

ident since Lyndon Johnson has attacked it and Congress loves to debate it, though the effect of the efforts of both may be questioned, not least because conservatives and liberals have rarely been able to agree on the right prescriptions.

But at least the Senate last year passed, by 95 votes to four, an omnibus crime bill that now awaits action by the House, while both chambers approved waiting limits for purchasers of handguns. This measure was now the Brady Law. Mr Clinton said with pride as he clapped Mr James Brady, the former presidential press secretary, who from his wheelchair in the galleries proudly waved his walking stick back to return.

There is always a risk of overloading Congress, especially in the run-up to midterm elections. It is possible now that fixation with crime will make harder action on health and welfare reform, both immensely complicated and controversial, as well as other items on the president's heavy agenda such as worker retraining, campaign finance reform, more controls on lobbyists and the creation of an information superhighway.

But, from his Tuesday night pulpit, Mr Clinton was brooking no delay. "Our deepest and most profound problems" could not be left to "petty political fighting". If words were all - and he used them very well - he would be home and dry.

Changing of the old guard may shift power structure

By George Graham in Washington

For many senior members listening to President Bill Clinton's State of the Union speech in Congress on Tuesday night, it was the last time they will have front row seats for such an address.

Members are retiring or seeking other office in record numbers, driven out by age, cynicism or fatigue. Many others face a hard fight to win re-election.

Complaints that the Congress has become more partisan and less rewarding are widespread among those who have chosen to leave.

"Partisan politics and negative campaigning have so poisoned the system that reasoned, good faith debate on policy is now the exception when once it was the norm," said Congressman Austin Murphy of Pennsylvania. Congressman Al McCandless of California said he simply wanted a leisurely breakfast and more time with his grandchildren.

The 1992 election had already brought in a crowd of new faces: 110 members of the House of Representatives and 14 senators. But so far this session 19 House members with 348 years of legislative experience between them - 14 of them Democrats - have announced their retirement after the November 8 election. Six senators are also retiring.

Another seven House members are giving up their seats to run for governor in their home states, while nine more are trying to move up to the Senate.

Democratic leaders expect to lose some seats in November, a normal phe-

nomenon for the president's party in the first two-year congressional election after a presidential victory.

But the projected swing of about 25 seats - a figure both parties agree on - would not be enough to change control of the House, where the Democrats now hold 297 of the 435 seats.

In the Senate, too, the Republicans are expected to gain another two or three seats in 34 elections that will be fought this year, but this would again not break the Democratic majority, now 56 out of 100 senators.

'It is time for younger people to take the reins and lead us into the next century'

The departures include some of the most influential members of the House: from Mr Bob Michel of Illinois, the Republican leader, to Mr William Ford of Michigan, chairman of the education and labour committee.

They also number some of Congress's most colourful and principled members, such as Mr Jake Pickle, a protégé of former President Lyndon Johnson.

The exodus could affect the power structure of Congress, where committee chairmanships are critically dependent on seniority. Three of the six judiciary subcommittee chairmanships will come open, and another nine subcommittee

chairs will be left empty - besides Mr Ford's chairmanship of the full education and labour committee.

Even more sweeping changes could be under way, as several senior members could be persuaded to withdraw, or be defeated outright, by powerful challenges in their party primaries.

The most important figure under attack is Mr Dan Rostenkowski, who holds sway over tax matters as chairman of the ways and means committee. Still the target of a Justice Department investigation, Mr Rostenkowski's popularity in his Illinois district has rarely been lower.

Mr Jamie Whitten of Mississippi, whose 52 years in the House are already the longest in history, has been urged by many of his colleagues, who have already eased him out of the important appropriations committee chairmanship, to go gracefully.

If he does not, he faces the most difficult race of his career against Mr Tim Ford, Speaker of the Mississippi state legislature.

On the other side of the political divide, Mr Phil Crane of Illinois, rated by Roll Call, the Capitol Hill village newspaper, as the most extreme right winger in the House, faces a tough primary.

They all might take the advice of Congressman Douglas Applegate of Ohio, who is calling it quits after 17 years in Congress. "It is time for younger people to take the reins of government and lead us into the next century. I would further suggest that other older members of Congress consider this, as well," he said.



Dan Rostenkowski: under attack



Bob Michel: influential

Budget forecast to cut deficit to \$180bn

By Michael Prowse in Washington

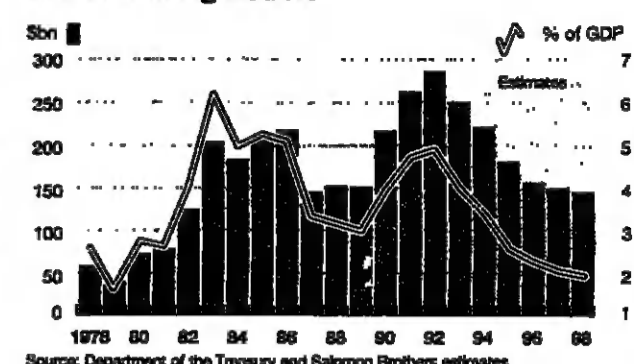
Next year's budget deficit will be less than \$180bn (\$120bn), President Bill Clinton predicted in his State of the Union address, 40 per cent lower than the \$300bn many analysts were forecasting when he assumed office last year.

The president said the budget for fiscal 1995, which begins in October, would be "one of the toughest budgets ever presented to Congress". More than 300 government programmes would be cut and 100 eliminated.

The full budget details will not be available until early next month. In addition to tax rises and spending restraint enacted last year, the rapid decline in the deficit appears to reflect a combination of factors. These include an unexpectedly sharp deceleration in healthcare inflation, a strong cyclical recovery which is boosting tax receipts, and lower than projected long-term interest rates which are reducing debt service costs.

Figures from the Bureau of Labour Statistics show that medical care prices rose at an annual rate of 4.4 per cent in the fourth quarter of last year. For 1993 as a whole the increase was 5.4 per cent, twice the overall rate of inflation but

The shrinking deficit



Source: Department of the Treasury and Salomon Brothers estimates

sharply down from 9.5 per cent as recently as 1990.

Partly as a result of slowing healthcare inflation, officials have reduced projected spending on Medicare and Medicaid, the public programmes for the elderly and poor, by about \$45bn over the next five years.

The most important factor reducing the deficit in the short term was the strong cyclical economic recovery, said Ms Susan Hering, of Salomon Brothers. Growth was boosting tax receipts, especially from the corporate sector, and cutting increases in transfer payments, for example on food stamps and unemployment insurance.

A deficit of \$180bn or less in fiscal 1995 compares with last year's White House projection of a \$295bn deficit, if no action were taken, or \$200bn after enactment of last year's budget. But it would represent an extension of a well-established trend. The deficit peaked at \$290bn in fiscal 1993 - less than the once-feared \$350bn - and declined to \$255bn in fiscal 1993.

Private sector analysts are projecting a deficit of \$220bn, \$240bn in fiscal 1994, against official projections last year of \$255bn.

But whether a permanent improvement is secured will depend mainly on the durability of the slowdown in healthcare spending. That in turn will depend on the nature of reforms enacted this year.

Smugglers force Canada to cut cigarette taxes

By Bernard Simon in Toronto

Canada's federal and Quebec governments have bowed to the commercial and political costs of rampant cigarette smuggling across the US-Canada border and look set to reverse a tradition of ever-higher taxation on tobacco products.

Both Quebec and Ottawa have promised to cut and perhaps even abolish the high federal and provincial taxes which are widely blamed for the surge in cigarette smuggling.

The problem is most acute in Quebec, where the Canadian Tobacco Manufacturers Council estimates that about two-thirds of all cigarette sales are contraband.

A group of Quebec convenience store owners, whose business has been ravaged by smuggling, earlier this week flouted the law by setting up an illegal market north of Montreal, where they sold cigarettes at the smuggled price of C\$20 (£10.20) a carton, compared with the fully-taxed retail price of C\$40-C\$45.

Governments have become increasingly concerned at the social and political ramifications of smuggling. Much of the trade, which is centred on the St Lawrence River and Indian reserves which straddle the US-Canada border, has

US to act on cable TV price loopholes

The US Federal Communications Commission is expected to revise its rules on cable television pricing at a meeting next month, writes George Graham.

The FCC has been criticised for leaving too many loopholes for cable TV operators to exploit in the rules it wrote implementing a 1992 law designed to crack down on overpricing.

That law, the only legislation on which former President George Bush saw his veto overridden by a two-thirds majority of Congress, authorised the FCC to set reasonable rates for the majority of cable companies who hold a monopoly in their district.

The issue was a popular vote-getter in the 1992 election, striking a chord with customers. But many consumers felt the immediate effect of the legislation was higher rates, not the \$1bn (\$570m) in cuts they had been promised.

An early survey suggesting that as many as 50 per cent of customers might face higher bills for their cable TV captured widespread attention. A later study of 14 of the largest operators showed, however, that rates had fallen for 65 per cent of customers. Nevertheless, many cable companies have dodged the FCC rules by manipulating tariffs.

'Big Bang' for Chile capital markets

David Pilling on reforms in Latin America's leading financial system

Chile boasts the most sophisticated domestic financial market in Latin America - a development that has helped the country achieve the highest savings rate in the region. A new law passed by Congress this week, lifting many of the remaining market restrictions, is expected to help keep it that way.

"We believe this to be one of the most important financial reforms in many years," said Mr Julio Bustamante, chief regulator of Chile's fast-growing pension funds. "This is a project that took us more than two years to draw up and one that spent more than a year in parliament undergoing a process of refinement."

The new law broadens investment choices, introduces new financial instruments and seeks to apply international standards of regulation. Impulse for reforms came from a desire to manage better the savings administered by Chile's private pension funds (AFPs) and to tap their resources for social needs such as infrastructure and housing.

AFPs, privatised in 1981, control \$15bn in savings, more than 35 per cent of Chile's gross domestic product - and expected to reach 50 per cent by the turn of the century. Under legislation introduced in the early 1980s, employees are required to save at least 10 per cent of their wages in one of these funds.

AFPs have complained for

years that over-cautious regulations have stifled them of investment opportunities and denied their ability to increase profits. Pension funds and associated life insurance companies are restricted to investing 30 per cent of their capital in blue chip stock. In practice, they have concentrated on only a handful of shares in the electricity and telecommunications sectors.

New regulations will allow AFPs gradually to extend their investments to most of Santiago's nearly 300 listed companies, provided these satisfy certain criteria. It is hoped that this will provide a financial fillip to small and medium-sized companies, and coax some of Chile's conservative - often large - family-run concerns to float on the stock market.

"I think the more companies that are eligible for AFP investment the more interest there will be among medium-sized private companies to open up to the market," said Mr Juan Andres Canas, managing director of Cefin, a local investment bank.

New instruments are also to be introduced, such as mortgage-backed securities, convertible bonds, and revenue bonds. It is hoped that the latter will encourage private capital to play a much larger role in financing badly needed infrastructure such as ports and roads. Mr Bustamante estimates that, of \$500m worth of infrastructural projects

planned for the next two years, institutional investors could provide up to 40 per cent.

Scope for AFP provision of venture capital and for coverage of risk through options, futures and swaps will also be expanded.

Furthermore, AFPs and other institutional investors, such as mutual funds, will be able to expand investments abroad, currently limited to 3 per cent of their portfolio in AAA-rated bank debt and

gilt-edged securities. This ceiling will be raised over four years to 12 per cent, permitting AFPs to invest more than \$1.3bn abroad.

"When a country is on the road to development, it doesn't only export goods - but also services and capital," said Mr Bustamante.

The range of foreign investment options will be widened to cover equity and bonds in investment-grade companies. AFPs will also be permitted to

cover risk through currency and interest rate swaps, but will not be allowed to use such instruments for speculation. Along with greater flexibility comes a tougher regulatory framework aimed at clamping down on abuses of new freedoms by Santiago's tight-knit business community. Reforms devote much space to defining insider dealing - still a novel concept in much of Latin America - and set minimum prison sentences for specified offences.

There is also an attempt to erect walls between pension funds, brokerages and listed companies on whose boards the same faces tend to crop up again and again. Under the new legislation, for instance, brokerage houses whose executives are board members of specific companies will be obliged to resign their directorship or cease trading in shares of that company.

Although rules pertaining to conflict of interest were softened by Senate amendments - after lobbying from interested parties - Mr Bustamante feels that the final result is satisfactory. "It will force a lot of changes," he said.

The legislation does not address foreign investment restrictions, such as a one-year repatriation period and high levels of withholding tax on stock market gains. But there are signs that the new administration, due to take over in March, may be willing to do so.

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Santiago stock exchange: financial fillip

NEWS: UK

Of tel urged to compare UK-US phone markets

By Alan Cane

The House of Commons Public Accounts Committee - the body of MPs that scrutinises public spending - has urged Of tel, the telecommunications watchdog, to ensure that British Telecommunications' rate of return on capital employed remains "within acceptable levels".

In its first examination of a utility industry regulator, it says that Of tel should compare the UK's dominant telecommunications operators with the leading US telephone companies as a basis for assessing BT's performance.

It goes on: "These comparisons should include the rate of improvement in efficiency. As improved efficiency has a bearing on charges, we recommend that such information is made available to customers in order that they may judge

the position for themselves."

The PAC was clearly concerned whether the consumer was getting a fair deal. Of tel's evidence was that BT's service had improved and that its efficiency came close to the best of the US telephone companies. Of tel had set an acceptable level of return on capital for BT of between 17.5 per cent and 19 per cent.

But in the years 1987-1992, Of tel agreed that BT had made £1.6bn more in profits than the benchmark dictated.

BT yesterday disagreed that its profits were unacceptable. It said the formula (retail prices index - 7.5 percentage points) which dictates its overall pricing was universally recognised as tough.

The report covers a broad range of topics and is especially strong on telephone services for the poor and handicapped, arguing, for example

that Of tel should promote Typetalk computerised services to help the deaf.

The PAC also warned that the "988" emergency call service should not suffer from the increase in the number of operators licensed to offer telecommunications services.

Mr Don Cruikshank, Of tel director-general yesterday welcomed the report, saying it identified priorities and directions for the regulator.

BT, however, pointed out the PAC investigation had been completed last May; its conclusions were based largely on opinion rather than fact and it was already out of date, many of the recommendations - on residential call pricing, for example - having already been implemented.

Office of Telecommunications: Licence Compliance and Consumer Protection, Committee of Public Accounts Sixth Report.

Classic extends musical frontiers

By Raymond Snoddy

Classic FM, the commercial classical music radio station, plans to use a satellite to provide a service to all of Europe.

The decision is linked with last week's announcement that Classic had been awarded one of two new FM frequencies in the Netherlands by the Dutch government.

Satellite is the easiest way to deliver the Classic signal to the Dutch terrestrial radio transmitters, but it will also mean that Classic will be available to individuals across the whole of the Continent.

"It certainly makes broadcasting sense and it makes commercial sense," Sir Peter Michael, Classic FM chairman said.

As well as using the latest satellite technology Classic, whose shareholders include Time Warner, the world's largest media group, Associated Newspapers and the GWR local radio group, plans to apply for more broadcasting licences across Europe.

Sir Peter expects the process of de-regulation of broadcasting to continue across Europe and believes that classical music is one of the most international of all media sectors.

Classic, launched in 1992, is expected to apply for a new radio licence coming up in Finland and is interested in other Scandinavian markets.

Sir Peter emphasised that Classic is also prepared to look at joint ventures with Continental partners.

As part of its campaign to win the Dutch licence - there were 27 applicants for the two frequencies - Classic enlisted the support of Dutch musicians.

As a result, leading Dutch orchestras such as the Concertgebouw are likely to feature on Classic FM.

Arts Council chairman raps government 'neglect'

By Kevin Brown, Political Correspondent

Lord Palumbo, the outgoing chairman of Britain's Arts Council, yesterday delivered a stinging attack on the government's "irresponsible neglect" of the arts.

He said cuts over the next three years would reduce funds for artists by 12 per cent, virtually reversing a 15 per cent increase since 1989.

"This amounts to irresponsible neglect of a precious national resource which generates a threefold return for every pound of taxpayers' money invested in it," he told the Lords during a debate on the arts.

"The government's timing is impeccable, coinciding with a contemporary decline in available funds for the arts from its

mainstays of local authorities, box office, sponsorship and charitable foundations.

"I am well aware of the vital necessity to constrain public expenditure, but success feeds upon itself, and it should be encouraged and built upon, not penalised."

Lord Palumbo's criticism of the government reflects anger in the arts establishment over a £3.2m cut in the Arts Council budget, announced in November.

In what amounted to a comprehensive indictment of the government's arts policy, he also accused ministers of wasting £5m since 1989 in a failed attempt to achieve value for money.

"There has never been a moment in those five years when we have not been reviewed, counter-reviewed,

surveyed, [and] appraised tested against market forces."

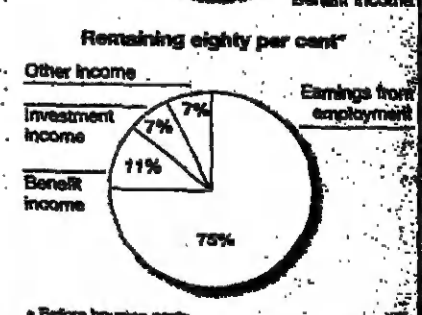
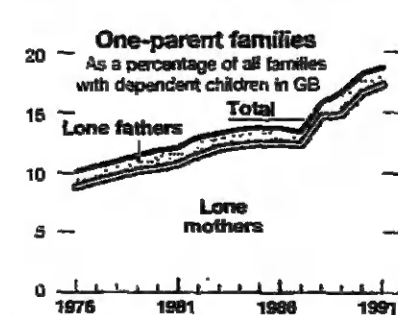
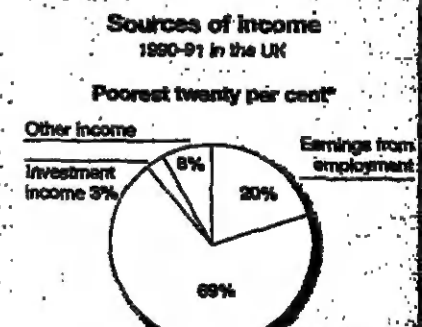
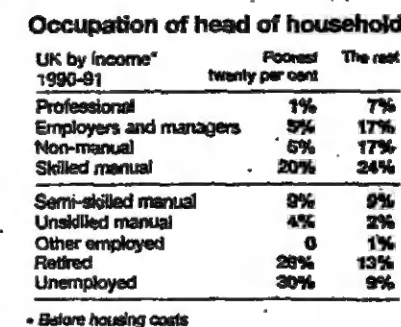
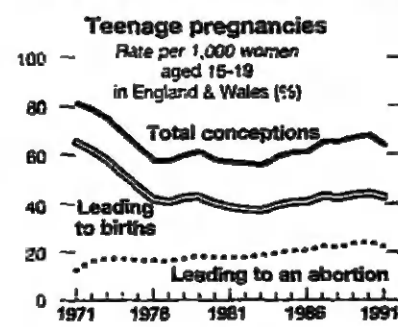
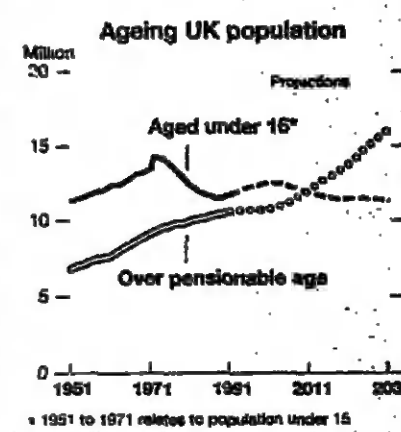
"That has cost a great deal in time and effort, and although the calculation is imprecise, it has probably cost the taxpayer something in the order of £5m."

Lord Palumbo, who will be replaced in March by Lord Gowrie, a former Conservative arts minister, said the Arts Council was "not a perfect institution".

"Mistakes are sometimes made, and when they are we regret them. Equally on some occasions the blame we receive is unjust," he said.

Lord Palumbo also said the decision to divert funds from the performing arts to the refurbishment of London's Albert Memorial rather than use national lottery profits was "an act of the purest folly".

A snapshot of Britain: changing face of a nation



Sources: Department of Social Security, Office of Population Censuses and Surveys

Extent of social change underlined

By Alan Pike, Social Affairs Correspondent

An apparently unequal struggle between the conventional family and social and demographic change is shown today in Social Trends, the government's annual compendium of British life.

Political controversies over crime and the future of the welfare state have brought the role of "family values" into sharp focus. But Social Trends shows that, as the debate continues, so does the decline of the traditional family.

Couples with dependent children formed the majority of households as recently as the early 1970s. By 1992 they constituted less than 40 per cent, and it is now increasingly likely that such couples will not be married.

Single people now account for more than a quarter of all households; there has been a threefold increase in the proportion of people living alone

The least well-off 20 per cent of Britain's population in 1990-91 derived 69 per cent of their income from state benefits, with only 20 per cent coming from employment, an article in Social Trends shows.

Earnings from employment provided 75 per cent of the income of the remaining four-fifths of the population, with benefits providing 11 per cent.

More than a quarter of the poorest group at

during the past 30 years. The biggest recent growth has been among men of working age, but the ageing of the population is another factor that will fuel a continuing increase in single-person households. By 2031, there will be more than 16m people of pensionable age in Britain's population - more than double the number in 1961.

Recent years have seen an even more striking rise in the proportion of lone-parent families - these have quadrupled since the early 1960s. The government's General Household Survey, also published this

week, shows that 21 per cent of families were headed by lone parents in 1992. Allied to this change is Social Trends' soaring graph showing the remarkable rise in births outside marriage. Almost one in three births are now to unmarried mothers - an increase from the one in 20 level that, apart from the two world wars, had persisted throughout the century until the 1960s.

Divorce, as well as births outside marriage, is contributing to the growth in single-parent households. Marriages have fallen by nearly 16 per

cent over the past 30 years, while divorces have more than doubled.

Some politicians hope that a renewed appreciation of the importance of community involvement will fill the gaps created by fragmenting family relationships. Evidence in Social Trends suggests that this may be wishful thinking.

Surveys show that only 4 per cent of the population have taken an active part in a political campaign. The proportion of churchgoers is, at 15 per cent, lower than in many other European countries. Social Trends 24 HMSO: 1993

"Knowledge is power."

Francis Bacon

"Success is never final."

Winston Churchill

Pressure mounts over aid deal

By James Biltz
and Jimmy Burns

The British government was yesterday under increasing pressure to reveal more details about its controversial donation of aid to Malaysia in the late 1980s after a powerful House of Commons committee decided to launch a new investigation into the matter.

The all-party Select Committee on Foreign Affairs said that it would conduct inquiries into the decision by the Thatcher government in the late 1980s to give Malaysia £234m for the construction of a hydroelectric dam on the Pergau river.

The decision was officially opposed by a top Whitehall official and described by a gov-

ernment accountants last year as "a very bad buy".

The committee's announcement came as ministers revealed for the first time that the offer of aid had been linked to sales of £1bn worth of defence equipment to the Malaysian government. Labour MPs claimed last night that such a linkage could be illegal under British law.

There were also signs that Britain's aid contribution had been used on a number of other construction contracts, including 12 hospitals.

In a parliamentary written answer, Mr Douglas Hurd, the foreign secretary, made the first formal admission that there had been a link between the general offer of aid to Mal-

aysia and the signing of a £1bn arms deal.

He said that on a visit to Kuala Lumpur in 1988, Mr George Younger, then defence secretary, had signed a protocol in which the Malaysian government had set out its intention to buy defence equipment from the UK.

According to Mr Hurd: "The protocol included a reference to 'aid in support of non-military aspects under this programme'." Mr Hurd stressed that "after consultation with ministerial colleagues in London" the link was later officially denied. Lord Younger wrote to the Malaysian minister of finance in June that year to say that aid could not be linked to defence sales.

"As a result the issue was not taken up in the memorandum of understanding on defence procurement which the British and Malaysian PMs signed in September 1988," Mr Hurd said.

However, Mr Hurd's comments run counter to Lord Younger's recent claims that there had only been a "verbal" linkage of the arms deal with the aid programme. It is also understood that Mrs Thatcher was forced to write a roughly worded memorandum to ministers outlining her concern that the aid deal should not be linked to the sale of arms.

The Foreign Affairs Committee should be able to summon Mr Hurd later this year to answer questions on this.

Major seeks to restore his grip on government

By David Owen
and Philip Stephens

Mr John Major will tomorrow attempt to relaunch the government's troubled "back to basics" initiative in a speech seen as the start of a concerted push to rebuild his political authority.

The prime minister will use a visit to the north of England to set out his "prospects for 1994" amid mounting pressure for him to regain a grip on the government after a month of turmoil.

Downing Street said Mr Major would use the speech to explain his policy priorities for the rest of the year.

Meanwhile, the war of words at Westminster over tax and spending priorities rumbled on, with senior Conservatives disputing a claim by Mr Gordon Brown, the shadow chancellor, that Labour had made no public spending commitments whatsoever.

Mr Michael Portillo, the chief secretary to the Treasury, promptly accused Mr Brown of "stepping on the garden rake", while Mrs Virginia Bottomley, the health secretary, wrote to Mr Brown challenging his

claim on the grounds that Mr David Blunkett, her opposite number, had said Labour aimed to take Britain into the "seven per cent club" of countries which spent more than 7 per cent of their gross domestic product on healthcare.

Yesterday's exchanges on Labour's spending pledges came after Mr Brown had said in a morning radio interview that the party had "no commitment to spend money on anything".

At the same time Mr Kenneth Clarke, the chancellor, faced heavy criticism from some right-wing Tory MPs for his apparent failure to react quickly enough to Labour's attack on the government's planned tax increases.

Mr Portillo, his deputy at the Treasury, was being attacked from the left of the party for seeking to raise his own profile ahead of any challenge to Mr Major's leadership.

Amid a general mood of feverish disenchantment on the Tory backbenches, right-wing MPs were also speculating about the possible candidacies of Mr Michael Heseltine and Mr Douglas Hurd if Mr Major is threatened.

Britain in brief



Unit trust industry has 'best year'

Private investors have been abandoning building societies and rushing into equities in the face of the lowest interest rates for 16 years.

The unit trust industry yesterday said that 1993 was its best year ever. Net sales amounted to a total of £9.1bn compared with only £648.9m in 1992.

The new record had already been reached by the end of September 1993, when net sales in the year to date had reached £5.91bn, exceeding the 1987 figure of £5.33bn, the previous record for a calendar year. Of the £9.1bn in net sales, private investors accounted for £5bn and 61 per cent of this was through personal equity plans, which offer tax-free returns to private investors.

Oil production at 5-year high

North Sea oil production in December reached its highest level since the 1988 disaster which destroyed the Piper Alpha platform. Figures published yesterday by the Royal Bank of Scotland show.

December production of 2.33m barrels-a-day was about 1 per cent up on November. Fourth-quarter production registered a 14 per cent rise over the same period in 1992 as new fields came on stream.

Oil production for 1993 as a whole reached a five-year high.

Gas production averaging 8.355bn cu-ft-a-day reached a three-year high. Buoyant gas prices helped to boost the average daily revenue from North Sea oil and gas production last year to £33.5m, a 13 per cent rise on the 1992 average of £29.7m.

MPs to probe milk reform

The delay in opening up the £3.3bn milk market in England and Wales to competition will be investigated next week by the cross-party Commons agriculture committee.

The committee said yesterday that it will hold a special session to look at why market

liberalisation had been put back from April to November.

Government objections to the Milk Marketing Board's plans to turn itself into a voluntary farmers' co-operative have held up the introduction of competition. The committee will hear evidence from the board, agriculture ministry officials, the Dairy Trade Federation and the National Farmers' Union.

Bristol to US air link planned

Aer Lingus is to start the first scheduled service between Bristol and New York from April 3. The daily service, from Bristol's Lulsgate airport to JFK International Airport, will be via Dublin.

Meanwhile, USAir is to transfer its domestic services at JFK. The airline is switching to the British Airways terminal on March 1. USAir is BA's partner in the US.

Mr George Cooper, BA's regional manager for domestic operations, said the switch would transform arrangements for British travellers, with quicker connections to Baltimore, Charlotte, Pittsburgh, Philadelphia and other cities on the USAir network.

US blamed for TV violence

The "majority" of the violence and swearing on British television is blamed on American programmes in a report yesterday by the Broadcasting Standards Council, the government watchdog. Satellite TV is said to be particularly at fault.

Soccer match to go ahead

German authorities yesterday decided that a soccer friendly against England, controversial because it coincides with Hitler's birthday on April 20, would be played in Berlin.

Hamburg had rejected the match because of fears that it could encourage violence from German neo-Nazi groups.

● Rangers and Celtic football clubs clashed yesterday after league champions Rangers announced a ban on Celtic supporters at the next game between the clubs at Ibrox in Glasgow on April 30.

CORRECTION

Scott inquiry

The ministerial meeting about exports to Iraq chaired by Mr Douglas Hurd referred to in yesterday's FT was on July 19 1990, not June as stated.

Plea to Clinton by Caterpillar unions

By Robert Taylor,
Labour Correspondent

Two British unions are to ask President Bill Clinton to urge Caterpillar, the US plant and machinery maker, to restore union rights to the white-collar workforce in its production plant near Leicester.

Caterpillar has offered staff \$500 each and improved benefits in return for giving up collective bargaining and moving on to individual employment contracts.

Derecognition of the unions - the technicians' union NSF and the white-collar Apex section of the CMB general union - is due to take place on April 26. Last week a majority of the workers voted in a company organised ballot to accept Caterpillar's terms.

Union leaders believe the company intends to make a similar offer to its 600 manual workers who are represented by the AEU engineering and

electrical union. If they agree, all Caterpillar UK operations would be non-union.

The unions say the company has breached article 42 of the International Labour Organisation code on multinationals, which says unions should enjoy adequate protection against any act of interference in their functioning or administration in the workplace.

They also accuse Caterpillar of contravening the Organisation for Economic Co-operation and Development code of conduct for multinationals.

The Geneva-based International Metalworkers Federation is also calling on the Clinton administration to put pressure on Caterpillar.

"We hope influence will be brought to bear to bring about an amicable and lasting resolution of our differences with Caterpillar in order that the company can prosper in the future," said an NSF official.

A few heads in the European sand

Europe is reappearing on Britain's political horizon. Grits of weary resignation are already audible in ministerial offices across Whitehall.

The proximate cause is the approach of the elections in June to the European parliament. After all, the outcome could decide Mr John Major's future. He can hope to ride out a bad result, but if Conservative losses are as disastrous as some are already predicting all bets will be off.

There is a more fundamental concern among these ministers and officials who can still find the odd moment to think about policy as well as internal Tory party politics.

As Germany and France begin to put together the pieces after last year's turmoil in the exchange rate mechanism, the government's post-Maastricht triumphalism is beginning to fade.

Maybe the rest of Europe has not after all abandoned its federalist ambitions in favour of Britain's intergovernmental agenda. With the franc now back at its former ERM rate against the D-mark, perhaps the idea of European monetary union is not quite so fanciful after all.

Philip Stephens on Tory caution over the coming election battle

The way that Paris has handled the franc since the near-break up of the ERM last summer has confounded those who argued that sterling's election had been no more than an earlier symptom of its inevitable disintegration.

France never accepted the franc's devaluation was permanent. Unlike the British Treasury it did not replenish its foreign currency reserves at the devalued rate. Now the franc has recovered it is doing so - without the billions of dollars in losses suffered by the UK. There is talk of the ERM returning to its narrow bands as soon as economic recovery is entrenched.

The fear in Whitehall is that the recovery will bring a rekindling of the integrationist ambitions of its partners in the approach to the intergovernmental conference due in 1996.

The repeated assertion of Mr Douglas Hurd that Maastricht's intergovernmental "pillars" for foreign, defence and home affairs policies had set the European Union in a new

direction no longer carry quite the same conviction. Nor does Mr Major's description of EMU as having "the quaintness of a rain dance and about the same potency".

None of this has yet been discussed in detail by senior ministers. The wounds inflicted on the Tory party by Maastricht are still raw. As one (pro-European) member of the cabinet puts it: "The hope is that if we don't talk about it, it might just go away."

The same nervousness envelops the preparation of the Conservative manifesto for the European elections.

Mr Hurd is one of the cabinet's grown-ups. But in an untypical admission of weakness he has decreed that even the membership of the committee charged with drafting the manifesto must remain secret.

The Tory right might otherwise decide it was under-represented.

The only thing that ministers are prepared to say publicly about the manifesto is that it will cast the Conservatives as alone among the three

largest parties in opposing something called a federal Europe.

It would be unfair though to suggest the Tories are alone in burying their heads in the sand. There are few signs that the opposition parties have thought through the implications for Britain of the 1996 conference.

The Liberal Democrats are busy toning down the undiluted commitment to European union on which they fought the general election. The judgment is that singing the praises of Brussels is not the best way to win seats in the European parliament from the Conservatives.

If his shadow cabinet colleagues are to be believed, Mr John Smith plans to treat the European elections as a referendum on Mr Major's tax record. Though there will, one supposes, be the odd reference to the social chapter and to the need for concerted cuts in European interest rates.

Europe has so far been for the Labour party a convenient staging post on its long journey to electoral respectability. But at some point it will have to develop a more detailed approach than one of simply approving all things European.

"Everybody gets so much information all day long that they lose their common sense."

Gertrude Stein

"Nothing is so firmly believed as what we least know."

Alfred de Montaigne

MANAGEMENT: MARKETING AND ADVERTISING

Michael Skapinker examines how Airtours uses data on its competitors to maximise profitability

A flight path to good pricing

The staff of the late bookings section of Airtours, the UK's second biggest holiday company, are looking pleased. They have just managed to raise the price of Caribbean holidays by £50.

Porting over banks of screens at Airtours' headquarters in rural Helmshore, Lancashire, the 10-strong Airtours team bears more than a passing resemblance to a group of City of London dealers. Their average age is 22 and they arrive at work at 7am.

What they are doing, however, is not trading currencies or selling bonds. On the basis of up-to-the-minute information about their competitors in the UK's £4.9bn air holiday market, they are seeking to adjust their own prices to maximise profitability.

Travel agents, whether multiple chains or independent shops, look up destinations on screen. The prices they see are set and communicated to them by the tour operators, which arrange flights and accommodation. Thomson, the biggest travel group, and Owners Abroad, the number three, change their holiday prices every night. Airtours changes its prices several times a day.

Along with the rest of the holiday industry, Airtours makes much of its cost-cutting campaigns. But like all companies, it strives to charge whatever the market can bear, pushing prices up when demand is strongest.

Late bookings indeed play a central role in determining a holiday company's profitability. The compa-

nies begin selling summer holidays in the August of the summer before, when they publish the first edition of their brochures. In January, they publish a second edition, with either higher or lower prices, depending on how sales are going and what competing companies are doing.

It is in the last eight weeks before departure that price competition becomes most intense. David Crossland, Airtours' chairman, says a third of holidays are sold during this period. There is also a winter late-booking period, when holiday-makers make last-minute purchases of skiing holidays and trips to the Caribbean.

Apart from trying to get the highest price possible, the late booking team tries to ensure that all the company's airline seats are filled.

Tour operators pay for most of their accommodation in holiday resorts only if they use it, although

they do guarantee to fill a certain proportion of beds. If bookings are disappointing, they do not end up owing hoteliers large sums of money.

Airline seats are another matter. Airtours flies some of its customers on its own aircraft. The rest go in seats chartered from other companies. The seats have to be paid for whether they are filled or not. Flights that depart with empty seats represent a loss to the tour operator.

The Airtours late bookings team's first task of the morning is to look at the prices competitors have set overnight. They do this by using the computer information available to travel agents. Airtours owns the Going Places travel agents' chain which sells holidays organised by other operators as well. This gives Airtours access to other operators' prices. Crossland says Airtours is working on a system which will

enable it to use Going Places' sales to assess how well competing operators' holidays are selling, as well as the prices being achieved.

Andrew Crossland, the 27-year-old head of the late bookings team and the chairman's son, says Airtours will not necessarily do the same if a competitor drops prices on holidays to a particular destination.

The competitor's price reduction could be temporary; the company might be attempting to fill a particular aircraft or ensure it can sell its guaranteed beds. On other occasions, the price drop might signal an attempt to take market share from rivals like Airtours. "The trick is to know when to follow the market," Andrew Crossland says.

The team says it gets to know the psychology of rival price setters, as well as of customers. When the British weather is miserable, for example, prices of sunshine resort holidays tend to be firmer.

WINTER SUN		
MADEIRA	MADEIRA	MADEIRA
7-14 FEB	14-21 FEB	21-28 FEB
£159	£159	£159
WINTER SKI		
MADEIRA	MADEIRA	MADEIRA
7-14 FEB	14-21 FEB	21-28 FEB
£159	£159	£159
WINTER SKI		
MADEIRA	MADEIRA	MADEIRA
7-14 FEB	14-21 FEB	21-28 FEB
£159	£159	£159

Competition among holiday companies intensifies as the flight date approaches

Hanson mini-epic returns

There was a time when Charles Forsyth King ruled Wall Street. Or, as he once put it: "Ruled Wall Street" I am Wall Street. He built his financial empire from nothing, only to see it crumble with the collapse of the market.

After his death, friends and associates attempted in interviews to explain where he had gone wrong. Said one: "King's mistake was in preferring paper money to paper itself - he should have invested in timber." There were those who considered he should have gone for other basics such as bricks or coal.

Some thought the clue that explained King's failure lay in his single dying word... Hanson. It was the one thing he wished he had had.

This fictitious drama, clearly inspired by the 1941 Orson Welles movie Citizen Kane, unfolds at break-neck speed in an 80-second commercial - the first corporate television advertising from the Hanson conglomerate since 1988. The ad, supported by press advertising, has already run in the US and is now being shown in the UK.

For those who may be confused about what Hanson is trying to achieve with the ad, Steve Cooper, account director in London with Hanson's agency Lowe Group, explains: "We were looking for stature and impact. The use of any outside cultural reference tends to raise the stature and impact of a film. There's already a frame of reference people have which establishes a rapport."

The contrast between the financial speculator - King in the advertisement - and Hanson's interests in bricks, coal and timber, is intended to underline the conglomerate's solidity and its enduring interest in the companies it acquires, says Cooper.

Hanson's corporate spokesman puts it more succinctly: "This is an advertisement that is likely to attract attention, rather than be passed over by people who see an awful lot of advertising. And it's entertaining, too."

Diane Summers

Japan strikes a chord with Asian teenagers

South-east Asia is lacking homegrown talent, but Japan is ready to entertain, says Emiko Terazono

For years Japan's entertainment industry has been trying to reach out to a western audience, sending its starlets on a mission to perform in Las Vegas and Hollywood. But such efforts have been big flops.

Now, however, the industry has discovered Asia. Along with the country's manufacturers, Japanese record companies, television networks and artist management groups are turning to the rapidly growing Asian market.

Masahisa Aizawa, vice-president of Sun Music, a Japanese production agency, says the entertainment industry in Asia has not caught up with the rapid economic growth and the deluge of electronic hardware. "Asia's entertainment industry is behind Japan by about 15 years," he says.

Sun Music was surprised at the popularity of Noriko Sakai, one

of its Japanese pop idols, among Taiwanese teenagers. Sakai recently became top pin-up star in Taiwan, prompting the agency to work with a Taiwanese television network to produce a drama starring the idol.

Until recently, Japan has been excessively cautious about exporting entertainment software to Asia. Many of the older people in south-east Asian countries still remember being forced to learn Japanese by the Japanese army in the second world war, and South Korea still bans Japanese songs and literature from its stores.

Younger Asians, however, crave news out of Tokyo. "Tokyo is for Asia what New York was for Japan 20 years ago," says Eisuke Saito, managing director of Amuse, another production agency, which organised concerts by Japanese artists in Beijing last year.

Such is the demand that video tapes of Japanese television programmes are sold in Taiwan video shops, Japanese soap operas are aired in Singapore and Japanese songs sung on karaoke machines.

Harry Kaneko of Pony Canyon, a Japanese record company, believes that the \$1bn (£800m) record market in Asia will grow threefold in the next seven years. In contrast, marked growth in Japan's \$4bn record market is unlikely.

Japanese entertainment-related companies are keen to cash in on such demand, and stress that there is little room for western corporations. "Japan is closer than the US or Europe, and besides, similar physique of the Japanese people brings us closer to Asia than Caucasians," says Aizawa. He also claims the rhythm and

melody lines of songs in south-east Asia are basically the same.

Aside from bringing Japanese talent to Asia, the Japanese are eager to capture the Chinese-speaking market including Taiwan, Hong Kong, Singapore, Malaysia and Thailand, by offering Chinese artists. Saito reckons the global Chinese-speaking population totals some 1.6bn.

Many in the industry point out that Hong Kong and Taiwan are important strategic areas for subsidiaries to distribute software throughout south-east Asia. Pony Canyon is building a network in Asia to search for potential Asian pop and rock stars.

Japanese production agencies are searching for talent in China to sell to the Chinese communities. Production agency HoriPro, teamed with a Hong Kong agency, recently organised a nationwide amateur

talent search contest in China. Events organised by local television stations were held in 19 regional cities. The semifinals and finals were held in Beijing, and broadcast live to other parts of Asia through Hong Kong's satellite Star TV.

Kazutaka Hori, vice-president of HoriPro, explains that the project was also backed by the Chinese authorities, since "China never really had its own stars and artists. They all came from Hong Kong and Taiwan".

Amuse has also arranged a contest, with the finals to be held this month. "We want to train and bring up people with talent for the Asian market," says Saito.

Exporting Japanese software and know-how in the entertainment business has struck a chord with the Japanese hardware makers. Matsushita

Electric Industrial is using Sakai of Sun Music to sell its electronic products in China and south-east Asia, while other consumer electronics companies are lining up to become sponsors of the China talent search contests.

A concern in the Japanese entertainment market is the absence of copyright protection in the region. Although China is trying to improve its enforcement of copyright law, more than 800 companies produce pirate cassette tapes. Others, such as some Taiwanese companies, have been blamed for distorting the legitimate market.

Japanese companies, however, see the advantage of establishing themselves in the region before this problem is solved. "Once proper laws on copyright are laid out, there will be profits that did not exist before," says Hori.

This announcement appears as a matter of record only.

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RMF 1

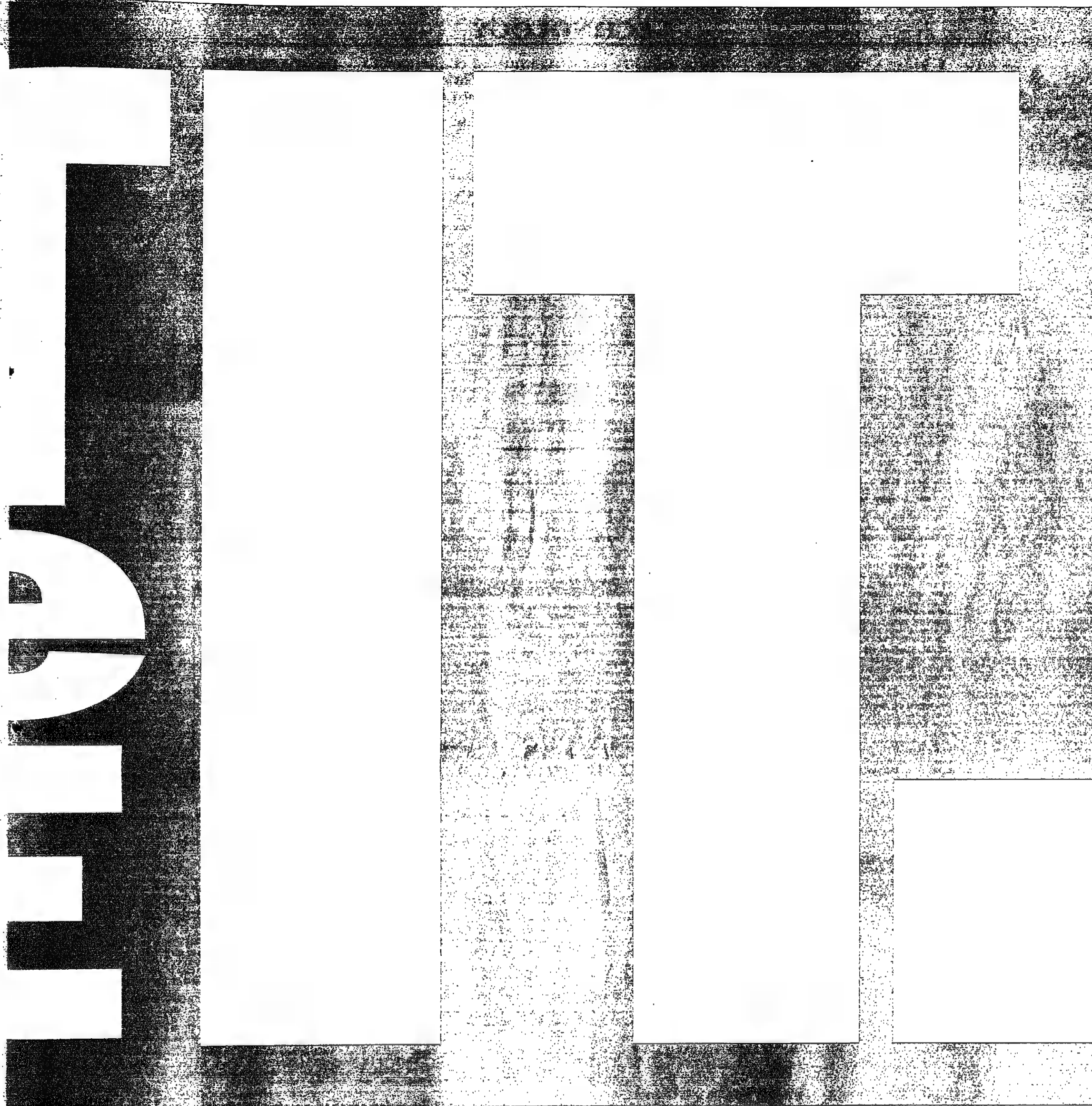
"Would you tell me, please, which
way I ought to go from here?" she asked.
"That depends a good deal on where
you want to get to," said the cat.

*Lewis Carroll,
'Alice's Adventures in Wonderland'*



underlin

GET
move
USE



Unless you know what to do with it, information isn't knowledge. Or insight. Or the road to profit. It's simply ■ collection of data.

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We're ■ new company dedicated to providing information solutions that will help you help your customers and run your business more efficiently. A company with ■ unique ability to help you get information, move it to where it's needed, and use its insights.

We're truly ■ new company. And yet we combine the strengths of both a global *computer* company with unparalleled capabilities in data collection and massively parallel processing, and the one company truly capable of allowing you to *communicate* any quantity of information to anyone anywhere in the world.

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We'll give you ■ hint: our new CEO took the door off his office to demonstrate just how accessible he was going to be.

By the way, he is.

Now who do you think we can be? Turn the page. You'll see.

TECHNOLOGY

The printing industry presents unusual challenges to computerised manufacturing systems. Claire Gooding continues a series on getting the most out of software

Biography of a book



Owen Mitchell, HarperCollins business development director (right), and Steve Melvin



HarperCollins Publishers

COMPANY SNAPSHOT

Nature of business HarperCollins is one of the largest English-language publishers in the world, formed in 1989 when William Collins and Harper and Row amalgamated under News Corporation. HarperCollins Manufacturing produces 67m books annually, 14m hardback books and 53m paperback books. It occupies part of a 108-acre site north of Glasgow in Scotland.

Turnover £30m.

Employees 480, of whom 450 are users of the Mac-Pac computer system.

Key personnel Eddie Bell, chairman and chief executive; John Fitzpatrick, managing director; Owen Mitchell, business development director; David Thomson, systems manager.

TECHNOLOGY FILE

Software Mac-Pac is a modular system for manufacturing, written in RPG400 (an AS400 specific language), well suited to high-volume short runs. HarperCollins is using 15 modules of the Mac-Pac version 7.1, dealing with all functions from quotes through to shipment. There are 1,000 Mac-Pac users worldwide, 50 in the UK. HarperCollins uses the Expert Configurator more extensively than the other three Mac users, which include publishers of marine pumps and injection moulds.

Hardware IBM AS400 Model F60, running OS400 Version 2.2, with 23 GigaByte discs (11.5GByte mirrored). The system supports 106 VDUs, 22 PCs and 18 printers, with six remote laptops for home dial-up. The structured cabling system provides 15 miles of fibre-optic cables carrying 100Mbps per second. All terminals can connect to all company hardware, to a maximum of 720 terminals.

Supplier Mac-Pac was developed and supplied by Andersen Consulting, which provided three consultants to help in the configuration and development of the expert system.

Cost £2m, including the software, hardware and consulting fees. Training and full-time involvement of in-house employees working with the Andersen consultants added an estimated £1m internal costs.

Pick up a copy of Jung Chang's bestselling novel *Wild Swans* and the last thing you are likely to consider is the effort that went into printing it. But books, like motor accessories and widgets, have to be manufactured, and they present unusual challenges to computerised manufacturing systems.

Left-over pages from one book cannot be used elsewhere: each book comprises components that are unique in any other product. Prints are likely to be repeated, possibly in short runs, for which machines must be geared up.

HarperCollins Manufacturing produces books from raw material into finished product, using various grades of paper. Owen Mitchell, HarperCollins's business development director, considers book-printing a manufacturing process much like any other, equally subject to current thinking on just-in-time methods and low inventories.

On the shelf in Mitchell's office stand fat, glossy-covered hardbacks including *Wild Swans* and the memoirs of Lady Thatcher and Sir David Frost, reminders of the end-product of his system. "Our customers are the publishers, not the public. We make reprints or new titles to order for HarperCollins, not main customers, but for the publisher and Simon & Schuster (outside the UK market), among others," Mitchell says.

A full remainder basket is bad news for author and publisher alike, and producing to demand ("make to order") introduces a delicate balancing act between inventory. Getting it right means keeping the customer waiting, perhaps losing sales on orders in a book fades, while machines and staff work overtime, only to be left with a pile of unsold books.

To avoid this, HarperCollins runs a computer integrated manufacturing (Cim) system called Mac-Pac, which includes a complex "expert system" that helps make decisions about scheduling. "This operates as a high-volume, make-to-order environment. One of the main reasons for moving in the Cim direction was the pressure for just-in-time manufacturing, small batches, and short lead times," says Mitchell.

In the early 1980s, when packaged software solutions were for make-to-stock and assemble-to-order processes - which are inappropriate for books. Other solutions came from low-volume "make-to-order" suppliers. "Getting behind this distinction was important, because every book is make-to-order, but we deal with more than 100 different titles every week."

On the factory floor with 1,000 component titles in a book include the bundles of

SOFTWARE AT WORK

printed pages (signatures - see Buzzwords), illustrations, covers, dustjacket, and perhaps also a ribbon-marker for diaries and bibles.

The paper for the paperbacks is stored four hours away. "We work as a manufacturing business, so in manufacturing terms, a routine diary is just as important as Sir

The new system has developed gradually. Outside consultants have contributed, but it largely evolved from a painful process of self-examination that started in 1988.

"We challenged and changed the way we do business as part of the preparation for automation. The first question was whether we were ready for change, and the answer was no. We had the fact that our business was not well served by the buffer stocks which were exposed. Inventories were no longer assets, but earned a black mark," says Mitchell.

BUZZWORDS

EXPERT SYSTEM takes the principles of programming (if this situation then take this action...) into the realm of rule-based decision making. Rules determining a course of action or diagnosis are built in to the software in an interactive, question-and-answer form.

SIGNATURE refers to each "bundle" of printed, paginated text bound into a book. In the Mac-Pac system, for example, a big hardback with 18 signatures, 17 of 32 pages each, and one of 10 pages of illustrations.

David Frost's autobiography, "remembers Mitchell.

"Our experience in the past has been with batch computer systems, updated overnight and accessed by inquiries. What we have now is a system in which participants discuss the programme. Their actions make a difference. There are very few people who don't have a terminal - and some have of 80 employees," he adds.

CONSULTANT'S CRITIQUE

Although a book is a manufactured item with many sub-components, not one of them is re-usable. Most manufacturing control software is written for more traditional operations and a major challenge for HarperCollins was to develop a system that fitted its needs. Some having selected this package with the most flexibility, David Thomson, HarperCollins' systems manager, says it has pushed Mac-Pac to its limits.

The most interesting aspect of the new system has been the attention given to people. Mitchell, business development director, spent considerable effort in getting his staff to see the computer system as a means to more efficient operation rather than an end in itself.

Classical change-management theory talks of a three-stage process: "unfreezing" attitudes, change itself and "refreezing" new behaviour patterns. Mitchell ensured that unfreezing period minimised the feelings of unease that precede change. The change itself was carefully planned

and quickly carried out. The re-freezing has been so complete that Agnes O'Brien, inventory planner, claimed that most people now could not even remember how to key in to the old system.

One cost is the use of internal resources. Mitchell estimates that the £2m spent on the system has been matched by £1m of staff time. The return seems to imply that it has been worthwhile. Inventory has dropped from £4.1m to £3.4m and lead times have halved. On-time delivery for paperbacks has increased

from 50 per cent to 97 per cent. A quotation now takes about two days when it used to take two weeks.

Andersen Consulting seems to have been a helpful partner in the process. It has insisted that HarperCollins write its own procedures. This has a twofold effect: first, it makes HarperCollins "own" the results and second, it reduces dependency on external consultancy.

Kevin Grumball is the author of a consultant at Software Design and Construction, of Milton Keynes

PEOPLE

Storehouse selects Steele and Sorrell

After getting through three finance directors since 1988, Storehouse will be hoping that its latest recruit in the position, Dick Steele, 38, right, currently FD of Lloyds Chemists, will stay the course.

In addition to filling the FD's position which has been vacant since the unexpected departure of Graham Rider last October, Steele's appointment from April will give Storehouse a full board of four executives and four non-executives for the first time for more than a year.

Bringing the management back to full strength has been one of the priorities of chief executive Keith Edelman since he was appointed in the group last summer.

Steele was appointed after an extensive search and had no

previous links with Storehouse, but the group says it is sure that it now has the right man.



"Clearly he has the qualities we are looking for," says Edelman. "He has first-class

accounting skills and very strong retailing experience."

Steele has a degree in economics and accountancy from Liverpool University and qualified as an accountant with KPMG from Marwick. He joined fashion retailer Storehouse in 1988 and held a number of senior financial positions before moving to Midsummer Leisure as group finance director in 1991. He became FD of Lloyds Chemists in 1993.

Martin Sorrell, 41, chief executive of the marketing services group WPP, is also joining the company as a non-executive director, the first time post he has notched up. Yesterday he said he did not wish to comment on his reasons for making the move into previously uncharted waters.

Allan moves to Kent Tec

Training and Enterprise Council has appointed a new chief executive, Malcolm Allan, who will spearhead the Tec's

enlarging role in the development of Kent. Allan, aged 44, has been chief executive of Kent Tec for the past three years. He relinquishes his post at Kent Tec to take up applications were made for the post. The job is an expanded one, as it is planned that the new chief executive will be at the helm of a new organisation made up of the Tec and Kent County Council's economic development unit.

Agreement in principle has been reached on the merger of the county's unit with the Tec, although detailed negotiations are still proceeding.

The intention is to merge and develop services in business in Kent, Britain's front door to the European Union, under the Tec's leadership.

The merger could provide a model for other Tecs, all of which are seeking to bring greater coherence to the delivery of economic development within their localities.

Rupert Nabarro, 48, joins the board of the Black Country Development Corporation. He is managing director of London-based Investment Property Databank and a director of Applied Property research.

Bantz shifts to NatWest

Bruce Bantz has been appointed head of global capital markets at NatWest Capital Markets, a new post set up to lead a stronger focus on the bank's international business.

Bantz, previously vice president, treasury funding, at Citibank's credit and securitisation arm, will be based in London and will report to Garry Southern, managing director of NatWest Capital Markets.

Europe's nascent market in asset-backed and mortgage-backed securities is expected by the US market, and has so far failed to take off.

Bantz says he expects no explosive growth but predicts

the market will move up a gear or so over the next few years.

Bantz has been involved in several sterling mortgage-backed deals, and has set up a vehicle called Thames Funding, which acts as a vehicle for corporate and commercial paper.

While sterling will remain a priority, NatWest plans to expand into other European markets.

Graham Bantell has been promoted from deputy to director of acquisition at NatWest Capital Markets, succeeding Malcolm Cameron who has been promoted to regional executive director at NatWest's Thames Valley Region.

Jeff Edington, whose appointment in 1992 as British Steel's technology supremo was welcomed by industry observers, has been appointed as executive director of the UK steelmaker.

Edington joined British Steel as managing director, technology, after 10 years at Alcan Aluminium in Montreal, and has a mission to reduce the reliance between use of steel and that of faster-growing aluminium.

David Grieves, an executive director and vice-chairman of British Steel, will retire from the board in July after 27 years in the UK steel industry.

Grieves is chairman of Avesta Sheffield, the Anglo-Swedish stainless steel producer founded in 1992.

Non-executive directors

■ **Barber** resigned from COMBAT.

■ **William Taylor**, director of TI Group, at EUROHERM.

■ **Jonathan Stewart** resigned from SELECT INDUSTRIES.

■ **John Leek**, chairman of Lillieshall, at LINREAD.

■ **George Howard**, director of GWA Group, at subsidiary AUTOMOTIVE PRODUCTS on the retirement of John White.

■ **Eric Slade** has resigned from SICO GROUP.

■ **Mark Smith**, a former vice-chairman of the Warburg, at RENOLD.

■ **Keith Hodge**, retired private director of the Welsh Wales region of Barclays Bank, at HAWTH.

■ **John Hughes** formerly deputy chairman of Abbey National, at RICHMOUNT MANAGEMENT.

■ **Tom Drake**, chairman of Drakes International, at FILO-FAX.

■ **Mark Wilson** as chairman at AYRSHIRE METAL PRODUCTS on the resignation of James Boyd.

■ **Felix Shirley**, former partner of Herbert Smith, at FIT GROUP.

■ **Peter Oswald**, former deputy chairman of Savills, as deputy chairman of FLETCHER KING.

■ **Andrew Davison**, former chairman of County Buildings Ventures, as chairman of AYNLEY GROUP on the retirement of Geoffrey Delth.

■ **Harry Tuley**, below, chairman of Scapa Group as director and chairman of STAVELEY INDUSTRIES.

■ **Lord Collis** has resigned

from OVERSEAS INVESTMENT TRUST.

■ **James Laurence**, formerly chief executive of Adam & Company, at NSM; Sir Charles Fraser retired as chairman and succeeded by executive chairman, John Jermaine, previously group chief executive.

■ **Mark Keegan** resigned from PREMIER LAND.

■ **Peter Berry**, md of Crown Agents, at TR PACIFIC INVESTMENT TRUST.

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Growing up and growing fast.

FT Survey of International Youth.

By the year 2000, more than half the world's population will be under 20 years old.

Most of them are already born in a course and embarked upon an uncertain road, where social and political issues such as housing and jobs present problems and opportunities in almost equal measure.

The FT International Youth Survey will examine how government, business and the broader community throughout the world are equipped to deal with both.

It will be published with the Financial Times on Monday, January 31.

FT. Because business is never black and white.

**"We know exactly where we want to go,
because our customers will show us the way."**

*Jerre Stead, CEO
AT&T Global Information Solutions*

"Our customers know the solutions they need," he went on. "It's our job to bring them solutions, through the application of technology."

Which says a lot about this new company.

Yes, we were once *NCR*. And all the strengths of *NCR* are still here.

But now we also bring the networking expertise of AT&T to the party. Which sets us up to become the world's best integrator of *computing* and *communications*. With an unparalleled ability to get, move, and use information.

We are teaming, converging, fusing with AT&T to become a market-led provider of total customer solutions. Solutions that will help our customers to better help their customers.

In the weeks and months to come, we'll be telling you more about the hows and whats. So stay tuned.

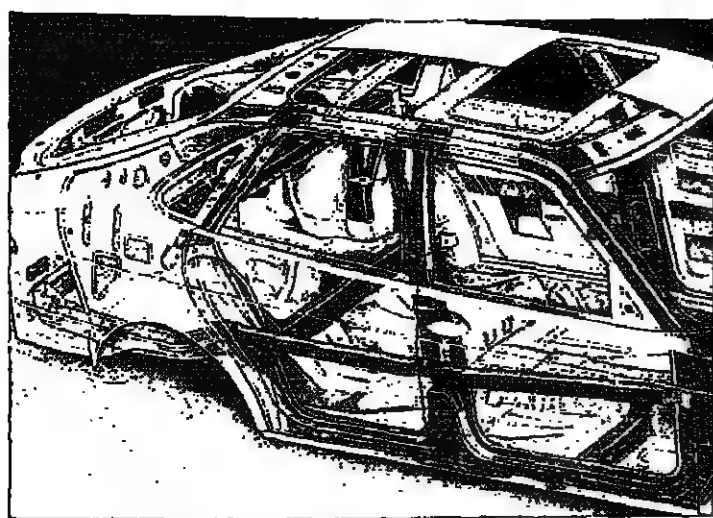
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We'll tell you more.

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Global Information Solutions



Passengers are protected in a steel safety cage.

The new Saab 900's door handle is intentionally-recessed to reduce wind-noise. With your palm up or down it offers a firm grip. Well appreciated in bad weather or emergencies.

The front was hit at 56 kph.

Designed to crumple, it absorbs and distributes collision forces. The driver-protection system includes seat-belt with pretensioning, airbag, collapsible steering column and our patented A-pillar/front sill connection, reducing leg injury risk by helping to deflect the front wheel from intruding into the cabin during an offset frontal collision.

The rear was struck at 48 kph. Our new Saab 'Safeseat' concept features a unique new steel beam assembly, offering all three occupants three-point

FINANCIAL TIMES THURSDAY JANUARY 27 1994

team has worked beyond test-track and laboratory, analysing real-life road accident data. The car bristles with safety features which apply in all markets, not only where legislation demands.

FINALLY, AN UNUSUAL SAFETY ENDORSEMENT.

Twice in succession, Folksam, Sweden's largest insurance company, presented its Safe Car Award to our larger Saab 9000, their results showing it 40 to 60% safer than the average

THE NEW 900. VERY STRONG. VERY SAFE. VERY SAAB.

Totally practical and thoroughly considered, since every Saab design solution is influenced by considerations of Active and Passive Safety.

STARTING WITH 'ACTIVE' SAFETY.

Active Safety? Avoiding accidents in the first place. We match our chassis resonance to that of the human body with prompt and precise signals. (Germany's authoritative "Auto, Motor und Sport" magazine: '...a high level of performance and comfort owing to a sporty and comfortable chassis'.)

The driver receives an uninterrupted flow of vital signals enabling corrective or compensative action.

Perhaps explaining the uncanny feeling of security and harmony that accompany even your initial drive.

By increasing chassis rigidity, we have improved handling and driving behaviour consistently across all speeds and loading conditions increasing the car's predictability, an advantage that could be decisive for accident avoidance.

MOVING TO 'PASSIVE' SAFETY.

Over one hundred prototypes were deliberately crashed. A three-way collision simulated effects of ■ multiple accident.

inertia seat belts and individual head restraints*. The lower seatframe also acts as a cross-member reinforcing side-protection (the rear seat backrest can be optionally equipped with two foldable child seats).

It was rammed in the side at 54 kph.

All doors are packed with shock-absorbent foam. The side-protection-system deforms defensively while absorbing collision force. Occupants are housed in a reinforced steel safety cage that deflects high-speed collision forces. Result? A battered new 900 with safety cage intact. Passengers would have been shaken, but *alive*. For 25 years, our safety engineering

car. Based on the identical design philosophy, our tests indicate that the new 900 is equally as safe. Other insurers agree, endorsing the new 900's safety and stability by, in most cases, reducing premiums below other cars in its class. Very sensible. Very satisfying. And very Saab.

THE NEW 900. VERY SAAB.



SAAB

*Centre head restraint is an option

Specifications and standard equipment may vary by market. Consult your Saab retailer.



Engine choice: 2.5 V6 (170 bhp), 2.0 Turbo (185 bhp), 2.3i (150 bhp), 2.0i (133 bhp)
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موتور ساف

Pale males and predatory women



BOOK REVIEW

Thomas Crichton is a great guy: smart, well-liked and in places in his Seattle high-tech company. Meredith Johnson is a bitch: manipulative, ruthless and sexy. This morning he is up to work late - having given the kids breakfast while his lawyer throws a tantrum - and find Meredith has been appointed his boss.

Once they were lovers but, since they split up 10 years ago, they have barely seen each other. On her first day in the job she plies him with wine, and leaps on top of him. He fights her off, escaping with a bruised chest and a shirt. The morning both claim they were sexually involved by the other.

Were *Disclosure* an ordinary airport novel the verdict would be simple: the characters are cardboard cut-outs and the plot ludicrous. The book is none the worse for that. The story goes along, taking in sex, power, the clashing cultures of merging companies, virtual reality systems. CD-Rom disc drives and telephones the size of a credit card.

In other circumstances you would read it, enjoy it, forget it. Yet *Disclosure* - which caused something of a stir with its novel *Jurassic Park* - is intent on getting heavy publicity out of this one. If the reporter was frightening, the woman in the power suit, Crichton *Disclosure* is to be taken very seriously indeed.

He claims the book was a quasi-scientific undertaking, based on a true story and substantiated by numerous interviews with experts in the field of sexual harassment. He has suggested that part of the reason for writing it was to explain to his four-year-old daughter what a bad old word it is that she said.

It should not take his four-year-old long to work out that daddy has picked a hot topic. Sexual harassment and male backlash are the great corporate preoccupations of the moment: combine them in a story in which the woman is the man, and bingo, with constant unwanted

DISCLOSURE
By Michael Crichton
Century, £14.99

and feminists are furious. Unless she has a good sense of humour, his daughter may not like the women are presented. Talented "pale males" are passed over for jobs in favour of less capable women. The only trustworthy females are dull and ugly. When men sit next to a female colleague on an aircraft for fear she will accuse him of being unable to keep his hands to himself.

Yet for all that, *Disclosure* has some interesting points. By reversing the usual villain and the victim, the author makes us question our usual reactions to sexual harassment. The sight of a woman grabbing and lunging simply underlines how obvious the men are who really behave in this way. This is Crichton's intention.

Instead of trying to show sexual harassment is not a women's issue. Repeatedly he suggests that it is nothing to do with power and everything to do with power. In the words of Louise Fernandez, Thomas's shrewd lawyer: "Sexual harassment is about power, and so is the company's resistance to dealing with it. Power protects power. And men's power gets up in the power structure, she'll be protected by the structure, the way a man is."

Nobody denies that sexual harassment is a problem. In the US some 10 per cent of the 22,000 cases filed each year are from men. In Europe it is also a small but growing number of men who claim to have been harassed by women. Crichton is also right to point out that companies will not stand behind their senior executives. His argument that harassment is only a function of power, that senior women are just as likely to be perpetrators as their male counterparts, is tenuous at best.

Still more dubious is the notion that men use the same tactics in the office as their male counterparts. The book from the UK, at least, suggests they are more likely to wear their victims down, with constant unwanted

remarks and invitations, than pin them to the sofa. It is in this context that the implausibility of Meredith-the-she-devil matters: if sexual abuse of power comes as naturally to women as to men, we need a more recognisable stereotype. But a Meredith who persecuted Thomas would make him not be bestseller material.

Regardless of the sex of the victim, *Disclosure* makes both much and too little of the issue of sexual harassment. Too much, because the outcome of the corporate merger is made to depend on whether it is pounced on her or vice versa. Too little, because the sexual harassment is family life that comes with sexual harassment is skated over. When Meredith Thomas comes through victorious, he is not only emotionally crushed by the incident, Crichton's view is that sexual harassment is a level. He suggests that society will have to form rules to cope with the new political climate. Allegations are flying and nobody knows what behaviour is appropriate any more. He shows how damaging the accusation of sexual harassment can be, and how against the "contemporary climate where men are accused of the guilt of anything they wear."

The press release that accompanies the book *Disclosure* is an unusual example in heavy type: "Disclosure illuminates the sexual harassment today and before it gets out of hand." Actually, the book makes no demand, neither does it give much account of how the matter could be remedied. Fernandez, the lawyer, throws in her solution at the end of the book, but it is left dangling: "When women have 50 per cent of the executive positions. That's when it will end."

Some readers, enraged at the depiction of "female chauvinist sows", and irritated by the advertisements warning that the book is more deadly than dinosaurs, might doubt whether the author's total equality is the answer.

Lucy Kellaway

The Organisation for Economic Co-operation and Development's special draft report on unemployment, outlined in the Financial Times on January 24, is an example of excellent detailed analysis spoiled by the attempt to impose a politically correct conclusion and summary.

Does it really help to discuss the influence of the OECD's policy agenda will be wide-ranging, and politically difficult, requiring much determination and a commitment to social equity? The call for "undogmatic and pragmatic solutions" is no doubt aimed at those whom French speakers call "ultra-liberals", but any sense at all impressed? Is "an undogmatic ability to adapt to change" adequate as a summary of what has gone wrong?

These examples of OECD-speak from Paris - like similar examples of Euro-speak from Brussels - serve only to smother some of the fascinating information that the organisation's analysts have unearthed. For instance I did not know until I read this document of the survey evidence that, for every part-time worker wishing to work full-time, there are three full-time workers who would prefer to work part-time if they were able to.

I have, however, the fortunate advantage over the OECD that I am not trying to increase my non-existent influence at OECD conferences, and alone to please its members. Let me try my own summary of the main aspects of the European unemployment problem.

First, all markets require some shock absorbers: in product markets these consist of stocks. In the labour market, as they in present function, these are people out of work.

Second, the size of this stock is swollen by two phenomena: inadequate overall demand; and pay and other labour costs which price workers out of jobs. The latter has been the more fundamental, but both forms of failure interact with and reinforce each other.

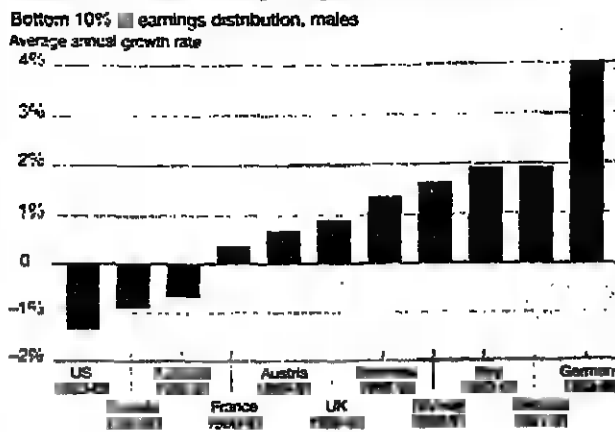
Third, they are both aggravated by a shortage of capacity - it is this last which provides the effective ceiling to UK employment at present. Such capacity bottlenecks do not arise by accident in advanced economies. They are nearly always a response to excess labour in the past. As a result, investment has had

ECONOMIC VIEWPOINT

Jobs - keep out the politically correct

By Samuel Brittan

Growth in real hourly wages of low-paid workers



Source: Employment Outlook

of many kinds of labour and certainly a fall in the relative value of the unskilled, the less adaptable and the unlucky. How far these trends are due to technical change inside the economy and how far to competition from newly industrialised countries

In return for moves to market-clearing pay, the casualties should be compensated

unsettled; but the implications are quite similar.

The pressures are starkly illustrated by the accompanying chart. Low-paid workers have been under pressure everywhere. (The bar representing Germany should be treated with caution because

UK real income

	Quintile groups of individuals				Index (1979 bottom fifth = 100)
	Bottom fifth	Middle fifth	Next fifth	Top fifth	
1979	100	138	177	226	100
1981	96	135	174	225	100
1987	99	143	200	267	100
1988-89	100	153	217	289	100
1990-91	101	165	222	304	100

Source: Social Trends

only five pre-unification are covered.) But whereas in the US these pressures have taken the form of falling real pay, in Europe they have expressed themselves in high unemployment.

If, however, Europe is to move towards American-type market-clearing pay, and short-term in composition, it is important that the real value of lower pay should be maintained. This is the only way to ensure that the benefits of a more efficiently working economy are not lost to the least advantaged.

Some evidence that they have been adequate is provided by the UK Social Trends published today. The special table in Trends on the population and the labour force shows that the real value of the minimum wage has fallen by 10% since 1979, when

the table shows clearly that, looking at net income after housing costs, which is the normal method in such comparisons - the real income of the bottom fifth fell by 10% when

Lady Thatcher came to office, and 1990-91 not merely in relation to the rest of the population but in absolute terms. The typical drop was 3 per cent, compared with a rise of 28 per cent (after tax and benefits) for the middle fifth and a rise of 50 per cent for the top fifth. The estimates may, as ministers have claimed, have been distorted by the under-reporting of the incomes of the increasing number of self-employed people and other statistical problems. But these complications do not explain away the whole change.

The root explanation is that the Conservative policy of tying benefits purely to prices and not to all income is bound to be vulnerable. For any failure to claim benefit, or any change in specific circumstances not covered by the system, will be sure to tip some families into absolute net poverty.

However, the Trends analysis is a warning against spurious remedies for poverty. A table reproduced on page 6 of today's FT shows that 56 per cent of heads of household in the bottom fifth of the income distribution are retired or without a job. Only 4 per cent are unskilled workers and 9 per cent semi-skilled ones who might benefit - if they remain in work - from Labour's proposed minimum wage. Another chart shows that 59 per cent of the income of the bottom fifth consist of benefit and only 20 per cent of earnings from employment.

Analysed in another way, more than 70 per cent of the bottom fifth of households with children consist of one-parent families or couples with children where neither parent has full-time earnings. These estimates do not suggest that the British social security system is overfunding with generosity to such people.

But simply to call for more generous benefits, all round, is unconvincing when social security already totals 280bn a year and is by far the largest component in the UK budget. Greater generosity needs to be combined with greater selectivity. The left wing emphasises the first, the right wing emphasises the second. The need is not to split the difference, but for larger amounts of both. There is also a need for adjustments in the conditions attaching to benefit to make it easier for people of low earnings capacity to participate in labour markets without entitlement altogether.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HT.

071 873 Letters transmitted will be clearly typed and not hand written. Please set fax for finest resolution.

Shake-up is best chance for Japan

From Professor Ronald Dore.

Sir, Your flabby editorial advice to Prime Minister Hosokawa ("Tokyo: time to compromise", January 21) - that he should patch up a compromise with the Liberal Democrats - electoral reform - ill becomes you. It would lead only to another decade of hush-hush corruption.

The point about the reform bill was not that single-member constituencies are better or worse democratic. It is just that - as intelligent Italians perceived - the way of shaking a nation out of corrupt practices is to make a lot of the basic irrelevance by a new system of elections.

And his final in the Upper House gives Hosokawa the chance of a shake-up in an even thorough-going way. Surely better advice would be that he should take a lead from the Italian Segni and his referendum alliance in the Italian general election - but in a more thorough-going fashion. Hosokawa's personal popularity is high. If a referendum possible the reform bill would win a strong popular majority.

So why does he not take his courage in both hands, and put himself at the head of a cross-party alliance with the reform bill as its sole objective? He should clearly declare his refusal to advance deals either on cabinet seats or other aspect of policy; and promise further elections as soon as the political climate is changed. It is a package which might just break the mould.

It would not be so bad, either, for the economy that you are primarily worried about. The excitement and optimism engendered could well restore business confidence. There might even be a paralysis of government; the bureaucracy could get on with its usual, with fewer irrational interruptions. Ronald Dore, London School of Economics, Houghton Street, London WC2A 2AE

Inflation factor in tax argument

From Mr Nico Colchester.

Sir, One crucial point has been mentioned as government opposition to the proposed increase in the basic rate of income tax, which governments are hard-pressed to do without.

Today's Conservative government is trying to reduce the rate of inflation to 10 per cent lower than that managed by the Labour government in the 1970s. The amount of inflation would be roughly 250bn by 1994.

There is not a huge amount to choose between the indebtment of the state today and in the 1970s, but the huge differences in its real carrying cost for the government. Set against a total tax take of some £220bn a year, that handicap of £25bn a year is a big one, particularly now that income from the sale of state assets has dried up.

One wonderful thing about low inflation is that it forces

as part of the insidious taxes the saver and hands the proceeds to the debtor.

There is not a huge amount to choose between the indebtment of the state today and in the 1970s, but the huge differences in its real carrying cost for the government. Set against a total tax take of some £220bn a year, that handicap of £25bn a year is a big one, particularly now that income from the sale of state assets has dried up.

One wonderful thing about low inflation is that it forces

governments to be more honest about what they offer and how they finance it, for any given degree of involvement in the economy. But it may also force them to put up with profitable governments of the past claiming that they somehow offered people more while taxing them less.

They didn't; they just did it more stealthily. Nico Colchester, editorial director, The Economist Intelligence, 15 Regent Street, London W1

Performance falls as executive pay rises

From Mr J Dennis Henry.

Sir, Your story, "Executive pay rises 10% faster than inflation" (January 24), makes many important points but it fails to identify the most significant feature. Based on a sample from the latest accounts in the year ending October 31 1993 - at the time the FT-SE "non-financials", the remuneration of the highest-paid directors rose by 10% per cent on a year-on-year basis.

Breaking this down into the 100 companies used shows that the highest-paid directors in the 100 companies with sales exceeding £500m received increased remuneration of 10% per cent. The 100 companies with sales between £100m and £500m received 10% per cent and the 100 companies with sales less than £100m had a 7.7% per cent. Total director remuneration rose by a more modest 3.48 per cent, according to the published accounts, while the number of companies rose by 10% per cent, suggesting that the FT-SE did not do quite so well.

A study such as the one the FT reported depends on the co-operation of participating companies. This raises the possibility of a study having to omit some companies which did not want to take part in the study. The above figures are based on a total sample of the FT-SE "non-financials", plus a few more, and therefore provides a robust approximation.

What is even more concerning is that while the average increases were being paid to the highest paid directors, the overall corporate performance was actually falling. The return on total assets fell from 18.78 per cent to 15.53 per cent (17.4 per cent), return on capital employed fell from 7.78 per cent to 6.44 per cent (7.2 per cent), margins declined from

10.1% per cent to 8.8% per cent (17.4 per cent) and added value per employee fell from 1.71 to 1.69 (1.2 per cent). Earnings fell 10% per cent but retained profit fell by 10% per cent to only 22.55 per cent of the figure four years earlier. Noticeably, dividends are up 24% per cent over the same four years.

Not only are margins receiving increases larger than inflation, as your feature stated, but the most senior executives are doing virtually twice as well as the average you showed. Surely this suggests that the supposedly independent compensation committees are not rigorous enough to detail when setting executive and reviewing performance. Otherwise, how can such overall increases be awarded at the same time as performance is falling? J Dennis Henry, J I Consultants, 11 Clydebank Drive, Bothwell, Glasgow

Tax distortions on drinks harming UK pubs

From Mr Robin Simpson.

Sir, Your leader "Cross-Channel Shopping" (January 25) has some curious arguments. You seem to be saying that lower beer prices in Europe hurt pubs, but that lower beer prices from duty-free imports hurt pubs. The facts are obvious. At least one in every seven pints drunk at home is a duty-paid import. This hurts everyone who produces and sells beer in the UK, including pubs, clubs, off-licence and supermarkets - some 100,000 businesses

employing around 500,000. On-licensed premises represent around 74 per cent of UK licensed outlets and are suffering accordingly. The loss of revenue to the chancellor is at least £160m from beer duty and VAT. But it extends beyond that, damaging all kinds of businesses and individuals affected. On pricing, your readers would not have guessed that duty-free beer prices, and of tax and discounts, have decreased significantly in the retail

prices index over the past three years. Externally imposed service costs on pubs have increased well above RPI. Beer prices in pubs, net of tax, are almost the lowest in the whole of the European Union; only Portugal is lower. Something has to give and the need is for fair competition in the single market, without distortion by the UK tax system. Robin Simpson, director, Brewers and Licensed Retailers Association, 42 Portman Square, London W1H 0BB

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Thursday January 27 1994

European defence

Yesterday's meeting of the British, French and German defence ministers was apparently an important event. It would be quite normal for any one of them to meet bilaterally, or for all three to meet with their colleagues in the European Union. But a trilateral meeting is a novelty.

That it has been held barely a fortnight after the recent Nato summit is a coincidence. One important and perhaps insufficiently noticed aspect of that summit was to give a significant boost to the "European security and defence identity" (ESDI). Previous attempts to develop this have been checked by the conflicting priorities of Britain and France. France, however, has been an aspect of the EU, from and independent of Nato, while the UK remains anything which might appear to compete with, undermine or otherwise weaken

the summit President Bill Clinton not only reaffirmed the US's long-term commitment to European security, but also made it crystal clear that this commitment would be strengthened, not weakened, by the development of the ESDI, to which the new "combined joint taskforces" are intended to give tangible form. More important, it is so in a way that apparently cannot conflict with European leaders, including notably President Mitterrand.

France, no longer under pressure to return formally to the integrated command which it left in 1966, and no longer suspecting the "Anglo-Saxons" of seeking to block the development of ESDI, has thus virtually all its inhibitions about working with Nato on a day-to-day basis. The UK for its part now feels much more relaxed and positive about ESDI. Current thinking in Whitehall is that it should be possible, when the

Maastricht treaty is revised in 1996, to revise the EU with a common defence policy, explicitly linked to the Atlantic alliance. This would, among other things, make it easier to rebut objections to central and east European countries joining Nato, since membership of the alliance would become a logical part of their preparation for membership of the EU.

The faltering of the European reform process and the chauvinistic claims based from Russia in the last few months, have obliged European governments to begin thinking seriously about defence; while the US attitude to the former Yugoslavia has strengthened the feeling, in London as well as Paris, that Europe should be better equipped in its military action on its own when necessary. At present Europe is clearly incapable of doing anything without US leadership and direct involvement.

That will not be changed by the summit meetings of defence ministers, or for that matter by the summit itself. The Maastricht treaty, if they seriously intend to develop a capacity to act, European governments will have to check and perhaps even reverse the reduction in their defence budgets, which everywhere except in France are virtually in free fall. They will need to look much harder at ways of getting a "big bang for the buck" (or for the Euro), by co-ordinating and extending the single market to defence contracts. Above all they will need to develop a genuine unity of purpose, which means a capacity to reach common decisions and a willingness to act on them.

Of that there can be little hope until Germany overcomes the inhibitions it currently has about joining in military operations, even when firmly convinced of their political necessity.

Public sector pay

Tough measures require tough and skillfully implemented policies. The government's current policy of the public sector wage bill for the next three years is a suitably firm response to a gaping fiscal deficit and the inefficiency which still infects many areas of the public sector. Yet the government must avoid undermining the independent review bodies, which are in the process of making recommendations on the next round of public sector pay deals.

The three-year freeze on the public sector wage bill announced by the chancellor last September never implied a freeze on wages. If wages can be reduced and more efficient working practices devised, the savings made can be used to fund higher wages.

It is not yet known what the pay review bodies will recommend. Their task is to make comparisons with the private sector, where pay is rising at an annual rate of 3 per cent, and with headline inflation is running at 1.9 per cent. It may be that some of the review bodies will see a case for increases significantly above this inflation rate, but there is also a reasonable chance that they will call for rises which can be accommodated within a static overall pay bill.

If this happens, it will further limit the chances of completing the pay round without some savings. Some public sector union leaders have talked of a spring advance on wages, but in reality their members are little bit of wanting a fight. Union leaders would be wise to recognise this mood, and the government cannot afford to see the restrictions on pay in the public sector over the next three years in the deficit-reduction process. Any challenge would be firmly resisted.

Parent power

Who should run Britain's schools, appoint the teachers and decide their priorities? The answer, the government says, is the school governors, the majority of whom are parents. The right to hire and fire teachers - the head teacher, in particular - was taken away from local authorities to stop them interfering in day-to-day working of schools.

Now the apparently sensible reform has been set into motion by the Education Act, which gives the head, last year's cheap choice for her children in the ballet school and Juliet. She described Shakespeare's plot as "bizarrely heterosexual", calling down a torrent of media interest and abuse for her political correctness. This abated somewhat after she apologised for her decision. But it then emerged that Mrs Brown shares a house with a woman who chaired the school governors at the time of her appointment. Hackney Borough Council, anxious to improve the poor image of its education service, launched an immediate inquiry into her appointment. To the council's horror, the governors were refused to suspend her during the inquiry. In this, they apparently have the backing of the parents: even those who had not signed the petition to sack her say that she has been a good head. Parents have shown a healthy scepticism to Hackney's desire for a quick end to the affair. More to the point, they seem well able to separate Mrs Brown's private life from her professional performance.

This has led to predictable calls for Mr John Patten, the education secretary, to intervene and remove Mrs Brown as head. He can do this under powers left over from the Education Act, but such calls, however, despite the prospect of popular acclaim for so doing, if parent power is to mean anything, the governors' decision must be left second-guessed from Whitehall.

ITALIAN ELECTIONS

The poll on March 27 will mark a watershed in the country's political development. A new electoral formula will introduce the principle of a first-past-the-post system and voters will choose from a plethora of recycled or new parties.

At this stage the outcome is unpredictable. Most political parties are short of funds, poorly organised and without any clear idea of where their votes are likely to come from - let alone the policies on which such votes might be sought.

The latest addition to the field is Silvio Berlusconi, the media magnate. He has chosen to ignore the traditional parties and has decided to refrain from direct politics, but has decided to run himself as the white knight for people "of goodwill" to rally round and prevent Italy being run by a left-wing government.

While no one will hazard a bet on the likely winner, winners, as the results of the election can be predicted. Italy will introduce a system that will ensure parties in absolute power. This is a turning point in political culture.

Until now Italy has been unique among European democracies for its political immobility. Christian Democrat-dominated coalitions have backed each of Italy's 18 postwar governments. This has led to a government that has been a crucial ingredient in the spread of corruption that has proved the collapse of the old political system.

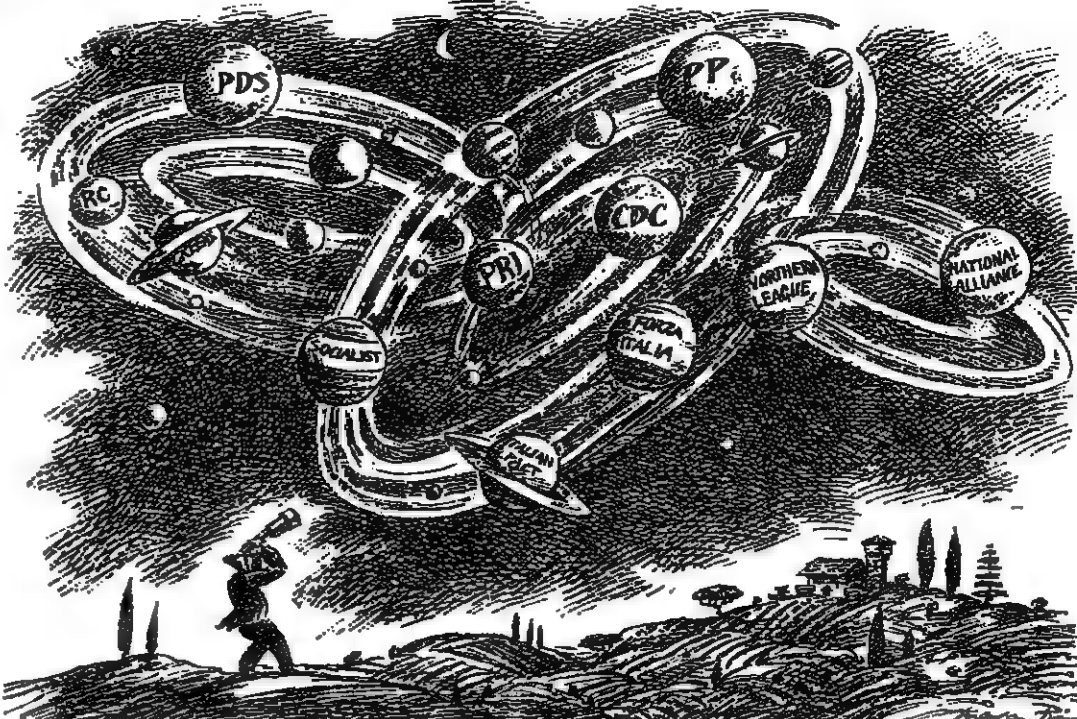
The poll is being held a mere 23 months after the last general election. But the early dissolution of parliament was a result of the traditional parties by two years of non-stop corruption. With one in six deputies under investigation, parliament had little moral claim to represent the people.

Local elections last June and November, using new electoral laws, demonstrated that the composition of parliament was out of balance. The four parties that provided the national majority for the technocratic government of Mr Carlo Azeglio Ciampi had come to account for well under 20 per cent of the popular vote.

Despite efforts by die-hards among the Christian Democrats to prolong the life of parliament, President Oscar Luigi Scalfaro had an alternative but to announce a dissolution.

On the planet of the unholy allies

Robert Graham examines the realignment of Italy's political parties as they prepare for a general election



Since the announcement on January 16, events have moved fast, dictated by the former Communist Party of the Democratic Left (PDS). It is way ahead, both by virtue of its organisation and because Mr Achille Occhetto, its leader, has grasped the need to forge alliances under the new system, where 75 per cent of the seats are to be covered by majority voting.

Some 18 parties will be contending for a share of power. None, on current estimates, is capable of mustering more than 15-20 per cent of the vote and most will win considerably less. The victor will, therefore, inevitably have to be a coalition of parties which will be formed in advance of the elections - a break with tradition.

The PDS has arranged an effective "progressive alliance" of candidates. It is composed of the Sicily-based clean government movement, the Network, the Greens, some radical Catholics, and Republicans

grouped under the reformed movement, Democratic Alliance, and on January 16, events have moved fast, dictated by the former Communist Party of the Democratic Left (PDS).

The PDS has placed at the disposal of these groupings its considerable nationwide organisation, the best in Italy and inherited from the Communist party. In return, it has acquired the *de facto* right to act as the leader of the alliance. On the latest projections, this group is capable of winning at least 40 per cent of the vote.

Being so organised with every one else is a disorganised or squabbling one, the nature of alliances, the PDS has dictated an important part of the battleground. The campaign will be fought on whether Italy should have a government dominated by a party that is the heir to the Communists. This is certainly going to be Mr Berlusconi's chosen area of battle.

It will be up to the PDS to demonstrate that the party has evolved towards an acceptable form of social democracy, embracing the social ideas of a market economy, complete with privatisation and reduced state spending. The fact that the PDS ended up as a key supporter of the Ciampi government's 1994 austerity budget in parliament has yet to be appreciated by the electorate.

The success of the PDS will depend in good measure on the extent to which it can attract and split the other parties. The more the number of other parties and alliances in the field, the greater the PDS's chance of winning. The greatest number of groupings are fighting for the centre ground, to occupy the hole left by the 40 per cent of the voters traditionally accounted for by the Christian Democrats and their allies.

Mr Berlusconi's entry yesterday adds a "Roses Perot" factor to the equation. He risks splitting the vote, rather than acting as a

conjugant as he pretends. He is an inexperienced politician who has been publicly warned to stay out of politics by leading political figure.

movement, Forza Italia (literally, the footballer's exhortation "Come on, Italy!") is well organised, rich, controversially funded by his television empire, and has public relations; but it cannot win. Mr Berlusconi's manifest vanity nor the thinness of his political base. He is also likely to become the big single target for media and investigation, particularly as his business rivals finance a big of the newspaper industry and support opposing parties. A "Stop Berlusconi" campaign is thus likely to be a significant feature of the elections.

Forza Italia will be threatening if Mr Berlusconi makes an alliance with the neo-fascist MSI, which last week sought to gain greater respectability by rebaptising itself as National Alliance. The MSI performed strongly in the centre and south in last year's local elections, and is one of the fastest-growing parties.

Mr Berlusconi probably would have never entered politics had the Christian Democrats' authority been eroded. The party, founded in 1942, has been obliged to adopt a new identity with almost indecent haste to revive its fortunes. Last weekend it became the Popular party (PP), drawing inspiration from the similarly named party of the 1930s. It was the forerunner of the modern Christian Democrats.

The PP is still led by the chieftain Mr Amintore Fanfani, the former Christian Democrat leader. It looks an unlikely ally of the predecessor and carries the same woolly platform of "Catholic values". The only difference is that the political ideas of the Christian Premier Giulio Andreotti have been excluded. Some 10 per cent of the outgoing Christian Democrat deputies have joined a break-away party - the Centre Christian Democrats.

Mr Martinazzoli's natural ally is Mr Mario Segni, the referendum leader and breakaway Christian Democrat. Mr Segni is not an easy partner and for the moment has opted for a deal with the populist Northern League of Mr Umberto Bossi. The latter would prove a useful marriage of convenience with the league delivering a sizeable slice of the vote in the north, and Mr Segni picking up the vote in the centre in the south.

At this stage all the potential alliances look at best opportunistic. With the exception of the PDS alliance, none appears well for forming a credible, balanced government.

Peter Marsh on a possible way of increasing the independence of the Bank of England

Court revolutions

As MPs debate independence for the Bank of England tomorrow, attention is turning to the role of the Bank's court, or governing body. Though the government is unlikely in the near future to give the Bank autonomy over interest rates, the question of how the court might develop over the longer term is exercising policymakers.

Mainly comprising captains of industry, plus 18 senior Bank officials, the 18-strong body meets every Thursday in the Bank's 16th-century "court room" to discuss general economic trends, the latest news for the City and internal and external matters such as training. No formal minutes are taken, but the meetings are seen as a key to the Bank's official, led by governor Mr N. G. George.

Bank leaders have a more formal role for the court may be a more important role for the government is ever to make decisions giving the Bank control over interest rates.

While the bill before MPs tomorrow - introduced by Tory backbencher Mr Nicholas Budge - has little chance of becoming law, it will be a useful basis for those who argue that removing politicians from monetary decisions would lead to more stable economic policies.

The bill does not mention the court; Mr Budge's aim is to concentrate on the main political and economic issues. But discussion about greater autonomy for the Bank is intrinsically linked to the nature of the court, which has met virtually every day during the Bank's history.

Gatherings of the court are highly confidential, with minutes released in full only a century later - a lengthy delay even by British standards of official secrecy. Each member receives £500 a year plus a weekly lunch, invariably consisting of smoked salmon and roast lamb. Members include Sir David Lees, chairman of engineering group BSC, Sir Christopher Hogg, chairman of Reuters, Sir Colin Southgate, chairman of Thorn EMI, and Sir "Chips" Keswick, chairman of Hambros Bank.

The impact with firm views about what the court should do is advancing. Only a couple of establishments are felt worthy of three stars, even though the number of one stars has now topped 100. The first time.

Sadly, the passing years have also precipitated a degree of memory lapse. Journalists set out for the award ceremony at new one-star holder Leith's, 20 Kensington Road, on the invitation, only to find themselves lost.

Forgivable, seeing that the collators of the 5,700 entries had omitted the all-important "Park" nestled between the Kensington and the Road.

Digging for gold

Britain's Department of Transport seems oblivious to all the talk in Whitehall about looking after taxpayers' money and maintaining a tighter grip on the government's finances.

When Labour MP John Speller asked about the cost to the taxpayer of the government's decision to extend Eurotunnel's concession by 10 years, he got a dusty answer. Transport secretary John MacGregor said he could estimate it "with any precision".

Clearly, though, the extension represented serious money in the bank and is likely to quantify it in its forthcoming rights issue prospectus. In the meantime, Warburg Securities, Eurotunnel's broker, has publicly

Mr Peter Middleton, a former Treasury permanent secretary who is chairman of the Barclays de Zoete Wedd investment group. In October, he told MPs he was in favour of the court taking on people with a greater commitment than the current court in keeping prices down.

There are two broad ways the court could evolve. It could act as a "joint arbiter", sharing decision-making with the governor, or as "cheerleader", leaving final judgments to him but helping the Bank sell its message and shielding the governor from policy attacks by outsiders.

The cheerleading approach would be the less ambitious option, but the court would still play a more public role than now. One court member would be already taking a more pragmatic line: "We are getting ready to stand up and be counted behind the governor, should we support him or not?"

The "joint arbiter" model would be to gain the support of more of those who have been independence, partly because shar-

ing out decision-making would make policy judgments more transparent. Mr John Watts, chairman of the Commons treasury and civil service committee, says "Swapping the judgment of the chancellor of the exchequer for that of the governor, no matter how good he is, is not an alternative option."

One way for ensuring accountability would be for court members to say how independent Bank to testify every few months to a parliamentary committee.

Others make the point that bringing more people into the arguments over interest rates would mean more appropriate decisions being reached in the complex business of setting monetary policy.

Such an approach would put the Bank on a similar footing to the US Federal Reserve, the German Bundesbank and the newly independent Bank of France - which all have decision-making between full-time members and non-voting advisers.

Mr John Banham, a former director-general of the Confederation of British Industry and chairman of

the Local Government Association, says the governing body of an independent Bank should be analogous to the corporate board of directors, which have responsibility for overseeing long-term strategy.

As in who Britain might pick for a revitalised court, the newly independent Bank of France might show the way. This month it will elect the nine-strong body that will run monetary policy. It comprises three full-time Bank officials, two industrialists, a former government minister, a journalist, a banker and an economist. Mr Francois Lightfoot, a former Treasury adviser, even suggests that, in the cause of attracting "serious players", the bank could be opened to foreigners such as Mr Helmut Schlesinger and Mr Paul Volcker, former heads of the Bundesbank and Federal Reserve respectively.

Such an approach might go some way to assuaging the fears of those sceptical about moving towards Bank independence. It would also mean removing political interference from ensuring the success of decision-making was transparent, spread over a relatively large group of people and appropriate in the context of the UK economy.

Monastic numerology

What would Luca Pacioli, the Venetian monk (died 1517) with inventing double-entry bookkeeping, think of the unseemly brewing in his name? It is the 500th anniversary of the publication of his last work on the subject, *Summa de Arithmetica, Geometrica, Proportioni et Proportionalita*. Pacioli's countrymen may have been yawning but the accountancy world is in ferment.

A couple of US academics want to mark the occasion, but they have been trumped already by the elderly Institute of Chartered Accountants of Scotland which is planning a "Festival of Accounting".

It is to be outside, the Institute of Chartered Accountants in England and Wales is now entering into a "Figures in proportion", an exhibition of its own original accountancy of Pacioli's ancient masterpiece. With all the excitement about double-entry accounting, the only unknown is whether the organisers can count on double-digit attendance.

Food for thought

The Michelin guide to hotels and restaurants in Great Britain and Ireland, 21 years old yesterday, remains as snooty as ever, despite

advancing. Only a couple of establishments are felt worthy of three stars, even though the number of one stars has now topped 100. The first time.

Sadly, the passing years have also precipitated a degree of memory lapse. Journalists set out for the award ceremony at new one-star holder Leith's, 20 Kensington Road, on the invitation, only to find themselves lost.

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estimated that the extension to the airport would be the value of the project.

The reason why the taxpayer shouldn't be told.

Simply Simpkin

"So, do you think you're getting the hang of this derivatives business, Simpkin?" The balliffs enquire with ill-concealed glee as they launch the cartoon of Simpkin's entry into the world of derivatives.

Roger Smith's cartoon in Wednesday's FT, illustrating an article on the damnable tricky financial instruments

derivatives, did not mention the name of Guy Simpkin, head of quantitative research at BZW and Management.

Luckily he does have a sense of humour.

Papal bull

A reader enquires whether the German central bank will henceforth be signalling a change in interest rates with puffs of coloured smoke. His question is prompted only indirectly by the Bundesbank president's perceived proximity to God.

The staunchly Catholic Tietmeyer, a former boy who thought of becoming a priest, has been chosen as one of 40 members of a new interdenominational Academy of Learning. The new body of learning is an offshoot of the eminent but obscure Prussian Academy of Sciences, and, like the latter, will meet in a 16th century summer palace in the Vatican gardens. The idea is to study the global problems with the help of the church's sociological teachings.

Should make a habit of studying the minutiae of the

Sweet sorrows

There is little more than a fortnight to go before the start of the 1994 Olympics in

Lillehammer, Norway. One band of merry-makers familiar from the Albertville and Lillehammer games will sadly not be there.

The men - and women - from Lillehammer failed to reach satisfactory terms with the International Olympic Committee to continue their sponsorship of the Olympics. They stumped up about £100 to be a main sponsor of the Albertville and Barcelona games. The starting price for major sponsors - such as Coca-Cola which have stayed the course for Lillehammer 1994 and Atlanta 1996 - was £100.

The IOC was split with Mars was "amiable". The IOC - and the IOC, uneasily riding the unrelated waves of commercialism and athleticism, was not overjoyed with the prospect of repeat Olympic success - hundreds of Olympic employees swamping the Olympic village handing out sweets to everything that moved.

Perhaps the thought that Coke should try to be the same when the Olympics hit its home town of Atlanta in 1996.

Deep breath

Talk about synergy. Japan Tobacco has teamed up with pharmaceuticals and plans to launch a drug that relieves the pain experienced by patients with chemotherapy for cancer: a case of heat beating joining them, perhaps.

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Three companies agree venture to fend off competition

Brussels gives approval for steelmakers' merger

By Andrew Hill in Brussels

French, German and Italian tube companies yesterday won approval to merge, creating a bulwark against Scandinavian, Japanese and European competition after the European Commission overturned an internal recommendation that the deal should be blocked.

After weeks of lobbying by the companies and their trade unions, the 17 European commissioners split eight against eight on the issue as Jacques Delors, Commission president, made it impossible for Mr Karel Van Miert, competition commissioner, to obtain majority approval for his proposal to outlaw the deal.

Vallourec, a French tubing manufacturer, Dalmine, a subsidiary of Iva, the Italian producer, and Mannesmann of Germany, wanted to form a joint

venture called DMV, and capacity in high-technology seamless stainless tubes, which are used in the nuclear and chemical industries.

But the Commission's merger task force had said the deal should be blocked because it risked creating an anti-competitive duopoly in the European Union market. Together with Sandvik, the Swedish engineering group, DMV will have nearly 50 per cent of the EU market, with the remainder shared by Tubacex of Spain, Schoeller Blackmann of Austria and Sumitomo of Japan.

Mr Jean-Claude Cabre, chief operating officer at Vallourec, welcomed the Commission's decision - which will be confirmed formally at the end of the week - and said "Now we will have a level of competitiveness which will permit us not only to compete with Sandvik, but with

Sumitomo, the eastern bloc and Russia."

It is the first time since Mr Van Miert took over as competition commissioner in January that one of his proposals has been approved in the Commission. The deal is a setback for the merger task force, which had hoped to establish a precedent for the treatment of duopolies with no structural links.

The three companies have been unable to make progress with the establishment of DMV during the inquiry, but production cuts the joint venture will have a turnover of about FF1bn a year, and employ 1,000 people.

The Commission has only blocked one deal under the EU's 1990 merger regulation: the Franco-Italian purchase of the Havilland, the Canadian aircraft manufacturer.

Van Miert's first decision: Page 1

EC calls on France to freeze Groupe Bull capital injection

By Andrew Hill in Brussels and John Riddling in Paris

The European Commission called on the French government yesterday to suspend a FF2.5bn (\$400m) capital injection for Groupe Bull, the loss-making computer group, or face action in the European Court of Justice.

The French government and Bull's management expressed their determination to restructure and privatise the group. Bull said that a rationalisation plan was being finalised and would be presented to the Commission.

Once the French government has received official notice of the Commission's demand, it will have 30 days to present a plan. The Commission's inquiry was triggered by a payment of FF2.5bn to Bull in February last year by the previous French government. The payment yesterday

extended the inquiry to include pledges of capital totalling FF2.5bn from the government and France Telecom, the state-owned telecommunications group, made at the end of last year. It is the final FF2.5bn tranche of that capital injection which the Commission wants suspended.

The Commission said information received last December from the French government, following the announcement of the capital increase, was "composed of a series of declarations of intent and of goals which do not constitute a restructuring plan."

French officials say Bull needs time and the capital injections to restructure. "My feeling is that the blocking of the FF2.5bn would prevent progress at the company and I am for the same solution as obtained by the tribunal in Germany and the Italian

steel industry," said Mr Gérard Longuet, industry minister, in an interview with La Tribune Des Affaires, the French business daily. He was referring to deals agreed by EU industry ministers to solve disputes over subsidies for state-owned steel companies.

"Bull is like a liner, and a bicycle and therefore the negotiation of bonds will be longer than we would hope," said Mr Longuet. Bull said that its recovery plan is already bringing improvement and sales are stabilising.

Separately, the Commission has opened an investigation into subsidies granted by the city of Paris to the city's steel industry. The Commission says it is a DM250m (\$143m) cash injection to the company will come from public funds, but the holding companies are part of a consortium planning to buy the mill.

Hosokawa to fight on even if reforms are blocked

William Dawkins in Tokyo

Japan's prime minister, Mr Morihiro Hosokawa, plans to fight on, even if parliament fails to pass his political and electoral reform proposals by Saturday, the end of the present session.

Mr Hosokawa yesterday denied earlier reports that one of his top advisers would resign or disband the cabinet if the plans remained blocked by then. "There's no chance of that," he was reported as saying.

His remarks added to the confusion over the ruling coalition's stance after Friday's surprise parliamentary vote against the four reform bills on which Mr Hosokawa has staked his future.

The bills propose tough controls on political funding and the introduction of multi-seat electoral districts - blamed for encouraging politicians to pander to their ability to shower voters with cash and favours. Many members of parliament fear they would lose their seats as a result, but public support for reform is strong.

Mr Hosokawa was planning to make a television appeal for public backing yesterday, but apparently changed his mind on the grounds that that might jeopardise his final attempt to reach an accord with the opposition Liberal Democratic party.

In a sign of encouragement for Mr Hosokawa, Mr Masaharu Gotoda, a leading member of a 70-strong group of pro-reform LDP members of parliament, said he would back the government's bill if it was a forced final vote.

However, the rest of the LDP seemed as unclear about the next step as the coalition. The LDP set out conditions for a compromise deal with Mr Hosokawa, but then confusingly held a parliamentary session to discuss the possibility of a debate. The session lasted a mere five minutes.

The LDP's latest compromise plan calls for an increase in the number of single-seat constituencies proposed by the government from 276 to 290, and reducing the number of multi-seat constituencies through proportional representation from 11 to 10.

That is an increase on the LDP's previous demand last month for a 200 constituency system - and can be taken as a hardening of its position.

Proportional seats would come from 11 districts, rather than the government's proposed single national constituency. The proposed ban on corporate donations to individual politicians would be lifted.

The seven-party coalition, however, cannot afford to accept the LDP's latest plan because the Social Democratic party, on which it depends for a majority, is unshakably committed to a ban on corporate donations to individuals.

THE LEX COLUMN

Live now, pay later

The gilts market was inclined to shrug off the disappointing result of yesterday's gilt auction. In the short run it may have reasons for doing so. Over the long run, however, investors have little interest in stocks with a maturity as long as 15 years, so the auction depended more than usual on institutional investors. The run-up in the market since the initial auction announcement and the uncertainty of international bond markets may have made them more selective about the timing and price of their purchases. That may add up to a basic shift in direction, but it does not put the question of the government's apparently unrelenting attitude to public debt.

Even on this score, gilt bulls can find reasons to be wary. The price pressures so depressed that the little risk of a review body awards rekindling general inflation. The government may manage to finance the awards with productivity improvements. If it does not, the impact on the gilts should be small, and nothing to worry about when it is well ahead with funding.

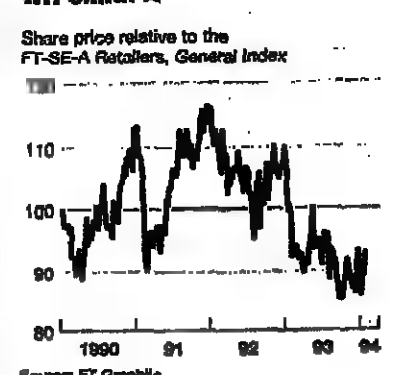
The danger lies in the slightly longer term. A year ago the political pressure on the government was to raise interest rates in the face of a weak economy. Now it is focused more on the fiscal side. A year ago have become a source of impact on lower value assets and the unpopularity of higher taxes. The government is pretty well locked in its programme of increases but there is always a risk of slippage on spending. Indeed it is a full policy could turn out to be looser and interest rates higher than the City can assume. The gilts nor equities could view that prospect with relief.

W H Smith

W H Smith's rather glum results neatly underlined the tough trading conditions in the high street. While the company said it was on a growth path and reported an accelerating trend towards Christmas, raising turnover in clearly a tough job. That is unfortunate, since pressure on margins is likely to be in the way of Smith's businesses. Thus far News International has borne the full weight of the lower prices of newspapers. There must be a strong temptation to share the pain with the retailers. Lower CD prices - ironically something which has been argued - may be on the way. Gilts

FT-SE 100 137.1 (-7.9)

WH Smith A



Source: FT Graphix

The market gave substantially as a result, Smith's revenues will decline. If the market eventually goes, it may well cut margins at the popular end of the market.

All of that will test Smith's management skills, particularly in the past the company has had the good fortune to operate in markets such as books and newspapers, with average inflation. Lower margin businesses and tough competition slips will not be easily forgiven. It will be interesting to see whether the company can cut its cost base to adjust to that world. As well as improvements behind the scenes, the company may mean rolling out good ideas. Virgin Megastores faster. And if that is not enough to keep the new chief executive, Mr Malcolm Field, occupied, there is always the only partly defused land mine which is Do It All.

Small companies

After four years in the doldrums, small company shares finally delivered in 1993. As measured by the FTSE Small Companies Index, the index returned a total return of 44 per cent last year, outperforming the FTSE 100 by the largest margin since 1978. The composition of the index is a partial explanation: interest-sensitive sectors such as property companies are down in the lower end of the market, while unfashionable consumer goods companies are scarce. The index itself appears to be just as important as the market. The bottom line of the index measured by market capitalisation delivered a total return of 33 per cent.

If recovery starts on track there

could be more to come. Manufacturing and capital goods companies stand to benefit most as the UK economy turns, and are heavily represented among smaller capitalised stocks. The recent outperformance of the FTSE Mid 250 index, which is also weighted in the direction of manufacturers, suggests that the recovery may be much. As with the very large companies, though, much now depends on whether companies can deliver the earnings and dividend growth implied by high ratings.

There are also risks along the way. While the number of bankruptcies has fallen, companies fell sharply in 1993, the experience of the 1990s suggests that trend might be expected to reverse this year as companies over-reach going into recovery.

Hanson

The tantalising prospect of Beazer Homes offered by Hanson yesterday will lay a few ghosts to rest. Beazer's land bank will be far more than three years at the current rate of house sales, which should allow time for the company to be restructured under Hanson's stewardship. If land was run down through recession, restructurings have been undertaken to replenish stocks. Important details such as the cost of a plot will have to be the publication of a full prospectus. But the asset write-down taken in 1992 shows that measures have been taken to protect profit margins.

Since operating margins are already a respectable 17 per cent, though, Beazer cannot boost the recovery prospects as much of its price. The house price inflation return in 1993, profits growth will have to rely on rising unit sales. That argues for a lower share rating than the company is now operating on water-thin margins. The final price will also depend on Beazer's balance sheet. Since house prices generally absorb all going into the upturn - as profits are taken back into land - too much debt could raise fears of a rights issue further down the line.

Looking at the prospectus contains no such nasty shocks, and a multiple of 10 times this year's likely earnings, Hanson might still raise more than £400m from the sale. The outperformance of other house builders this month suggests investors are anything but tired of the sector. With April's tax rises looming, there could be a danger in waiting too long.

Patriots

Continued from Page 1

attack this year or next. Mr Rhee Byoung-tae, the defence minister, said North Korea completed preparations for war last year and has proclaimed this as the year for unification of the country.

If the nuclear issue remains unresolved or if the North Korean government is threatened by internal divisions, the risk of food or fuel shortages, Pyongyang might attack, he added.

The deployment of the Patriot missiles, which were used against Iraqi Scud missiles during the 1991 Gulf war, might begin if no progress is made soon on nuclear inspections.

German power supply plan

Continued from Page 1

open to cross-border supplies once neighbouring countries did the same, he said.

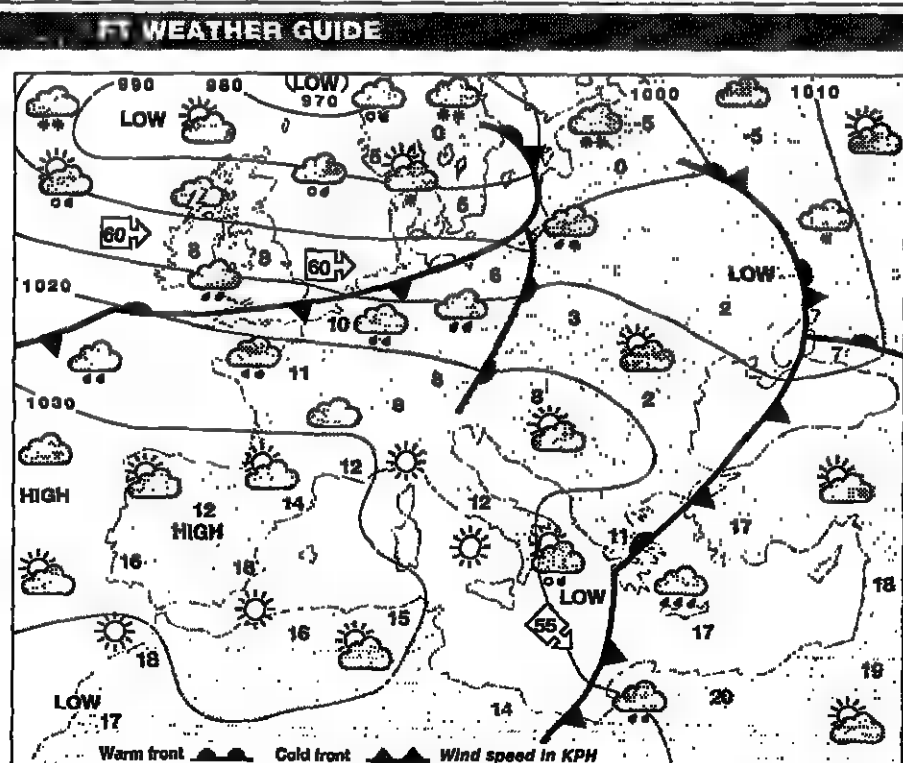
The first opening in the German market for foreign competitors came last year, when an Anglo-US consortium, including Morrison-Knudsen of the US and Britain's PowerGen, bought the Mibrag brown coal field in east Germany, and with it access to the east German electricity grid. The latest move would open up the whole German market to similar ventures, in gas as well as electricity.

Initial reaction from the utility industry was hostile. "Of course we do not like it," an RWE spokesman

said. The German energy suppliers say they can guarantee supplies to uneconomic, outlying areas of their grids if they do not control an effective monopoly. They say they would face unfair competition if foreign suppliers entered the market because German utilities are required to help subsidise the domestic coal industry.

German electricity costs industrial customers about six pence (3.4 cents) a kilowatt hour more than comparable supplies in France, which relies on nuclear power.

There are more than 100 electricity utilities, although the three largest control the grid, and all are in it.



Europe today
A westerly frontal zone will give rain and a bit of rain, especially in Belgium. Westerly gales force over the North Sea and the Channel, Ireland and the west will have frequent showers and gusty winds. High pressure over the Azores will produce high temperatures in southern France, Spain and Portugal. The Alps will be cloudy except in southern parts. The pressure will mean rain or showers in Greece, the former Yugoslavia, Bulgaria and Turkey. Only the north will be wintry, with snow and temperatures below freezing.

Five-day forecast
A westerly air flow will continue to bring rain and strong westerly winds. South-east Europe will remain under strengthening high pressure with the sun and higher temperatures during the weekend in south-west and later central Europe.

TODAY'S TEMPERATURES

Location	Temp	Location	Temp	Location	Temp	Location	Temp
Abu Dhabi	22	Cardiff	11	Frankfurt	13	Malta	13
Accra	22	Chicago	11	Geneva	11	Rio	28
Algiers	18	Cologne	11	Glasgow	11	Riyadh	21
Amsterdam	10	Dakar	21	Hamburg	11	Rome	14
Athens	14	Dallas	13	Helsinki	11	S. Francisco	12
Bahia	23	Dar es Salaam	22	Hong Kong	12	Singapore	30
Bangkok	33	Dubai	22	Honolulu	26	Stockholm	0
Barcelona	14	Edinburgh	10	Kobe	12	Strasbourg	12
Beijing	0	Geneva	11	Kuala Lumpur	26	Sydney	24
		London	10	Manila	26	Taipei	17
		Luxembourg	11	Medan	26	Tokyo	17
		Lyon	11	Montreal	10	Toronto	6
		Madrid	12	Munich	10	Vancouver	7
		Majorca	17	Nairobi	26	Venice	8
				Nassau	26	Vienna	10
				Nice	19	Warsaw	3
				Nicosia	12	Washington	18
				Oslo	12	Wellington	11
				Paris	11	Zurich	8
				Perth	17		
				Pretoria	17		
				Rangoon	26		
				Reykjavik	17		

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Balmoral Hotel, 1 Princes Street, Edinburgh EH2

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London Business School, Sussex Place, Regent's Park, London NW1

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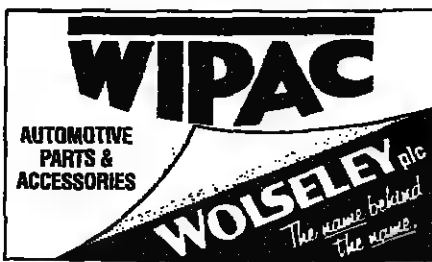
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FINANCIAL TIMES COMPANIES & MARKETS

Thursday January 27 1994



IN BRIEF

DuPont rises in final quarter

Cost-cutting helped DuPont raise its profits in the final quarter of last year. After-tax operating earnings rose by a quarter for the year as a whole. The company highlighted improvements in its petroleum business, where cost-cutting on the upstream side and higher margins on refining and marketing pushed operating income up to \$180m from \$94m the year before. Page 11

Changes likely from Trafalgar auction
Swiss Bank Corporation and Robert Fleming, the investment banking groups, are likely to initiate a practice change in London stock market practices later this week by holding an auction for the rump of Trafalgar House's rights issue.

Hanson reveals Beazer figures
Hanson has revealed that Beazer Homes, which is the fourth-largest home builder in the UK, made an operating profit of £37.5m in the year to September 30 on sales of £276m. Hanson, which has previously kept financial information about the company under wraps, aims to turn Beazer by the end of March. Page 20

W.H. Smith earnings rise 11.2%
W.H. Smith, the retail and distribution group, yesterday announced an 11.2 per cent rise in its pre-tax profits, but said it was still cautious about its spending. Page 21

Package boosts Moulinex stock
Moulinex, the troubled French household electricals group, yesterday saw its shares rise sharply on the stock market after announcing that it had agreed draft proposals for a financial restructuring. The company's shares closed 17p better at 77p125. Page 21

Scott Paper to cut workforce by 26%
Scott Paper, the Philadelphia-based manufacturer of personal care paper products and printing papers, is to reduce its worldwide workforce by 26 per cent in an effort to cut costs. The company intends to close some of its older tissue manufacturing plants in the US and Europe. Page 22

Doubts over Vancouver exchange reforms
A commission of inquiry has urged sweeping regulatory reforms to improve the image of the scandal-plagued Vancouver stock exchange. It called for several key participants, including the VSE itself, to express doubts whether the proposals, which include new supervisory bodies, will achieve their goals. Page 22

Competition hits Wm Low's sales
Wm Low, a growing paper competition, has pushed its like-for-like sales and profit margins down. The London-based grocery chain is also cutting 11 jobs. Shares in dropped 17p to 174p yesterday as a result of the announcements. Page 24

Commodities futures 'irregularities'
The world's biggest futures producer, Codelco, has launched an investigation into "irregularities" in futures trading that could result in losses of up to \$100m (\$800m). Executives have promised to follow up on the revelations that authorised limits for futures trading were exceeded by several times. Page 28

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FT 100	29	FT 100	37
FT 100	29	FT 100	37
FT 100	29	FT 100	37
FT 100	29	FT 100	37

Chief price changes yesterday

FRANKFURT (DM)	PARIS (FF)
Alcatel	15
Boyer	12
Bonnet Homes	12
Borden	12
Bullough	12
Castro Energy Corp.	12
Chenoweth	12
Compaq	12
Control Techniques	12
Critch	12
Duka	12
Dunnes (UV)	12
Dupont	12
Edison	12
Flaming Energy	12
France Provident	12
Genie Magic	12
Goldborough	12
Granada	12
Hobson	12
Hogg Group	12
Honda	12
Inchcape	12
Mobile Telecom	12

New York prices at 12.00

LONDON (Pence)	NEW YORK (Dollars)
Alcatel	15
Boyer	12
Bonnet Homes	12
Borden	12
Bullough	12
Castro Energy Corp.	12
Chenoweth	12
Compaq	12
Control Techniques	12
Critch	12
Duka	12
Dunnes (UV)	12
Dupont	12
Edison	12
Flaming Energy	12
France Provident	12
Genie Magic	12
Goldborough	12
Granada	12
Hobson	12
Hogg Group	12
Honda	12
Inchcape	12
Mobile Telecom	12

Metallgesellschaft's US inquest

By Martin Walker in Frankfurt

Fresh evidence has emerged from the Metallgesellschaft supervisory board that the activities of the group's US subsidiaries were the cause of the problems in its New York trading arm, which drove the group to the brink of collapse.

Mr Ronald Schmitz, chairman of the Metallgesellschaft supervisory board, is expected to have appointed KPMG Deutsche Treuhand, chief auditors to the Metallgesellschaft, to carry out a review of financial systems and accounting policies at MG Corp, the financial services trading arm and other US subsidiaries normally audited by another accounting firm.

The appointment was made in the first week of January and

in addition to the normal audit of Metallgesellschaft's US operations conducted by Arthur Andersen for the year to September 30.

The disclosure will fuel the debate taking place in Germany about how to apportion blame for the debacle afflicting Germany's fourteenth largest company.

Although Mr Schmitz, chairman of the group's former chief executive, was sacked on December 17 after the collapse, triggered by MG Corp's apparent, it is not clear that the supervisory board is exempt from all responsibility.

The audit review suggests that the supervisory board was aware of possible weaknesses in internal controls at the US subsidiaries - but was not worried that



Ronald Schmitz, chairman of MG Corp

treated the issue with great urgency.

Neither Mr Schmitz nor KPMG was prepared to comment yesterday

but it is understood that the accounting firm did not deliver the results of its inquiry until mid-December, after the collapse of MG Corp's trading arm had started to become clear.

This was also well after the supervisory board had named Mr Schmitz as chairman of the group's supervisory board, and chief executive of a holding company.

This took place on November 18. Had Mr Schmitz's resignation about MG Corp been more pressing, he could have opposed Mr Schmitz's reappointment.

Mr Arthur Andersen, chairman of the works council at Metallgesellschaft and a member of the group's supervisory board, said yesterday that Mr Schmitz had been reappointed on that day after making a convincing presentation about the group's

future without reference of difficulties in the US.

The supervisory board asked Mr Schmitz whether there were any problems. Mr Schmitz replied that there were none, Mr Lepper added.

Earlier this month Metallgesellschaft was obliged to reveal its actual and potential losses at DM3.3bn (\$1.25bn) - nearly the level of losses first reported for the 1993 financial year - and bankers rescued the company by agreeing to a DM3.4bn bail-out package. The losses were largely a result of speculative derivatives trading carried out by MG Corp.

Arthur Andersen said yesterday that it remained auditor to MG Corp. MG's tangled dealings with the Energy Corp, Page 20

Compaq's 70% rise exceeds forecasts

By Louise Farrow in San Francisco

Compaq Computer recorded record fourth quarter and year-end results, exceeding demand for its personal computer products. The US company aims to overtake IBM and Apple Computer to become the world's largest PC manufacturer by the end of 1994.

Net income for the quarter jumped 71 per cent to \$151m, or \$1.73 per share, well above the highest Wall Street predictions. This compares with \$85m, or \$1.10 per share in the same period of 1993. Fourth quarter sales surged 65 per cent to \$2.5bn, against \$1.5bn.

For the year, the personal computer manufacturer reported revenues of \$7.2bn, an increase of 75 per cent over \$4.1bn in 1993. Net income more than doubled to \$1.2bn, or \$5.35 per share, against \$0.62.

"We experienced strong demand for desktop, portable and server products in our traditional markets and dramatic growth of consumer sales through retail outlets," said Mr Eckhard Pfeiffer, Compaq president and chief executive.

Sales in North America grew by 11 per cent in 1993 to \$3.7bn. In developing markets including Japan, Latin America and the Pacific Rim, sales were up 111 per cent to \$800m. European sales grew 61 per cent in local currencies, but the strengthening dollar reduced growth to 44 per cent at \$2.7bn. Mr Pfeiffer said. Worldwide, unit shipments rose 3.1m, an increase of 88 per cent over 1992.

Last week, Compaq announced plans to expand its manufacturing facility in Scotland. It is also increasing its production capacity in Singapore and opening a new facility in China.

During 1993, the company also expanded its international adding more than 3,000 new third-party resellers to bring the total to about 16,000 worldwide. The company is establishing new subsidiaries in Hungary, Poland and Portugal.

Mr Pfeiffer said that Compaq had made significant progress towards its goal of becoming the world's leading supplier of personal computers, gaining about four percentage points during 1993 to about a 10 per cent market share.

With Apple struggling to maintain its position in the PC market and IBM gaining about half a percentage point in market share last year, Compaq is growing its share.

Mr Pfeiffer said that if current trends continued, it could overtake Apple Computer and IBM to become the number one PC manufacturer in 1995.

Vanessa Houlder explains a remarkable recovery in the UK property market

Long term yield trends

Three years of deep recession, the UK commercial property market is staging a spectacular recovery.

Since the middle of last year, investors have been buying in frenetic bouts of buying in decades. "This is the strongest bull market for property since 1972," according to Mr Greg Houlder of Hillier Parker, chartered surveyors.

Fierce competition for investment properties, frequently attracting as many as 10 bidders, has driven down yields sharply. Yields - the ratio of income to value - for the time sought-after investments, such as high street shops and retail warehouse parks, are close to record lows. In central London, agents report that yields have fallen by 1.5 percentage points to 8.5 per cent last year, the greatest annual decline on record.

Investors are starting to see strong returns from property. The average yield for the UK equity market, 11.1 per cent, achieved a high of 18.6 per cent in 1992, compared with negative returns of -2.1 per cent in 1992, according to Mr Ellis, chartered surveyors.

There are even stirrings of interest in the development market. "Speculative development is now viable again in central London, assuming very low land costs," says Mr Geoff Marsh, managing director of Applied Property Research.

The remarkable turnaround in sentiment does not stem wholly from a reappraisal of property's intrinsic merits. In many regions of the country, rents are still falling, vacancy rates remain well above long-term trends and letting boards litter many centres.

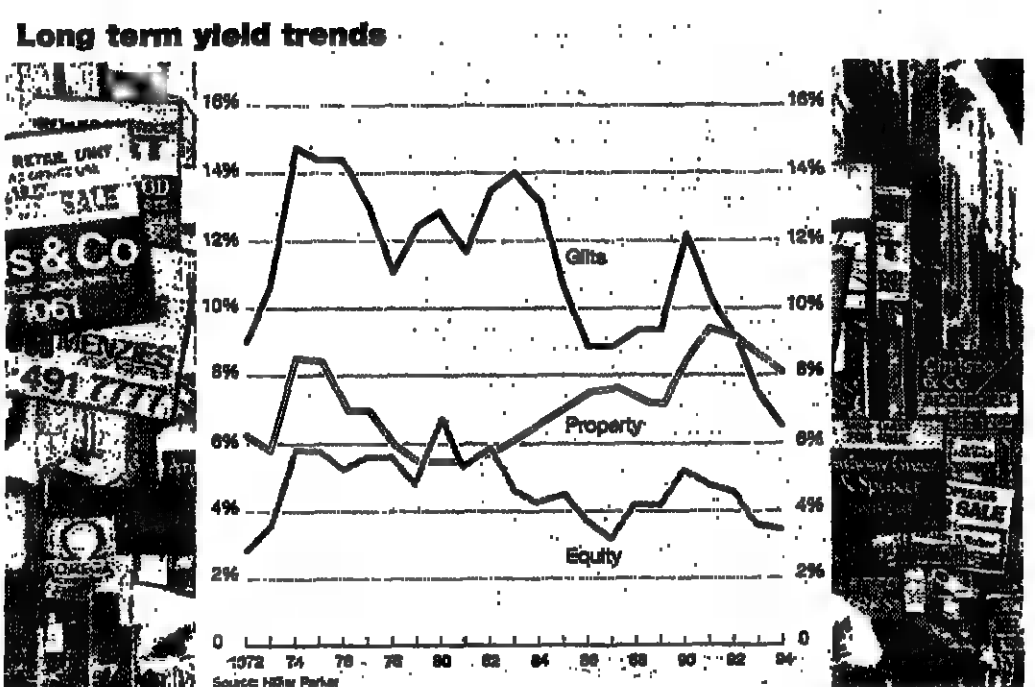
Admittedly, investors are looking for a recovery in rental growth, which many believe is likely to return to the level of this year. But this does not fully account for such a pronounced revival at this stage of the property cycle.

Instead, the recovery in demand is mainly attributed to the strength of the government bond market, where long gilt yields fell from 11.5 per cent to 8.5 per cent in the course of last year.

As equity and bond yields plummeted, the relatively high yields available on property became increasingly attractive. Last year the institutions increased their allocations to property to the sector - a trend likely to continue.

Many analysts think that property will outperform the stock market. The stockbroker UBS predicted returns from property of more than 20 per cent this year and 30 per cent in 1995 compared with returns from equities of about 3 per cent in 1994 and 10 per cent in 1995.

Moreover, institutions need to invest more in property to compensate for the underperformance of the equity market last



year, even though property put in one of its best performances in years, the average weighting of property in an institutional portfolio fell by a percentage point from 7.5 per cent at the end of 1993, in the view of Mr Peter Evans of DTZ Debenham Thorpe, chartered surveyors.

Although the investment institutions are currently the most active buyers of property, there is also strong demand from property companies. The quoted property sector is flush with cash to spend on new investments, after raising \$2.39bn through rights issues last year.

As confidence comes back to the property market, there has been a shift in the type of property being sought. During the recession, investors played safe. Demand was concentrated on buildings that had secure incomes paid by financially robust tenants on long leases. But as the market has improved, investors are placing less emphasis on security and more on the potential for rental growth. Location is also regaining much of its traditional importance.

The question now facing investors is whether the rush to put money into property has pushed values up too far, too fast. The intense competition for property deals has led to a slight increase in the number of acquisitions, which potentially could lead to a market glut.

"There are going to be some nasty shocks," predicts Mr Oakeshott of Olim, a fund manager. More generally, property investors are at risk both from a slower-than-expected improvement in the economy and a rise in interest rates resulting in an upturn in inflation.

The return of the risk taker for different types of property. Low yielding property, where

investors have expectations of strong rental growth, has the most to lose from a slow-down in the economy.

High yielding properties, which have meagre rental growth prospects because the incumbent tenants are trapped by a long lease rent, have the least to lose from a rise in inflation and an increase in interest rates. That is because the investment performance of these types of property is measured on a bond, and so would be affected by anything that altered bond yields, such as a rise in inflationary pressure.

Although investors fear anything that could trigger a rise in interest rates and bond yields, they may also feel a certain nostalgia for the era of unrestrained inflation. In the 1970s, high inflation came to the rescue of many bad investments by indiscriminately boosting property values.

No such help is on hand this time round. "Low inflation should make developers and investors focus more on fundamental supply and demand issues," says Mr Peter Evans of DTZ Debenham Thorpe. "They will not have the luxury of being lulled out of bad decisions."

Philip Morris profits dive 72%

By Richard Tomkins in New York

Last year's cut in the price of Marlboro cigarettes and a heavy restructuring charge combined to produce a 72 per cent slump in profits in 1993 for Philip Morris, the US cigarette, food and beer group, in the fourth quarter.

But the company denied its cigarette pricing strategy was working. Marlboro had regained market share, showing that consumers were still prepared to make decisions based on brand preference rather than price alone.

Group operating profits fell by 28 per cent to \$1.95bn in the quarter because the downturn was offset by lower cigarette prices outweighing a 13 per cent increase in operating profits from the rest of the group's business.

The company took a \$457m charge against net earnings for restructuring last November. The restructuring involves the loss of 14,000 jobs worldwide and the closure or scaling down of 40 plants.

Earnings per share fell from \$2.24 to \$1.50. Results for the full year were broadly in line with those predicted by the company in November. Profits were 11 per cent ahead of last year, but after the restructuring charge and a \$477m provision for accounting changes, net earnings fell from \$4.94bn the previous year to \$3.25bn. Earnings per share fell by 28 per cent from \$2.24 to \$1.50.

Charles O'Connell, chairman of the company, said the decision to cut 40 cents off the price of Marlboro and its other premium cigarette brands last April, Philip Morris said, had increased its share of the US market from a low of 28.8 per cent before the cut to 28.9 per cent in November.

Analysts believe Philip Morris' recovery in market share will allow the company to start pushing up the price of Marlboro now the cigarette price war seems to be over.

Mr Michael Miles, chairman and chief executive, said Philip Morris had emerged from 1993 stronger and more competitive. The cigarette pricing strategy had achieved its objectives, all other segments of the business had shown good profit improvement, and the restructuring should maintain profits growth in all the group's businesses.

Although investors fear anything that could trigger a rise in interest rates and bond yields, they may also feel a certain nostalgia for the era of unrestrained inflation. In the 1970s, high inflation came to the rescue of many bad investments by indiscriminately boosting property values.

No such help is on hand this time round. "Low inflation should make developers and investors focus more on fundamental supply and demand issues," says Mr Peter Evans of DTZ Debenham Thorpe. "They will not have the luxury of being lulled out of bad decisions."

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INTERNATIONAL COMPANIES AND FINANCE

Bayer upgrades profits and sales forecasts

By Christopher Parkes in Frankfurt

Bayer, the German chemicals group, has upgraded its profits and sales forecasts, solidifying expectations that it will see an unchanged DM11 dividend for the year.

According to Mr Manfred Schneider, group chairman, a better-than-expected fourth quarter and a lift from the strengthening dollar would bolster the group's earnings to around DM4.1bn (\$2.41bn), compared with DM4.12bn in 1992, and his late-November forecast of DM4.0bn. Bayer calculates its results using year-end exchange rates.

Pre-tax profits would per-

haps be a bit better than the expected DM2.2bn, he said.

Mr Schneider repeated the forecast that the four-year decline in earnings had ended. Bayer had reached the bottom of the trough, he said, although he predicted unchanged earnings for the current financial year.

The VCI chemicals industry association, of which Bayer is a leading member, last week said the worst was past, but there were no signs of a lasting recovery.

Mr Schneider said Bayer intended to deal with the problems of low-capacity utilisation by negotiating co-operation deals with other manufacturers in dyes, organic chemi-

cal and plastics. The group was running a plant at 60 per cent in 60 per cent of capacity, he said.

He expected to conclude co-operation negotiations by the end of March, which would give the group a foothold in the fast-growing US market for generic drugs, but it would continue to focus on its established role as a supplier of specialty pharmaceuticals.

Three per cent of this year's DM3.3bn research and development budget would be devoted to pharmaceuticals, over-the-counter and diagnostic products. These divisions accounted for 49 per cent of last year's DM2.1bn budget.

Hanson reveals results at UK builder

By Maggie Urry in London

Hanson yesterday removed one of the walls covering its financial results, revealing a subsidiary, which it aims to sell by the end of March.

It revealed that the builder, the fourth largest in the UK, made an operating profit of £2.1m in the year to September 30 on sales of £27.4m.

Lord Hanson told the company's annual general meeting that conditions in the UK building industry were much improved. In London, Hanson shares rose 1/2p to 279p.

During the meeting, the management of Hanson Homes, led by Mr Michael Webb, managing director, made a presentation to analysts. However, the meeting some analysts said they had been given little information and could not put a specific value on the stock until the prospectus was issued.

Beazer Homes was bought by Hanson as part of its £1.1bn purchase of Beazer in December 1991, which it also took on Beazer's debts of around £1.25bn. Hanson the bid, which was announced in February, was expected to deliver an improved performance by BCI subsidiaries and allowing a better overall result than 1992.

German group's Castle in the air

Laurie Morse analyses Metallgesellschaft's links with US oil trader

Large portions of Metallgesellschaft's financial distress are being traced to a subsidiary, MG Corp, a US oil trader. However, MG's tangled dealings with Castle Energy Corp reflect more than just a derivatives strategy gone wrong.

MG Corp's refinery contracts with the company, described by one oil expert as irrationally beneficial to Castle, remain in force.

Five years ago, Castle Energy Corp was a \$3m company whose sole business was managing oil and gas partnerships. By 1989, tax law changes forced Mr Joseph Castle II, the chairman, to look for other business. At the same time, MG Corp was embarking on an ambitious expansion into oil and gas trading and merchandising.

In the poker game that is global oil trading, owning a refinery or two increases a trading company's options. The two found common ground.

In late 1991, Castle bought a refinery in Lawrenceville, Illinois.

It was a marginal property in a troubled industry and the refinery required eight months of refurbishing and large investments before it could operate. Soon MG Corp was its sole customer.

In October, 1991, MG Corp initiated the first of a series of

extraordinary refining agreements with Castle. It paid Castle a fixed refining fee and promised Castle 100 per cent of its profits from the refined products.

Castle in return agreed to indemnify any losses that MG made trading the products. MG Corp's refinery contracts with the company, described by one oil expert as irrationally beneficial to Castle, remain in force.

As a separate company, the agreement was unique in the refining industry.

Castle logged \$31.5m in operating losses during the four months of the agreement, all linked in paybacks to MG Corp trading losses.

Under a separate arrangement, if Castle needed operating funds or capital for expansion, MG Corp lent the necessary cash, and received Castle stock in exchange for its loans.

By November, 1993, Castle had a \$20m revolving credit line from MG Corp, and MG Corp had a \$20m loan of Castle stock, or 40 per cent of ownership.

The tangled financial dealings between the two companies shed some light on why, even now, MG Corp's losses are having difficulty sorting out the situation.

The story drew the attention of US securities regulators, because deals made between Castle and MG Corp during 1991 and 1992 had the effect of

pumping up Castle's profits in advance of Castle's \$42m public stock offering in November 1993.

The deal came as MG Corp's liquidity problems were reaching a crisis. MG Corp's problems reached the creditors of its parent company one week after Castle's share offering. Nearly all of the \$42m Castle gained from the offering was paid to MG to pay its debt, according to company filings. Senior MG people were pulling the strings at the time.

mark was then intermediate crude oil, unconditionally, in the year 2000.

In the refining business, contracts to pay a fixed price over crude oil prices are standard, but the margins are generally in dollars, not dollars. That \$5 margin put Castle in a bind.

Its revenue jumped 55 per cent, to \$100m, in fiscal 1993. After losing \$10m in the first four months of 1993, Castle earned \$1.9m for the year.

MG Corp would not comment on why it granted Castle such loans. However, it could have been part of a larger strategy, because it was expected to make two other offerings in the following year. Using MG Corp loans to buy a natural gas pipeline and other gas interests from Arco for \$103.7m, and just a month before its share offering, purchased a second, smaller oil refinery in California. Castle got a better margin from MG for the output of the California refinery - a set price of \$10.50 per barrel over nearby Alaska North Slope crude price, plus a fixed fee for services.

The MG Corp contracts allowed Castle to burnish the otherwise stark business reality. MG Corp's losses in November 24, in the prospectus, clearly stated that it had, as of September 30, 1993, a negative net worth of \$8.4m and a total debt of \$100m.

BCI improves 1.8% to L268bn

By Robert Graham in Rome

Commerciale Italiana (BCI), a commercial bank controlled by IRI, the Italian state holding company, has announced parent company profits up 1.8 per cent to L163m in 1993.

The results, coming shortly before the bank's privatisation, reflected a heavy increase in tax provisions, to L713bn, up from L390bn, and a large increase in provisions for possible loan losses.

The loans provision has been

increased to L554bn from L373bn reflecting the effect of recession in the domestic market.

The proportion of doubtful loans in BCI's portfolio rose to 3.3 per cent from 3.1 per cent, but this was almost entirely due to the Italian banking system.

Net interest income for the year remained stable, marginally increasing to L2,822bn from L2,816bn. Total assets amounted to L115,813bn at year end, against L111,577bn. Non-interest income rose 10 per cent to L1,738bn, benefiting from favourable market conditions.

The directors are proposing unchanged dividends of L200 ordinary share and L200 savings shares still outstanding after the conclusion of February 11 of the year to convert savings into ordinary shares paying L100 to BCI.

The profit for the group, as announced in February, is expected to deliver an improved performance by BCI subsidiaries and allowing a better overall result than 1992.

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WH Smith 11% up at halfway

By Buckley in London

WH Smith, the retail and distribution group, yesterday announced a 11.3 per cent increase in interim pre-tax profits, but said it was still cautious about the outlook.

Profits for the six months to November 31 increased from £40.2m to £44.7m - towards the lower end of market expectations - and the shares closed down 6 1/2p at 530 1/2p.

Sales in the five weeks to December 31 increased 5.2 per cent on the year before, improving to 7 per cent in the three weeks of this month.

Monte Carlo group warns of sharp fall

By Rawther in Paris

Société des Bains de Mer (SBM), the Monte Carlo-based hotel and gaming group, yesterday warned that its profits were likely to fall by 50 per cent to 60 per cent in the current financial year.

SBM, which is the largest company in Monaco and owns the famous Hôtel de Paris as well as the Monte Carlo casino, has been affected by economic recession and the strength of the French franc against other European currencies.

The group said it was just

starting to detect signs of improvement in the economic environment. However, it anticipated a reduction in turnover of between 10 per cent and 20 per cent in the year to March 31 from FF1,750bn (\$297m) in the full financial year as well as the fall in profits from the previous year's FF1,350m.

Gaming is expected to register a decline in net profits to FF200m from FF250m. Hotels will suffer a fall in earnings as the occupancy level has fallen by 8 per cent to 57 per cent in the current year.

Oerlikon-Bührle buys Degussa vacuum unit

By Ian Rodger in Zurich

Oerlikon-Bührle, the Swiss engineering and metal group, has agreed to purchase the Leybold vacuum technology businesses from Degussa of Frankfurt for DM100m (\$59m).

The deal, subject to clearance by the German cartel authorities, would make Bührle, whose Balzers subsidiary is a large vacuum business, a leading supplier in this specialised field.

Vacuum systems are used for coating various products, including architectural glass,

semiconductor wafers, compact disks, erasable optical films and liquid crystal displays.

Balzers had turnover of SFr430m (\$287m) last year and was profitable. Leybold, with sales of SFr100m, has been in heavy loss for some time.

Mr Heinrich Fischer, Bührle's corporate development director, said the two together had a large share of the German market, but that he had no reason to block the deal. Last week Bührle revealed it had placed 100 registered shares privately in December at market value to help finance the acquisition.

BCP posts 9% rise in profits to Es22bn

By David Wise in Lisbon

BAI Commercial Portuguesa (BCP), one of Portugal's largest retail banks, yesterday announced a 9 per cent increase in consolidated net profits in 1993 to Es2.2bn, despite the depressed economic conditions and falling financial markets.

The increase represents a 2 per cent rise in profits per share to Es2.2bn, BCP said. The Portuguese share market, with a market capitalisation of Es100bn, and a bigger price rise than any other share.

Total assets grew 27 per cent to Es1,827bn. Credit was up 15 per cent to Es2.2bn, but deposits fell 10 per cent to Es1.8bn, as a proportion of total assets of 41 per cent.

Cash flow rose 34 per cent to Es2.2bn. The contribution of subsidiary companies to the consolidated profits rose 24 per cent to Es3.9bn, 17 per cent of the total, benefiting from cross-selling and the promotion of new products in Portugal, Spain and France.

BCP more than doubled its provisions against non-performing loans to Es1.1bn.

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The Republic of Panama
U.S. \$50,000,000
Floating Rate Notes due 1991
For the six months 27th January, 1994 to 27 July, 1994

In accordance with the provisions of the Notes, the rate of interest has been fixed at 7 per cent per annum, and the interest accrued on the outstanding unpaid principal to 27 July, 1994 will be U.S. \$176.97

The Industrial Bank of Japan, Limited Agent Bank

Bank of Montreal
US\$250,000,000
Floating rate debentures, series 10, due 27 January 1994

For the period 27 January 1994 to 27 July 1994, the interest rate has been fixed at 3.4575% per annum. The interest payable on 27 July 1994 will be US\$175.34 against coupon No. 16.

Certificates due 1994
The differential interest for the payment period has been fixed at 0.0000% per annum, payable on 27 July 1994 per US\$1,000 note

Agent: Morgan Guaranty Trust Company JPMorgan

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Up to 7.25% per cent. Yen-linked
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(of which \$500,000,000 is being issued as an Initial Tranche)

NOTES ARE HEREBY GIVEN THAT THE NOTES WILL BE REDEEMED ON THE FOLLOWING DATE:

Note: \$51,300,000.07
The redemption date: February 1, 1994

The Industrial Bank of Japan, Limited Agent Bank

MAIN TRUNK Railway Corporation
(A corporation established by the Main Trunk Railway Corporation Ordinance of Hong Kong)
HK\$3,000,000,000
(for an equivalent amount in U.S. dollars)
Floating Rate Note Programme
HK\$160,000,000 Collared Floating Rate Notes due 1996

It is hereby given that the HIBOR applicable to the subject notes for the period from January 25, 1994 to April 25, 1994 is 4.50 p.c. Coupon amount payable April 25, 1994 per HK\$500,000 is HK\$5,547.55.

Morgan Guaranty Trust Company of New York Hong Kong
As HK Agent
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INTERNATIONAL CALL FOR BIDDING
SERMAT/IC - 80.060/93
EXTENSION NOTICE

Petróleo Brasileiro S.A. - PETROBRAS, through its Service (SERMAT) informs the extension of the call for bid presentation, related to the above referred, for bidding from January 24, 1994 to February 24, 1994. Time place previously informed remain unchanged.

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GROUP GOLD MINING COMPANIES
by quarter ended 31 Dec 1993

Randfontein Estates
The Randfontein Estates Gold Mining Company (Pty) Limited
Registration number 0100281/08

	Quarter ended	Six months ended
Ore milled - tons (000)	31,12.93	31,12.93
Yield - grams per ton	4,02	4,02
Working cost - per ton milled	R111,33	R111,14
- per kilogram produced	R27 916	R27 916
	R000	R000
Net profit before tax	104 276	104 276
Net profit after tax	57 220	122 281
Dividend	—	—
Capital expenditure	22 912	42 917

Western Areas
Western Areas Gold Mining Company Limited
Registration number 00000000

	Quarter ended	Six months ended
Ore milled - tons (000)	31,12.93	31,12.93
Yield - grams per ton	5,95	6,01
Working cost - per ton milled	R212,18	R201,85
- per kilogram produced	R27 916	R27 916
	R000	R000
Net profit before tax	51 514	51 514
Net profit after tax	41 756	81 918
Dividend	—	—
Capital expenditure	7 505	16 744

H. J. Joel
H. J. Joel Gold Mining Company Limited
Registration number 00000000

	Quarter ended	Six months ended
Ore milled - tons (000)	31,12.93	31,12.93
Yield - grams per ton	5,95	6,01
Working cost - per ton milled	R221,58	R193,43
- per kilogram produced	R27 265	R27 265
	R000	R000
Profit from gold	8 034	4 988
Capital expenditure	8 311	14 345

All figures are unaudited. Quarterly reports have been mailed to the shareholders of each company. Copies of the reports may be obtained from Johannesburg: H. J. Joel Company (London), Limited, St. James's Place, London SW1A 1NP, Johannesburg 28 January 1994.

NOTICE OF ESTABLISHMENT OF THE INTEREST RATE FOR THE FIVE-YEAR PERIOD COMMENCING MARCH 28, 1994

Republic of South Africa
ECU 40,000,000 Retractable Bonds
Final Maturity: March 28, 1994

In accordance with clause (b) of Paragraph 1 of the Terms and Conditions of the Bonds, notice is hereby given to Bondholders that for the five-year period commencing March 28, 1994, the Republic of South Africa has decided that the Bonds will bear interest at the rate of 7 1/2% per annum.

The Focal Agent
Kredietbank Luxembourg
Luxembourg, January 27, 1994

USD 100,000,000
KANSALLIS - CRUISE - PANKKI
Subordinated Floating Rate Bonds July 1997
Interest Rate 8 1/2% p.a.
Interest Period January 26, 1994 April 26, 1994

Interest Amount due on April 26, 1994 per
10,000 USD 2,187.50
USD 250,000 USD 2,187.50

Agent Bank
Banque Generale de Luxembourg

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Shougang wants to be China's first multi-national, reports Alexander Nicoll

The group's ambitions - and those of investors - to get a piece of China's boom - face a number of uncertainties. Like Chinese state-owned companies, Shougang will one day have to face up to the burden created by its employees, for whom it has to provide from cradle to grave.

More immediately, it will need to establish equilibrium

need to establish equilibrium in its fast-changing local subsidiaries: a research report by Salomon Brothers says of the profit situation for Shougang

International: "Given the fluid nature of the company, these numbers must be viewed as merely rough indications of trend and magnitude."

earnings, though it ~~was~~ as risks changes in ~~the~~ steel import tariffs, currency fluctuations and slippage in implementation of the expansion plans.

NTT joins General Magic multi-media product alliance

- of Japan and Philips of the Nether-

of Japan and Philips of the Netherlands, invest in General Magic. The companies have formed the General Magic Alliance and are developing products and services based on General Magic's communications software.

NTP's involvement in the General Magic Alliance promises to increase the market for hand-held multi-media devices as the larger number of products on the market is likely to stimulate demand for them.

The Japanese telecommunications group hopes its tie-up with **General Motors** will enable it to use its technology in standardizing global communications services.

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Rio de Janeiro, Santiago, Beirut, Beijing, Hong Kong, Jakarta, Singapore, Taipei, Tokyo

Banking Locations

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September 1993

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For Roche it fulfilled their financial and strategic aims, supporting their growing market value which rose further during and after the marketing of the transaction.

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BETWEEN A "DEAL" AND
"THE DEAL OF THE YEAR."**



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Dunedin trusts issue commercial paper

gramme ~~for~~ repackaging ~~media~~

So far, ~~nothing~~ of US commercial ~~paper~~ has been issued through a conduit administered by First Chicago, but the potential size of the program is ~~large~~.

Similar ~~programs~~ already exist. For example, ~~Malawi~~ has a vehicle for securitising

More than 1bn futures contracts traded in 1993

originated from investment-grade European companies or

bn futures
ded in 1993

Paris, Germany's DTB and the London Metal Exchange — the European. However, the fastest growing exchanges were BM&F in Brazil, where

At the top of the table, the

Chicago Board of Trade increased its bid on the Chicago Mercantile Exchange, with 178m contracts at 147m

FIA volume figures include options on individual stocks.

— Low coupon yield —				— Medium coupon yield —				— High coupon yield —			
Jan 25	Jan 26	Yr. ago	%	Jan 25	Jan 26	Yr. ago	%	Jan 25	Jan 26	Yr. ago	%
5.67	5.84	6.88	5.80	5.87	7.18	6.00	6.97	7.28			
■	■	■	■	■	■	■	■	■	■	■	■
6.34	6.23	6.50	6.43								
■	■	■	■	■	■	■	■	■	■	■	■
6.44	6.50	6.54	6.47	5.91	6.72	6.05	9.05				
■	■	■	■	■	■	■	■	■	■	■	■
6.81	6.39	7.59						6.88	7.38		
■	■	■	■	■	■	■	■	■	■	■	■

— 5% —				— Inflation 10% —			
Jan 25	Jan 26	Yr. ago	%	Jan 25	Jan 26	Yr. ago	%
2.25	2.28	2.88		1.57	1.34	1.23	
■	■	■	■	■	■	■	■
2.81	2.91	3.70		2.74	2.79	3.81	
■	■	■	■	■	■	■	■

— 5 year yield —				— year yield —				— 25 year yield —			
Jan 25	Jan 26	Yr. ago	%	Jan 25	Jan 26	Yr. ago	%	Jan 25	Jan 26	Yr. ago	%
6.74	7.48			6.81	7.58			10.01			
■	■	■	■	■	■	■	■	■	■	■	■

No. High ■ and over. ↑ Net yield Year to date.

QILT EDGED ACTIVITY INDICES

	JAN 29		JAN 30		JAN 31		FEB 1		FEB 2		FEB 3	
GA's Edgeged	113.9	100.0	102.8	126.8	148.8							
Market average	117.8	102.8	108.1	128.1	147.1							
Current High prices compilation: 135.5/ 21/1/4, low 85.0/ 5/1/75, Bonds 120 Government Securities 16/												
at 7:00 pm on January 30												
	Issued	Bid	Other	Chg.	Yield		Issued	Bid	Other	Chg.	Yield	
100 100 1/2	100 1/2	100 1/2				100 100 1/2	100 1/2	100 1/2				
100 100 1/2	100 1/2	100 1/2				100 100 1/2	100 1/2	100 1/2				
100 100 1/2	100 1/2	100 1/2				100 100 1/2	100 1/2	100 1/2				
100 100 1/2	100 1/2	100 1/2				100 100 1/2	100 1/2	100 1/2				
100 100 1/2	100 1/2	100 1/2				100 100 1/2	100 1/2	100 1/2				
100 100 1/2	100 1/2	100 1/2				100 100 1/2	100 1/2	100 1/2				
100 100 1/2	100 1/2	100 1/2				100 100 1/2	100 1/2	100 1/2				
100 100 1/2	100 1/2	100 1/2				100 100 1/2	100 1/2	100 1/2				
100 100 1/2	100 1/2	100 1/2				100 100 1/2	100 1/2	100 1/2				
100 100 1/2	100 1/2	100 1/2				100 100 1/2	100 1/2	100 1/2				
100 100 1/2	100 1/2	100 1/2				100 100 1/2	100 1/2	100 1/2				
100 100 1/2	100 1/2	100 1/2				100 100 1/2	100 1/2	100 1/2				
100 100 1/2	100 1/2	100 1/2				100 100 1/2	100 1/2	100 1/2				
100 100 1/2	100 1/2	100 1/2				100 100 1/2	100 1/2	100 1/2				
100 100 1/2	100 1/2	100 1/2				100 100 1/2	100 1/2	100 1/2				
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Bullough beats expectations with £9.18m

By Paul Taylor

Bullough, the office products and refrigeration group, yesterday reported an 11 per cent full year increase in operating profits, reflecting sharply improved operating performance partly offset by higher restructuring charges.

The group's profit in the year to October 31 increased to £9.18m from a revised £8.1m in the previous year when, under P&S3, profits were reduced by a £1.0m loss on the sale of discontinued operations.

The pre-tax line was struck at £9.18m (£9.18m) but operating profits jumped by 21 per cent to £15.8m (£12.7m) as the group's divisions improved their contributions slightly.

Refrigeration and air conditioning turnover in the year to October 31 was £15.8m (£15.8m) but operating profits rose only slightly to £5.75m (£5.66m) reflecting increased competition and thin margins.

Heating division turnover was also higher at £35.1m (£31.6m) and operating profits increased to £4.02m (£3.48m), partly helped by the return to the market of the restructured Ramor business in Belgium.

The office products unit managed a modest £236,000 profit following a £736,000 loss the previous year on turnover which fell to £104.4m (£104.4m).

Within the division, Atrix's sales fell by 21 per cent and the French business underwent a substantial restructuring as a result of which it is expected to return to the market this year.

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Nationwide takes over at Quality Street

By James Buxton, Scottish Correspondent

Quality Street, the Glasgow-based company which owns and manages private rented housing in many parts of Britain, has brought in the Nationwide Building Society as its majority shareholder in a restructuring which it said will give it a stable base for growth.

The Nationwide has converted £50m of lending to Quality Street into non-voting preference shares and now controls 71 per cent of the company, with the rest held mainly by Mr Paul Magnaioni, chairman, and its management.

Quality Street will also take over the management of about 2,500 houses repossessed by the society. They will be brought into the private rented market using business expansion scheme funds recently raised by Nationwide. Quality Street will become Nationwide's main vehicle in rented housing.

Nationwide took a 10 per cent of Quality Street's equity when it was formed in 1988 and earmarked funds to finance its properties. In 1991 it sold its equity stake to Mr Magnaioni and another director who continued to lead it.

Quality Street manages about 3,000 properties at which it owns shares and was itself a "blue-chip" private landlord. But its balance sheet for the year to March 31 1993, published yesterday, showed a deficit of £1.1m mainly because of the fall in property value.

Although the company made an operating profit of £1.1m (£1.1m) thanks to rental income, this became a pre-tax loss of £1.1m (£1.1m) after a property write-down of £1.1m and additional interest and redemption premiums on loans from Nationwide.

As a result of the new deal, which has been under negotiation since last summer, Quality Street's contribution to Nationwide falls from 17.1m to 17.1m in the pro forma balance sheet, leaving a surplus of £1.1m after taking account into account.

Nationwide's remaining interest in Quality Street will be transferred and Nationwide representatives will join Quality Street's board.

Float likely to put £75m value on Goldsborough

By Maggie Urry

Next month's flotation of Goldsborough Healthcare, the nursing homes, acute hospitals and homecare services provider, is expected to value the company at about £75m.

Goldsborough's pathfinder prospectus, issued yesterday, showed a pre-interest profit of £1.1m in the year to October 3, up from £2.5m. Turnover was £30.1m (£27.1m).

However, Goldsborough said on a pro forma basis, including acquisitions made last year for a full 12 months, operating profits from continuing operations would have been £5m on turnover of £35m.

Goldsborough has 26 care

homes, with 1,238 beds, 11 hospitals, one of which is a joint venture, and 30 branches. Graham Smith, chief executive, said that the company's growth from others as it could meet the demand of clients and take advantage of developments in the healthcare sector.

Although the float is likely to raise about £75m in cash, with 65 per cent of the shares being placed with institutional investors and the remainder offered to the public, only £10m will go to the company, cutting debt to £7.5m, while shareholders' funds will be £11.5m.

Kunick, the amusement machines company which holds a 50 per cent stake in

Goldsborough, is to sell all its shares. The proceeds will "significantly exceed" net book value of £18.3m. Kunick shares rose 1p to 16p.

NatWest Ventures, which has a 40 per cent stake bought in 1992 for £10m, will sell part of its holding, keeping 10 per cent of the enlarged capital, while Phoenix Fund Managers' 10 per cent stake will be diluted to about 1 per cent.

Management will hold about 10 per cent of the floatation. SG Warburg is sponsor of the issue and SG Warburg Securities is broker. Pricing is expected to be about £15m. About two thirds of that will go to the company's founders.

Trifast pathfinder sees £2.55m for year

By Andrew Baxter

Trifast, the Sussex-based industrial fastener group which is coming to the market next month, expects pre-tax profits of £2.55m for the year to October 31, compared with £1.98m, according to the pathfinder prospectus issued yesterday.

The company, which manufactures and distributes fasteners under the TR Fastenings trade name, is seeking a listing through a placing which will value it at between £20m and £30m.

Trifast said earlier this month that the placing was expected to raise about £15m. About two thirds of that will go to the company's founders.

Mr Mike Timms and Mr Mike Roberts who are reducing their 90 per cent stake to between 30 per cent and 40 per cent. This would leave between £3m and £4m for the company.

Trifast said that the listing would give the company a wider capital market. The proceeds would provide it with additional finance growth as well as repaying debt to strengthen the balance sheet and help the company make appropriate acquisitions.

The placing, which is being sponsored by Capel, is expected on February 1, with dealings beginning on February 16.

Sun Life new single premiums top £2bn

By Alison Smith

Sun Life yesterday said that its new single premium business exceeded £2bn for the first time.

Announcing its new business figures for 1993, the life insurance group said the increase to £2.2bn represented a rise of almost 60 per cent on the 1991 figure of £1.4bn.

New regular premium business rose by 34 per cent from £86m to £115m over the year. Mr John Reeve, managing director, welcomed the results but sought to play down expectations for 1994.

"Our new business has more than doubled over the last three years, which is well beyond the performance of the market as a whole: our immediate focus is now on consolidation at the new levels

achieved," he said.

Total new premiums in 1993 rose by 10 per cent to £2.3bn, but the group said that a better indicator of performance was the 41 per cent increase in new business achieved on the basis of an index of new regular premiums and new tenth of new single premiums.

The overall business, despite falls in new business from both single and regular premium final salary and money purchase schemes.

New premium income in 1993 at £1.1bn, the mutually-owned life and pensions group, also reflected the trend in the market towards single premium business.

The increase in the new single premium income to £1.1bn (£1.1bn) more than offset the fall in new annual premium income to £83m (£115m).

New rules considered for research listings

By Tim Burt

Changes are being considered to the listing rules for scientific research companies, which have prompted complaints.

A working party set up by the Exchange in late 1992 for the first time today said it was considering the rules, which came into force in 1991, which place too many restrictions on research companies.

Many of Britain's newly formed bio-technology companies are reluctant to regard the rules, first published in the revised Yellow Book last September, as over-burdensome.

Although the rules enable scientific companies to raise money without a significant trading record, a minimum time is set after flotation

before final capital can be raised.

Restrictions on share disposal by directors and senior employees have also prompted complaints.

Acknowledging "problems associated with the lock-in of promoters, directors and senior employees", the Exchange said the working party would decide whether the rules were unfair.

Led by Mr Peter Richards, chairman of British Biotechnology, the working party is expected to review the requirements for independent reports on a company's viability. It would also consider the criteria companies must meet before they are allowed to seek a listing.

The recommendations are not expected to be published before spring at the earliest.

IN BRIEF

CAKEBREAD BREAD has exchanged contracts for the sale of land at Enfield for £1.5m cash. The land will be used to build borrowings. DANKA BUSINESS Systems, through its UK subsidiary, Danka UK, has acquired the photocopying interests of Images, which supplies a full range of equipment from Toshiba and Canon. The acquisition is for £1.5m cash.

ELLIOTT (B), the electrical and mechanical engineer, has acquired the business and assets, including the liquidator of John Hall (Oldham) for £267,350 cash. Stock is the value of £15,750 was also acquired.

UNATYON has sold Road Signs-Franco for £370,000 in a joint venture company which is owned by Ringway Signs and Pathfinder Traffic Signs. LOVELL (YJ) Applications have opened offer received in respect of £10.84m ordinary shares (87 per cent).

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- Adviser to American Property Trust on its sale to MEPC, for a gross value of US\$280 million, one of the largest UK/US cross border property transactions in 1993
- Adviser to the Department of Trade and Industry on the MMC report on British Gas
- Adviser to the State of the Netherlands on the European airline industry
- Sponsor, broker and fund manager to Angerstein Underwriting Trust, formed to underwrite insurance business at Lloyd's
- Sponsor to the £114 million flotation of Carpetright

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Pore over while still liquid.

FT Quarterly Review of Personal Finance.

The Financial Times Quarterly Review of Personal Finance will be published on Friday, January 28 and Saturday, January 29.

It will examine the performance of world equity and bond markets, consider some applications of offshore investment, and present league tables of the top performing unit and investment trusts.

In addition, an eight page survey section on Financing the Family will discuss domestic money matters, including home insurance, children's savings and paying for a wedding.

Essential reading, in fact, for anyone who needs to know what's cooking in the world of personal finance.

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COMPANY NEWS: UK

In search of some sweetener

Robert Taylor on why a US union will attend Tate & Lyle's AGM

Tate & Lyle, a public challenge from the US labour movement at the sugar and sweetener group's annual meeting in London's Barbican centre today.

Seven US labour leaders, armed with proxies, plan to attend the AGM to publicise what they call "unfair and reckless" labour practices at AE Staley, the multinational's subsidiary in Decatur, Illinois.

Staley, accusing its employees of sabotage, laid off 760 workers at its processing plant at Decatur on June 27. The workers have been picketing the plant since.

Temporary sub-contract workers have been hired to help management continue production but union officials claim Tate has lost orders.

"The company's flat earnings report for last year is related to its failed management policies in the US," said Mr Dave Watts, local president of the United Paperworkers union, yesterday. In the year to end-September the company made pre-tax profits of £259.6m, against £237.4m.

Citing global competitive pressures for meeting sweeping change, Staley wants new employment contracts that the union claims will undermine their members' living standards.

It argues that the imposed package includes a 20 per cent cut in workers' average annual pay of about £2,000 (£20,000) through the introduction of compulsory 12 hour shifts without any bonuses; an end to seniority rights in work deployment; and abolition of the plant's grievance and arbitration procedures.

Earlier this week the union delegation met Mr Neil Shaw, Tate's executive chairman, and they hope

this may help resolve the conflict.

"We will not go away", said Mr Watts. "If the company is rational it should talk to us and reach an honourable, negotiated settlement. Our members are suffering real pain but so is Staley." Tate yesterday it would not comment until today's annual meeting.

Tate has said in the past that it is not an anti-union company and the Decatur lock-out was a matter for the local management to resolve. But the company has recently suffered from labour relations elsewhere in the US.

Last year, it endured a five-month strike at its Decatur sugar refinery in New York and the union claims the company £4m.

"We are confident Tate management could boost profits substantially at Staley if it would stay in the middle of the dispute. Failure to resolve the lock-out means less earnings for shareholders," said Mr Mark Brooks, UPIU's special projects director, yesterday.

The Decatur plant has been unionised for half a century. "The old management was dismissed but at least we had agreements with them," said Mr Watts. The union leaders argue management-labour relations have deteriorated since Tate acquired the company in May 1988.

When the last collective agreement expired in September 1993, the company proposed its sweeping cost-cutting package which was rejected overwhelmingly by the workforce in a ballot.

The union stepped up pressure by boycotting local buses which had Staley executives on their boards. They were compelled to resign from them.



Locked out Staley workers demonstrating in Decatur, Illinois

The company went ahead and imposed the changes it wanted. In retaliation, the employees started a work rule.

The conflict escalated rapidly. Three union activists were arrested and the workforce held a safety meeting that called for production.

On June 26 Staley production workers joined local in solidarity with workers from the nearby Caterpillar assembly plant who are also in dispute. Early the next morning

Staley locked them out. Talks through the US Federal Mediation and Conciliation Service have proved fruitless and the company has made it clear it intends to reduce its labour force by 284.

Since last autumn the union has widened its counter-offensive against the company at local and international level, seeking to create what it calls coalitions of interest. "We want the UK unions to pressure the company," Mr Brooks said. "What is happening in Decatur is going to affect them. They are next on the hit list."

DY Davies losses cut to £116,000

Wildrose reveals details of Norton reverse takeover

By Tim Burt

Intelligence over the future of Norton Motors (1983) revealed yesterday when the motorcycle manufacturer's chairman disclosed details of its proposed reverse takeover in North America.

Wildrose Ventures, based in Vancouver, said an unnamed "listed public vehicle" would acquire a 51 per cent stake in Norton together with options on a further 20 per cent for a total of 71 per cent.

Under the transaction, the listed company - listed on the Midland, said: "Wildrose's sole purpose was to do the Norton deal. The business involved in funding it was the Aquilino and the Skalbanias."

Wildrose shareholders will receive Norton shares on a 1-for-1 basis, but the new shares will be treated as an additional dividend and will not replace their existing holdings.

Overall, the Canadian company will receive 9.25m of the 10m shares issued in the listed vehicle.

The transaction has been arranged by Mr Nelson Skalbanias, the Canadian dealer who describes himself as a Wildrose consultant.

Mr Skalbanias's daughter, Rozanda, admitted that the main investors behind Wildrose were two Vancouver businessmen - the Aquilino and the Skalbanias - and the Skalbanias.

Ms Skalbanias, who is running Norton's UK plant in the Midlands, said: "Wildrose's sole purpose was to do the Norton deal. The business involved in funding it was the Aquilino and the Skalbanias."

Wildrose has been seeking a shell for Norton since June last year when it was suspended by the Alberta Stock Exchange over irregularities in the proposed takeover.

Mr Chris Agnew, president of Wildrose, said a new listing was necessary to finance Norton's expansion.

These expansion plans involve some 200,000 units including Blue Thunder - a flying car which would have vertical take-off and full hover capabilities; as simple as a motorcycle to operate; and lands safely with full power failure.

Another scheme involves a joint venture with MIG, the Russian aircraft manufacturer, to produce bicycles from recycled titanium.

There are even proposals to buy a Bulgarian ski company "to produce a line of Norton ski skis".

Mr Skalbanias, who said the schemes also depended on joint venture funding, claimed that Norton planned to produce a new motorcycle - the TT558 - in the spring.

Densitron shares hit by warning

Shares in Densitron International fell 10p after the electronic components group warned that a delay in main contracts meant that full year profits were unlikely to match the previous year's £1.01m pre-tax.

The company said that sales were strong in Europe and Asia, but declined in the US. There was a strong recovery in the microwave division which was now profitable.

Turnover fell by some £117,000 to £335,289 and, after an estimated tax bill of £9,165 (£9,703), attributable profits came out at £27,494 (£28,110). Earnings per share amounted to 9.303p (9.841p).

The shares fell 4p to 40p.

Abtrust New Dawn looks at new capital

Abtrust New Dawn Investment Trust is holding discussions with existing and potential shareholders about a possible increase in capital.

Directors are considering an issue of C shares with new warrants on conversion. Any issue would be designed so that fully diluted net asset value per share would not be reduced on conversion.

Fleming Emerging lifts net assets 50%

Net asset value of the Fleming Emerging Markets Investment Trust was 196.3p per share, fully diluted, at December 31. The figure represented a rise of 50 per cent on the value of 131.3p at June 30. The year-on-year advance, from 121.5p, was 62 per cent.

The trust, which concentrates on capital growth, incurred a net deficit of

NEWS DIGEST

Group, and was acquired by ACT in July 1993. The unit proceeds will be applied in satisfying in full the final payment of the £1m loan for BIS.

Prestwick passes preference dividend

A lack of distributable reserves has prevented Prestwick Holdings paying the preference dividend due on January 31. Mr Archie Coulson, managing director, said the group was "not making what I consider to be acceptable money and it will take some time to change that."

The shares fell 4p to 40p.

Murray Split Cap edges ahead

Murray Split Capital Trust, managed in Glasgow by Murray Johnstone, reported a marginal increase in net assets per capital share from 214.9p to 215.5p in the three months to November 30.

Available revenue slipped to £199,000 (£209,000) and earnings per income share were 2.47p (2.58p). As forecast, the first quarter dividend is 2.65p with a maintained total of 10.6p expected for the current year.

TDG in talks to sell engineering offshoot

Transport Development Group is negotiating to sell Beck & Pollitzer Engineering to its management.

With annual sales of more than £20m, B&P Engineering is an international contractor engaged mainly in industrial removal and installation con-

Control Techniques moves eastward

Control Techniques, the Powys-based electronic unit and controls company, has opened its first "drive centre" in the former eastern bloc through a Brno-based joint venture with Vues, its Czech distributor.

CT wants to take full advantage of the surge in industrial growth caused by economic reform in both the Czech and Slovak republics. This, it said, has opened up new opportunities in industries such as metal, paper, glass and power generation.

CT's drive centres, a key element in its recent expansion, provide engineering system building and problem solving expertise close to its largest customer base, the users of small and medium-sized drive systems.

PUBLIC WORKS LOAN BOARD RATES

Effective January 25

Term	Quota loans*	Rate	Rate
Over 1 up to 2	5%	5%	5%
Over 2 up to 3	5%	5%	5%
Over 3 up to 4	5%	5%	5%
Over 4 up to 5	5%	5%	5%
Over 5 up to 6	5%	5%	5%
Over 6 up to 7	5%	5%	5%
Over 7 up to 8	5%	5%	5%
Over 8 up to 9	5%	5%	5%
Over 9 up to 10	5%	5%	5%
Over 10 up to 15	5%	5%	5%
Over 15 up to 25	5%	5%	5%
Over 25	5%	5%	5%

*Non-quota loans are 1 per cent higher and non-quota loans 0.2 per cent higher than quota loans. Fixed bandwidth of 0.2 per cent. 17 per cent per annum. 5 per cent per annum. 5 per cent per annum. 5 per cent per annum.

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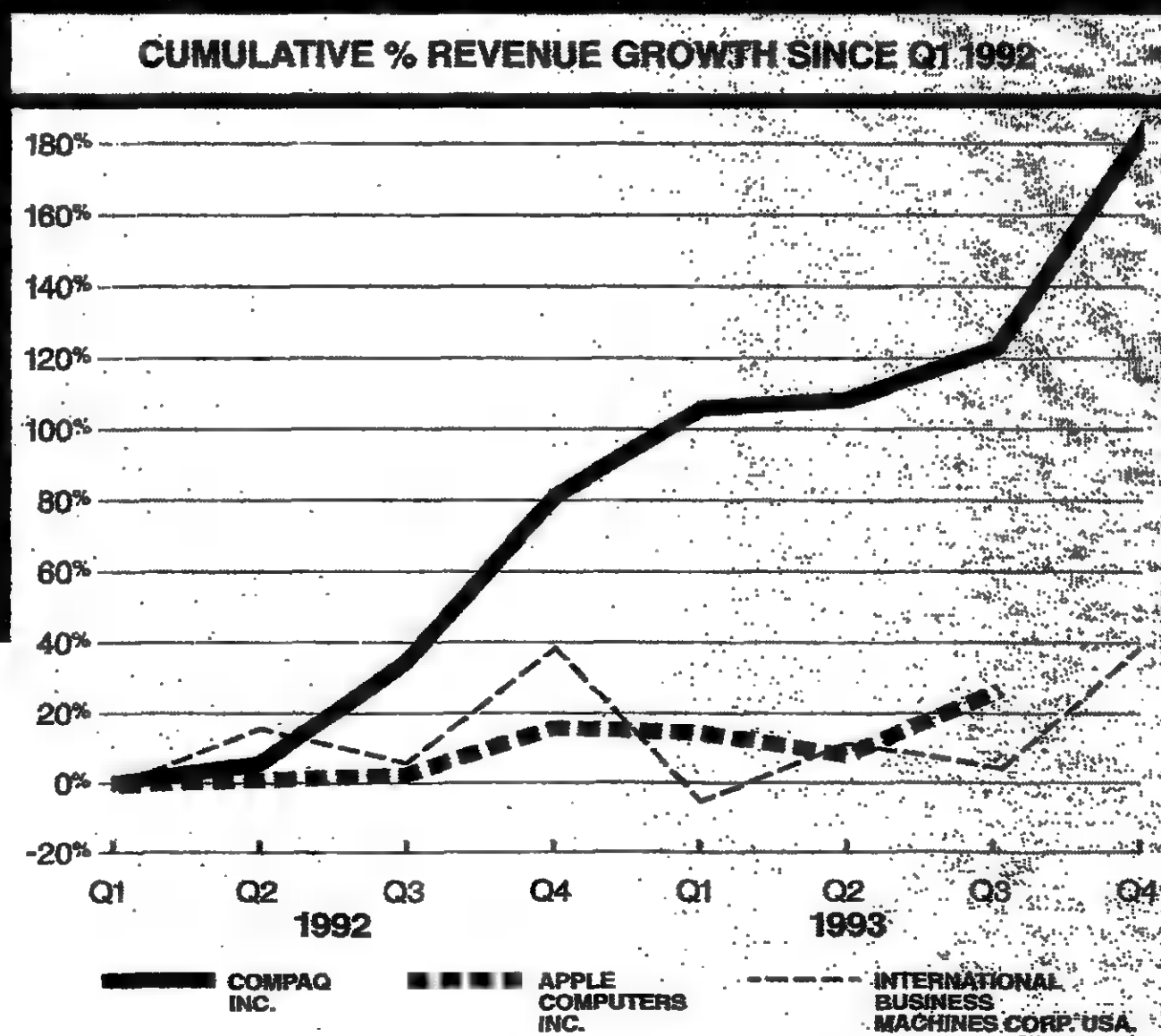
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YET ANOTHER NEW LINE FROM COMPAQ THE COMPETITION CAN'T FOLLOW.



Figures announced yesterday showed our worldwide revenue grew further still during 1993, reaching \$7.2 billion. Our profits have steadily followed in the same direction, up 116% to \$462 million. Which is another reason why you should follow this leader. **COMPAQ**

SHOWS THE WAY

THE PRICE OF SHARES WILL VARY IN ACCORDANCE WITH THE COMPANY'S PERFORMANCE AS WELL AS THE VALUE OF THE SHARES. THE VALUE OF THE SHARES MAY ALSO BE AFFECTED BY CHANGES IN THE RATE OF EXCHANGE OF THE CURRENCY IN WHICH THE FUNDS ARE DENOMINATED. PAST PERFORMANCE IS NOT A GUIDE TO FUTURE RESULTS. THIS ADVERTISEMENT, ON BEHALF OF COMPAQ COMPUTERS LTD., HAS BEEN APPROVED BY A FIRM OF SOLICITORS IN THE LAW SOCIETY.

COMMODITIES AND AGRICULTURE

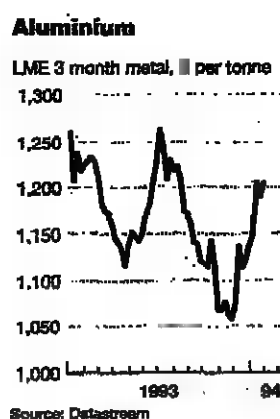
Output cut hopes lift aluminium

By Kenneth Gooding, Mining Correspondent

Aluminium prices climbed strongly on the London Metal Exchange yesterday in the expectation that producers will soon start cutting world-wide output. However, some analysts were recommending caution about the possibility of a large-scale agreement, at least some of the world's big aluminium producers attempted to work out a formula for global annual output of 1.5m to 2m tonnes.

Reports from Moscow suggested that the government was working on a plan to cut output by 10 per cent in 1994. However, various news reports said the idea was not on the agenda and was much more about an argument with their electricity suppliers than rapidly rising prices.

Yesterday the LME price of aluminium for delivery in three months closed at \$1,335.75 a tonne up \$31.25, and in after hours trading it advanced to \$1,340. Mr Angus MacMillan, research manager at Biffen-Enthoven Metals,



Source: Datastream

suggested that "the market might be running ahead of itself. Any improvement in prices will be until we actually see action rather than just on the idea and the market is disappointed. The price will drop sharply again".

Mr Ted Arnold of the Merrill Lynch financial services group said the agreement between the big aluminium producing countries had been long in coming and contained too many caveats. It was unlikely that governments could find a way to enforce the arrangements or any agreement was likely to unravel.

EU farm price plan aims for stability

European Farm Commissioner Rene Steichen yesterday presented farm price proposals for 1994-95 (July/June) aimed at giving farmers and traders continuity and stability, reports Reuters from Brussels.

The proposals would to a large extent implement cuts in the cereals, dairy and meat sectors, but also include a number of the common agricultural policy in May 1992.

Plans to reform the wine, fruit and vegetables and sugar sectors are due to be presented later this year.

"It would not be in anyone's interest to delay the annual price decisions by proposing piecemeal changes," Mr Steichen said.

European Union farm ministers will start to discuss the Commission's proposals at their next meeting on February 21-22.

Mr Steichen said a very tight budgetary year for the Commission was likely to be 1994. Farm spending was likely to total Ecu36.87bn (€36bn) in 1994, exceeding the budget limit by Ecu200m, he said.

British oil brigade leads charge into Crimea

Jill Barshay reports on a joint-venture project for deep-water drilling in the Black Sea

The British-Ukrainian Crimean Petroleum Company will drill the deep offshore oil well in the Black Sea this spring, following the completion last month of a preliminary geological study. The study confirmed the location of a likely oil deposit in the sea's north-western shelf.

If the well, 3,000m below the sea floor and 90km off the Crimean coastline, strikes oil, the joint venture expects an annual oil yield of 2m tonnes and additional investment of \$1.5bn into the offshore project.

"This will be the first deep oil well in the history of the Black Sea. We have never tried this before," said Mr Nikolai Ilnitsky, deputy general director of Chornomorneftegaz (which translates as Black Sea-Oil-Gas), the state enterprise representing the Ukrainian side.

"We have a very exciting prospect," Mr Richard Humphreys of J.P. Kenny Exploration, the British partner of Crimean Oil Company. "The Black Sea is one of the world's areas in which the world has not explored. We have a licence for one of the most promising areas. We are looking forward to drilling this well."

Despite the high risks, the virtually unexploited Black Sea shelf has attracted British companies, the J.P. Kenny and British Gas, with their advanced North Sea oil drilling technology.

British Gas signed a co-operation agreement last month with Chornomorneftegaz to conduct geological research in the Black Sea's eastern shelf.

Ukraine, in turn, is keen for western investment to develop domestic oil sources in order to reduce their 90 per cent oil and gas dependence on neighbouring Russia and alleviate their current energy crisis.

In Crimea, where the joint venture is based, energy shortages have shut down 35 per cent of all enterprises, and forced another 55 per cent to operate at half capacity. Aeroplanes at the capital's airport are grounded for lack of fuel and most scheduled flights have been cancelled.

Anxious to keep oil at home, the Ukrainian government has reserved the first option to buy J.P. Kenny's 49 per cent share in Crimea Petroleum Company's production at world market prices. If Ukraine is unable to buy J.P. Kenny's share, the oil abroad, according to the joint-venture agreement, signed in April of last year.

Despite the Ukrainian and British sides' optimistic assessments, deep off shore drilling in Crimea is as fraught with risk as it is in other areas. Huge drilling expenditures (\$7m-\$8m for each drilling attempt) are often for naught, as the most thorough seismic analysis cannot reduce the two-to-one odds against striking oil in the Black Sea.

In addition, the unsettled Ukrainian-Russian territorial dispute over Crimea could threaten current contracts, which have been negotiated with Ukrainian authorities.

Crimea was transferred from Russian to Ukrainian jurisdiction only 40 years ago. Many Crimean Russians, who make up 70 per cent of the population, would like to reunite with their ethnic kin.

However, the introduction of new re-injection techniques, using natural gas from the nearby South Kavala offshore field, has lifted production to around 12,000 b/d. If successful, the 3,000m drilling project, reaching 3,000 metres below sea level, could yield up to 10,000 b/d, Mr Kenny said.

The joint venture last year signed a new six-year production agreement with NAPC, giving the consortium a more favourable tax arrangement than previously. The consortium had considered shutting down its operations because of the political obstacles to exploiting known oil and gas deposits east of Thessalonika. It has invested \$700m in Greece since it won the Prinos concession 20 years ago.

Denison Mines of Canada controls 55 per cent of the consortium. NAPC holds 15 per cent, with subsidiaries of three other international oil companies, Wintershall Greece, Hellenic Overseas Holdings and White Starline Greece, holding the balance.

Chilean group faces big futures losses

By David Pilling in Santiago and Kenneth Gooding in London

Codelco, the state-owned Chilean group, yesterday launched an investigation into "serious irregularities" in the futures trading on the London Metal Exchange that could result in losses of about \$500m.

The deputy head of sales, Mr Juan Pablo Sanja, was sacked and the sales director, Mr Owen Guerin, was suspended. Mr Owen Guerin, head of sales, resigned.

Nervous tremors went through London and New York metals markets after the announcement, by Mr Alejandro Noemi, president of Codelco, the world's biggest copper producer. "People will not want to establish substantial positions in any direction until the situation is made clearer," said Mr Angus MacMillan, research manager at Biffen-Enthoven Metals. If there was any expectation that a major player like Codelco was to liquidate its position in buy copper, "others would sell very quickly," he would have a snowball effect and a big impact on the copper market.

However, Mr Ted Arnold, Merrill Lynch financial services group, pointed out that Codelco was a big, state-owned organisation and was unlikely to be obliged to liquidate its position, so it does not have an impact on the copper market.

Codelco's Mr Noemi said accountants Price Waterhouse would conduct an independent investigation into the potential losses. "We have projected a \$100m loss, but it could be more or less," he said. The group could have profited about 30 per cent of Chile's export earnings.

World pepper production is set to plunge this year with an estimated 103,000 tonnes of exports available compared with 184,000 tonnes last year, according to a report by Man Production, an Amsterdam trader.

The sharp drop in output led to a steep rise in prices last year and although the market has undergone a correction, it remains strong. Lack of investment in old and less productive pepper plantations and farmers' lack of interest in growing pepper following a period of low prices in the late 1980s has led to a substantial decline in the availability of pepper worldwide.

World pepper demand cannot be met by new crop supplies, which must be partially met by selling stocks, the report said. There was a large drawdown of stocks last year and stocks are expected to fall further this year. Man Production expects this year's demand to be close to consumption of between 145,000 tonnes and 155,000 tonnes.

Traders expect a long-term increase in pepper prices, which are at present about \$2,500 a tonne for white in Rotterdam and \$3,000 a tonne for black in New York. The white pepper price touched \$4,100 a tonne in September from \$1,100 a year before. Black pepper also increased from historic lows with the New York price rising to 81 cents a pound in September.

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Greece to offer onshore and offshore concessions

By Niki Hope in Athens

Greece's Public Petroleum Corporation (DEP) plans to offer concessions for onshore and offshore oil exploration in the Aegean Sea later this year.

Blocks in Epirus and the Ionian Sea would be made available to international bidders after parliament passed a law on oil exploration and exploitation, "probably in the spring", according to Mrs Teres Fokianou-Malaveta, the corporation's chairman.

DEP's research department produced encouraging results, while drilling in the Ionian Sea had established the existence of oil-bearing levels, she added.

Under production-sharing arrangements outlined in the new legislation DEP would have the right to participate with a minority stake in any oil exploitation of deposits in Greece.

Meanwhile, a new oil drilling is being made by North Aegean Petroleum Corporation in the Prinos offshore field near Thassos Island in the north-eastern Aegean.

"The drilling is the first by NAPC, a Canadian-led consortium, since Greece and Turkey came in the brink of war in 1974 over conflicting claims to offshore oil rights in the Aegean. The dispute has prevented NAPC from exploring for oil since Thassos.

Production at the Prinos field, situated west of Thassos in Greek territorial waters, has declined from 10,000 barrels a day in the early 1980s to about 1,000 b/d last year.

However, the introduction of new re-injection techniques, using natural gas from the nearby South Kavala offshore field, has lifted production to around 12,000 b/d. If successful, the 3,000m drilling project, reaching 3,000 metres below sea level, could yield up to 10,000 b/d, Mr Kenny said.

The joint venture last year signed a new six-year production agreement with NAPC, giving the consortium a more favourable tax arrangement than previously. The consortium had considered shutting down its operations because of the political obstacles to exploiting known oil and gas deposits east of Thessalonika. It has invested \$700m in Greece since it won the Prinos concession 20 years ago.

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Pepper production forecast to plunge this year

By Deborah Hargreaves

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The sharp drop in output led to a steep rise in prices last year and although the market has undergone a correction, it remains strong. Lack of investment in old and less productive pepper plantations and farmers' lack of interest in growing pepper following a period of low prices in the late 1980s has led to a substantial decline in the availability of pepper worldwide.

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BASE METALS

LONDON METAL EXCHANGE

(Prices from Arranged Metal Trading)

ALUMINIUM, 99.7 PURITY (per tonne)

Close 1190-97 1204-05
Previous 1190-97 1204-05
High/Low 1190-97 1204-05
AM Official 1204-05 1204-05
Kerb close 1204-05 1204-05
Open Int. 282,135
Total daily turnover 45,944

ALUMINIUM ALLOY (per tonne)

Close 1057-62 1061-65
Previous 1057-62 1061-65
High/Low 1057-62 1061-65
AM Official 1061-65 1061-65
Kerb close 1061-65 1061-65
Open Int. 3,029
Total daily turnover 103

LEAD (per tonne)

Close 505.5-7.5 519-20
Previous 505.5-7.5 519-20
High/Low 505.5-7.5 519-20
AM Official 519-20 519-20
Kerb close 519-20 519-20
Open Int. 32,380
Total daily turnover 8,889
Total turnover 7,149

THIN (per tonne)

Close 5075-10 5789-70
Previous 5075-10 5789-70
High/Low 5075-10 5789-70
AM Official 5789-70 5789-70
Kerb close 5789-70 5789-70
Open Int. 48,889
Total daily turnover 7,149

NICKEL (per tonne)

Close 5075-10 5789-70
Previous 5075-10 5789-70
High/Low 5075-10 5789-70
AM Official 5789-70 5789-70
Kerb close 5789-70 5789-70
Open Int. 48,889
Total daily turnover 7,149

COPPER, grade 1 (per tonne)

Close 5075-10 5789-70
Previous 5075-10 5789-70
High/Low 5075-10 5789-70
AM Official 5789-70 5789-70
Kerb close 5789-70 5789-70
Open Int. 48,889
Total daily turnover 7,149

COPPER, grade 2 (per tonne)

Close 5075-10 5789-70
Previous 5075-10 5789-70
High/Low 5075-10 5789-70
AM Official 5789-70 5789-70
Kerb close 5789-70 5789-70
Open Int. 48,889
Total daily turnover 7,149

CRUDE OIL, FOB (per barrel)

Close 5075-10 5789-70
Previous 5075-10 5789-70
High/Low 5075-10 5789-70
AM Official 5789-70 5789-70
Kerb close 5789-70 5789-70
Open Int. 48,889
Total daily turnover 7,149

CRUDE OIL, WTI (per barrel)

Close 5075-10 5789-70
Previous 5075-10 5789-70
High/Low 5075-10 5789-70
AM Official 5789-70 5789-70
Kerb close 5789-70 5789-70
Open Int. 48,889
Total daily turnover 7,149

CRUDE OIL, Brent (per barrel)

Close 5075-10 5789-70
Previous 5075-10 5789-70
High/Low 5075-10 5789-70
AM Official 5789-70 5789-70
Kerb close 5789-70 5789-70
Open Int. 48,889
Total daily turnover 7,149

PRECIOUS METALS

GOLD COMEX (100 Troy oz. \$/troy oz.)

Close 384.9 -0.8 386.1 387.7 70
Previous 384.9 -0.8 386.1 387.7 70
High/Low 384.9 -0.8 386.1 387.7 70
AM Official 387.7 387.7 70
Kerb close 387.7 387.7 70
Open Int. 282,135
Total daily turnover 45,944

PLATINUM NYMEX (50 Troy oz. \$/troy oz.)

Close 384.9 -0.8 386.1 387.7 70
Previous 384.9 -0.8 386.1 387.7 70
High/Low 384.9 -0.8 386.1 387.7 70
AM Official 387.7 387.7 70
Kerb close 387.7 387.7 70
Open Int. 282,135
Total daily turnover 45,944

PALLADIUM NYMEX (100 Troy oz. \$/troy oz.)

Close 384.9 -0.8 386.1 387.7 70
Previous 384.9 -0.8 386.1 387.7 70
High/Low 384.9 -0.8 386.1 387.7 70
AM Official 387.7 387.7 70
Kerb close 387.7 387.7 70
Open Int. 282,135
Total daily turnover 45,944

RUDE OIL, WTI (per barrel)

Close 5075-10 5789-70
Previous 5075-10 5789-70
High/Low 5075-10 5789-70
AM Official 5789-70 5789-70
Kerb close 5789-70 5789-70
Open Int. 48,889
Total daily turnover 7,149

CRUDE OIL, Brent (per barrel)

Close 5075-10 5789-70
Previous 5075-10 5789-70
High/Low 5075-10 5789-70
AM Official 5789-70 5789-70
Kerb close 5789-70 5789-70
Open Int. 48,889
Total daily turnover 7,149

CRUDE OIL, WTI (per barrel)

Close 5075-10 5789-70
Previous 5075-10 5789-70
High/Low 5075-10 5789-70
AM Official 5789-70 5789-70
Kerb close 5789-70 5789-70
Open Int. 48,889
Total daily turnover 7,149

CRUDE OIL, Brent (per barrel)

Close 5075-10 5789-70
Previous 5075-10 5789-70
High/Low 5075-10 5789-70
AM Official 5789-70 5789-70
Kerb close 5789-70 5789-70
Open Int. 48,889
Total daily turnover 7,149

CRUDE OIL, WTI (per barrel)

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CRUDE OIL, WTI (per barrel)

Close 5075-10 5789-70
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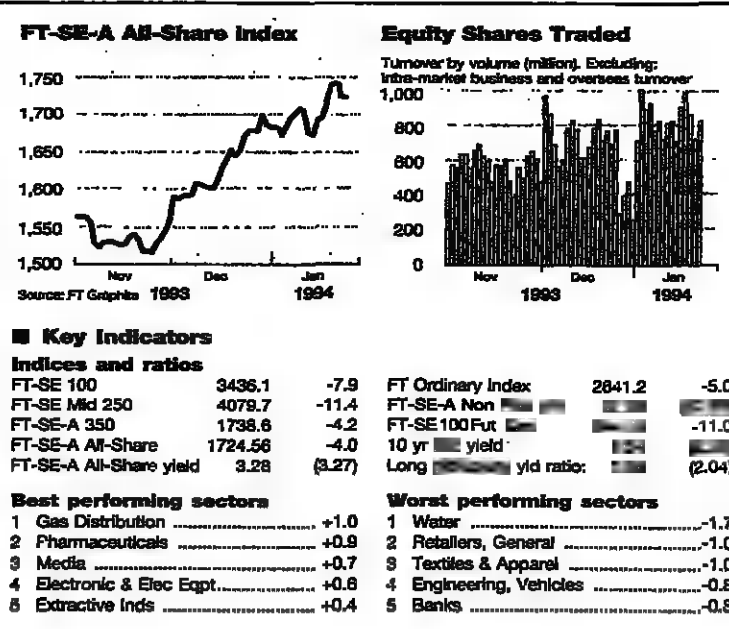
Shares give ground following gilt-edged auction

At 11.45 the market was 11 points down on the 100-point scale, before a calm opening on Wall Street and a steadier market in other European bourses helped London rally at the close. The final reading put the FT-SE 100 Index at 3,436.1 for a net fall of 7.9 points.

tional dollar as sterling back into its former strength; concern over the currency's effects on export earnings was also prominent last fortnight. Oil shares looked steadier but the dollar features came among the global media stocks, Reuters continued to have

There was little support for the retail sector, however, after the latest round of sales reports did nothing to lift the sense of uncertainty. There were losses for the major retailers, although the latter appeared to be lightening exposure in the conventional store format.

The rest of this week is expected to see London remaining somewhat on the sidelines, with prices of the dollar still under pressure taking as global markets respond to economic news from Japan and the US.



**NEW HIGHS A
LWS FOR 1991**

NEW HIGHS 1991
GILTS (1) Conversion 3MPL (91) AR
ANZ, New Zealand, Bank, New
Australia, Australia, Bank, New
BANKING & CREDIT (9) AR, Asia, Aus
Australia, Bank, New Zealand, Bank
Group, BLDG MGMT & MCHT (9) AR
Marshalla Group Corp, PI, Mayer, Int'l
DISTRIBUTIONS (8) Dagremont Mfg
Co, Diversified INCL (9) AR, Amer
Armour Trust, Lomtha, Pacific Ductile
Hdg Mills, Co, Int'l, ELECTRICITY (9)
Australia, Bank, New Zealand, Bank
Group, BLDG MGMT & MCHT (9) AR
ELBERT GROUP (10) Abacoat, Corp, Micro
Business, New Zealand, Bank, New
Sears, Harwood Appliances, Etc, Etc
Whitcomb, ENGIMCHD (9) AR, Etc
Australia, Bank, New Zealand, Bank
Group, BLDG MGMT & MCHT (9) AR
Wardman, Int'l, WILCOFF (9) AR, Etc
MANUFG (9) America, Int'l, Foods, New
CARE (2) Bloscoe Int'l, Court, Convent

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PUTS				Option	CALLS			
Jul	Jan	Apr	Jul		Feb	May	Aug	Jul
34		41		280	270	270	270	270
38		72		(279)	280	270	270	270
38	1	174		Leano	120	0 1614	22	
32	8	38		(122)	130	12	17	1
34				Lucas	170	27 2314	28	
38	8			(212)	220	07 1214	1814	
45	1			P & O	650	07 03	06	01
31	31	404	52	(275)	700	07 03	28	44
					180	16 2814	22	31

[illegible]

	25%	50%	75%		25%	50%	75%
Thames W/	550	550	550	48%	25%	50%	75%
(+58)	600	600	600	25%	50%	75%	
Option							
Abstain	500	25%	50%	42	15%		
(50K)				12%	22	56%	
(+58)				7%	9%	31%	
(46)	50	50	50	1%	1%		
(+58)	50	50	50	1%	1%		
(65)	50	50	50	1%	1%		
Blue Circle	350	33%	40%	48%	24%		
(380)	380	18%	25%	33%	24%		
Steel B&B	380	18%	25%	33%	24%		
(344)	380	7	14	20			
Dieters	240	30	30	11%			
(222)	220			2%			
Hilbom	180	50	10	19%	7		
(183)	180	50	10	19%	7		

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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20</											

35	53%	53	Worktime ('669)	530	48%	87	88	23
				750	25	46		
					Apr	Jul		Apr
2%			5500	650	50%	78	85	33%
12	23	27	('668)	700	27%	50%	62%	62%
1%	4%	11%	KSC 750	900	77	102	121	38
11	17%	28	('943)	950	60%	77%	98%	62%
44%	45%	20%	Reamer	1950	94%			
94%	94%		('158)	2000	70			122
			Option		Feb			
	15	27%	Reis-Royce	176	15	-	-	-
	35	50%	1985	70	4%	-	-	14%
	22%	28						

* Underlying security prices. Premiums based on closing offer prices.
January 28. Total contracts: 50,834.
Plus 10,952

Pearson rose 8 to 664p on ~~news~~ Lehman man ~~Walters~~ and ~~Broderick~~ Crosthwaite. Lehman pulled its ~~1984 profits~~ forecast by ~~100 to~~ 500m. ~~It~~ targeted a stable price of 80p within 12 months.

Public relations group, Shandwick improved 8, to 240p, 43p on S.G. Warburg recommended the stock up in 24 following figures on

Mirror Group Newspapers revealed its 185pc, with the market deciding it was going to lose the battle for newsprint. The Independent, the UK news paper, Mr Tony O'Reilly's Irish Independent is likely to be some of the winners and United Newspapers, which secured a printing arrangement with the Irish group, gained at the expense of other printing houses.

Engineering group Bulloughs formed ahead of the 188pc.

improved figures. BBA Group fell 9 to 77 1/2. James Capel indicated that he preferred other work in engineering. The trader still has the same on his hold list. Yesterday rose to 82 1/2.

British Steel brushed aside profits downgrading from S.G. Warburg and closed a penny firmer at 183 1/2. Turnover remained high, reaching 29m shares.

MARKET REPORTERS:

■ Other statistics, Page 23

STEWART

	Rises	Falls	Stays
General election held before the September election	1	70	7
Don't know whether to get out of EU or stay in EU	3	12	0
Don't know whether to get out of EU or stay in EU	79	72	
Don't know whether to get out of EU or stay in EU	142	166	377
Don't know whether to get out of EU or stay in EU	59	64	106
Don't know whether to get out of EU or stay in EU	104	130	
Don't know whether to get out of EU or stay in EU	13	25	
Don't know whether to get out of EU or stay in EU	113	93	
Don't know whether to get out of EU or stay in EU	86	118	
Don't know whether to get out of EU or stay in EU	27	56	31
	565	654	1354

in the London Share Service.

EQUITIES						
	Close		Net	Div.	Grs	P/E
Stock	price	ch.	ch.	cov.	yield	ratio
King Emerg Euro	70	-1/2	-	-	-	-
Wizards	44	-1/4	-	-	-	-
Latin Eur Sm	98	-	-	-	-	-
Subst Underwrt	113	-	-	-	-	-
& Cot Small C	118 1/2	+1	-	-	-	-
Asia Prov Eth	80	-	-	-	-	-
Unile	158	-	-	-	-	-
Zam Div Pf	62 1/2	-	-	-	-	-
Way Ent Writs	85	-1	-	-	-	-
Johnson Writs	85	-	-	-	-	-
Am J.C.	113	-	-	-	-	-

90	Budgens 5pc	Cv 2003	94 1/2	
90pm	Parthenon Cv Ln	95/97	88pm	
99+ep	Sun Alliance 7 1/2pc Pl		109+2p	-3 1/2

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	Jan 24	Jan 21	Jan 20	Yr ago	*High	*Low
2671.1					2671.1	
	3.50			4.32		3.49
	3.96	3.97			6.38	
		31.77			31.91	18.40
	29.52					

230.7		67.3		11.1		11.1	
Completion: high 5871.1 2407.94; low 43.4 256/40 collection high 754.7 152/83 - low 43.5 231/071 size 12/6/55.							
13.00	13.00	14.00	15.00	16.00	High	Low	
3.0	2651.8	2640.7	2641.4	2642.3	2653.7	2639.3	
Jan 25	Jan 24	Jan 21	Jan 20	Yr ago			
38,411	38,411	41,888	2004.5	2527.7	38,362		
43,294	43,294	857.9	720.1	694.6	694.6		
Turnover: 1985 1986 1987 1988 1989 1990 1991 1992 1993 1994 1995 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 2036 2037 2038 2039 2040 2041 2042 2043 2044 2045 2046 2047 2048 2049 2050 2051 2052 2053 2054 2055 2056 2057 2058 2059 2060 2061 2062 2063 2064 2065 2066 2067 2068 2069 2070 2071 2072 2073 2074 2075 2076 2077 2078 2079 2080 2081 2082 2083 2084 2085 2086 2087 2088 2089 2090 2091 2092 2093 2094 2095 2096 2097 2098 2099 2100 2101 2102 2103 2104 2105 2106 2107 2108 2109 2110 2111 2112 2113 2114 2115 2116 2117 2118 2119 2120 2121 2122 2123 2124 2125 2126 2127 2128 2129 2130 2131 2132 2133 2134 2135 2136 2137 2138 2139 2140 2141 2142 2143 2144 2145 2146 2147 2148 2149 2150 2151 2152 2153 2154 2155 2156 2157 2158 2159 2160 2161 2162 2163 2164 2165 2166 2167 2168 2169 2170 2171 2172 2173 2174 2175 2176 2177 2178 2179 2180 2181 2182 2183 2184 2185 2186 2187 2188 2189 2190 2191 2192 2193 2194 2195 2196 2197 2198 2199 2200 2201 2202 2203 2204 2205 2206 2207 2208 2209 2210 2211 2212 2213 2214 2215 2216 2217 2218 2219 2220 2221 2222 2223 2224 2225 2226 2227 2228 2229 2230 2231 2232 2233 2234 2235 2236 2237 2238 2239 2240 2241 2242 2243 2244 2245 2246 2247 2248 2249 2250 2251 2252 2253 2254 2255 2256 2257 2258 2259 2260 2261 2262 2263 2264 2265 2266 2267 2268 2269 2270 2271 2272 2273 2274 2275 2276 2277 2278 2279 2280 2281 2282 2283 2284 2285 2286 2287 2288 2289 2290 2291 2292 2293 2294 2295 2296 2297 2298 2299 2300 2301 2302 2303 2304 2305 2306 2307 2308 2309 2310 2311 2312 2313 2314 2315 2316 2317 2318 2319 2320 2321 2322 2323 2324 2325 2326 2327 2328 2329 2330 2331 2332 2333 2334 2335 2336 2337 2338 2339 2340 2341 2342 2343 2344 2345 2346 2347 2348 2349 2350 2351 2352 2353 2354 2355 2356 2357 2358 2359 2360 2361 2362 2363 2364 2365 2366 2367 2368 2369 2370 2371 2372 2373 2374 							

FINANCIAL TIMES THURSDAY JANUARY 27 1994

INVESTMENT TRUSTS - Cont.

Feature Ship	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
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On 1987	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
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Operations 1987	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
On 1987	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Zero 7	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Financial	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
After Philippine	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
First Operation	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Operations 1987	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
On 1987	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Zero 7	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Financial	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
After Philippine	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
First Operation	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Operations 1987	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
On 1987	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Zero 7	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	199																																					

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Sleazy Nite	73	-1	72	

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1980	67.8	2.7	19.3	
1981	100.1	6.7	-	
1982	4.38	4.0	15.4	RETAILERS TO

172		173		174		175		176		177		178		179		180		181		182		183		184		185		186		187		188		189		190		191		192		193		194		195		196		197		198		199		200		201		202		203		204		205		206		207		208		209		210		211		212		213		214		215		216		217		218		219		220		221		222		223		224		225		226		227		228		229		230		231		232		233		234		235		236		237		238		239		240		241		242		243		244		245		246		247		248		249		250		251		252		253		254		255		256		257		258		259		260		261		262		263		264		265		266		267		268		269		270		271		272		273		274		275		276		277		278		279		280		281		282		283		284		285		286		287		288		289		290		291		292		293		294		295		296		297		298		299		300		301		302		303		304		305		306		307		308		309		310		311		312		313		314		315		316		317		318		319		320		321		322		323		324		325		326		327		328		329		330		331		332		333		334		335		336		337		338		339		340		341		342		343		344		345		346		347		348		349		350		351		352		353		354		355		356		357		358		359		360		361		362		363		364		365		366		367		368		369		370		371		372		373		374		375		376		377		378		379		380		381		382		383		384		385		386		387		388		389		390		391		392		393		394		395		396		397		398		399		400		401		402		403		404		405		406		407		408		409		410		411		412		413		414		415		416		417		418		419		420		421		422		423		424		425		426		427		428		429		430		431		432		433		434		435		436		437		438		439		440		441		442		443		444		445		446		447		448		449		450		451		452		453		454		455		456		457		458		459		460		461		462		463		464		465		466		467		468		469		470		471		472		473		474		475		476		477		478		479		480		481		482		483		484		485		486		487		488		489		490		491		492		493		494		495		496		497		498		499		500	
172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500																																																																																																																																																																																																																																																																																																																																									
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Opd	85	103
8 pc Cn Pt	103 1/2	111 1/2

[illegible]

168	200.3	1.6	30 Q	Hampden	WAF	25
12	8.19	-	-	Hopkins TJ	2	95

[illegible]

100

[illegible]

es for es for

Abbreviations:
 ex dividend;
 to rights;
 to rights;
 to rights;
 to capital distribution.

Share shares annual dividend of \$1254 a year
 disclosed

Sports Service
 annual/interim report of \$1.00 - Ring 081 770 (fax weekdays) or fax code 711080, tel calling 1 770 0770 or fax 444- we sent the next work- if faxing please change FT code code.

Cityline are available by Cityline Service. See for details
 available for callers description 2250 stg. 734 4578, International Cityline.

FT MANAGED FUNDS SERVICE

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

[illegible]

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مكة امنه لاهل

مركز الاستثمار

FT MANAGED FUNDS SERVICE

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Foreign & Colonial (Jersey) Ltd									
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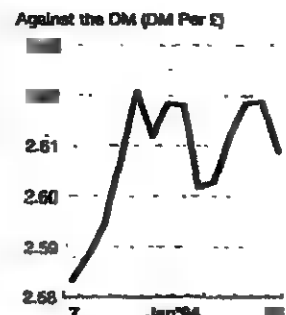
CURRENCIES AND MONEY

MARKETS REPORT

Profit takers chip at £

Technical factors caused sterling to lose ground yesterday during London trading, but analysts said it remained underpinned by sound fundamentals.

Against the background of another quiet day in the markets, the pound continued to trade against the D-Mark on profit-taking following the currency's recent DM2.62 level. It ended against the D-Mark at 2.61.



The atmosphere in the markets was likened to a "honeymoon" war, with trading in fairly narrow ranges, awaiting new information to give them renewed impetus. The weakness of the D-Mark continued to trigger some activity, particularly in European currencies, with the Portuguese authorities yesterday following the example of the central bank in announcing a cut.

The yen remained fairly stable yesterday following the apparent breakdown of trade talks between the US and Japan. The Japanese government closed in London at ¥101.15, the dollar up from Tuesday's close of ¥111.15.

Mr Gerard Lyons, chief economist at DKB International, said "The yen is remaining well underpinned despite the political and economic uncertainty. The Japanese political situation is not expected to change, and the government is determined to keep the yen firm." Economic and political uncertainty normally underpins a currency, but in this case a firmer yen is seen as assisting the US achieve its aim of narrowing the trade deficit with Japan.

Earlier the dollar had weakened during Japanese trading following reports that Mr Fred Bergsten, director of the think-tank, the Institute for International Economics (IIE), would raise his target range for the dollar to ¥90-110 from ¥100-110. Dealers said Mr Bergsten was believed to have considerable influence in US government circles.

Others questioned the logic that had taken the US currency lower, saying a dollar around ¥90 would be a new low, saying a dollar around ¥90 would be a new low.

good either for Japan or the world economy. It was also said that the US Federal Reserve lowered the August to support the dollar when it was announced.

Mr Lyons said that while the still regarded the yen as a strong currency in the longer term, there remained a short-term risk if the yen's growth was political and economic, which would make the yen vulnerable.

Sterling fell against the dollar closing in London at \$1.4228, down from \$1.4244 on Monday. Against the D-Mark it fell nearly a penny, finishing at 2.61, compared to 2.62 on Monday's close.

Observers said the pound appeared to have run out of steam, having appreciated steadily against the D-Mark in recent weeks. It was not expected to rise further due to underlying bullish sentiment, and on a raft of figures indicating solid growth in the US economy. Analysts said it was unlikely yesterday's weakness in sterling reflected concern about the government's political weakness. Mr Steve Barrow, economist at DKB Bank, commented: "The political factors have been more for quiet a while and if they were going to have any bearing they would probably have been felt a while ago."

Lower, saying a dollar around ¥90 would be a new low, saying a dollar around ¥90 would be a new low.

Hand of France will be in the spotlight today as the European Council meets in Brussels. The French franc will be the main focus of attention, with the D-Mark still finding its feet as far as monetary policy is concerned. It is expected that the French franc will be the main focus of attention, with the D-Mark still finding its feet as far as monetary policy is concerned. It is expected that the French franc will be the main focus of attention, with the D-Mark still finding its feet as far as monetary policy is concerned.

The D-Mark was generally higher in European trading yesterday. Hopes of lower inflation rates and a more encouraging inflation figure from the prospect of poor German GDP figures supply data for December and the D-Mark's position in the currency.

Bundesbank deputy president Mr Johann Wilhelm Gensler said German supply growth will be the target ceiling in December, a judgement endorsed by another Bundesbank member, Mr Oskar Lafontaine. The D-Mark closed at DM1.11 in the dollar, up from DM1.10 on Tuesday.

The D-Mark of Portugal was regular intervention by 1/4 point in 1/4 point yesterday. The rate was initially prompted a strong move in the D-Mark, but later in the day it was held back by a rise in the D-Mark. The D-Mark of Portugal was regular intervention by 1/4 point in 1/4 point yesterday. The rate was initially prompted a strong move in the D-Mark, but later in the day it was held back by a rise in the D-Mark.

Lower, saying a dollar around ¥90 would be a new low, saying a dollar around ¥90 would be a new low.

POUND SPOT FORWARD AGAINST THE POUND

Jan 26	Close	Change	High	Low	Day's Bid	One month	Three months	Six months	Rate	%PA	Std. Index
Europe	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Australia	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Canada	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Denmark	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
France	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Germany	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Greece	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Italy	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Japan	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
South Korea	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Spain	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Sweden	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Switzerland	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
UK	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
USA	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Jan 26	Close	Change	High	Low	Day's Bid	One month	Three months	Six months	Rate	%PA	Std. Index
Europe	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Australia	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Canada	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Denmark	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
France	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Germany	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Greece	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Italy	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Japan	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
South Korea	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Spain	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Sweden	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Switzerland	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
UK	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
USA	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Jan 26	Close	Change	High	Low	Day's Bid	One month	Three months	Six months	Rate	%PA	Std. Index
Belgium	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Denmark	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
France	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Germany	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Greece	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Italy	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Netherlands	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Portugal	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Spain	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Sweden	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Switzerland	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
UK	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Canada	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
USA	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Japan	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
South Korea	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
India	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
China	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Hong Kong	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Taiwan	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1
Thailand	10.1317	-0.0012	10.1320	10.1315	10.1317	10.1317	10.1317	10.1317	10.1317	-1.0	113.1

D-MARK FUTURES (DM 125,000 per DM)

Open	Settle	High	Low	Est. vol	Open int.
Mar	0.5700	0.5710	0.5690	11	11
Jun	0.5684	0.5694	0.5674	23	23
Sep	0.5664	0.5674	0.5654	1	1

JAPANESE YEN FUTURES (¥12.5 per ¥100)

Open	Settle	High	Low	Est. vol	Open int.
Mar	0.9200	0.9210	0.9190	11	11
Jun	0.9184	0.9194	0.9174	23	23
Sep	0.9164	0.9174	0.9154	1	1

SWISS FRANC FUTURES (CHF 125,000 per CHF)

Open	Settle	High	Low	Est. vol	Open int.
Mar	0.5700	0.5710	0.5690	11	11
Jun	0.5684	0.5694	0.5674	23	23
Sep	0.5664	0.5674	0.5654	1	1

WORLD INTEREST RATES

MONEY RATES

	89	88	84	88	-	88	8.92
Jan 26	85	85	84	88	-	88	8.92
Switzerland	5.34	5.34	5.34	5.34	-	5.34	-
Jan 26	5.56	5.46	5.46	5.46	-	5.46	-
Switzerland	43	43	43	43	6.625	43	-

4 pm close January 26

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FINANCIAL INDICES										U.S. INDICES									
1993-4										1993-4									
Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	High	Low				Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	High	Low			
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Dow Jones	Jan 20	Jan 21	Jan 22	Jan 23	Jan 24	High	Low	Size completion	
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Industrials	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Health	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Transport	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Steel	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Do not include high	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Standard and Poor's	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Health	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Industrials	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Health	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Transport	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Steel	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Do not include high	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Standard and Poor's	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Health	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Industrials	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Health	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Transport	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Steel	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Do not include high	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Standard and Poor's	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Health	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Industrials	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Health	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Transport	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Steel	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Do not include high	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Standard and Poor's	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Health	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Industrials	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Health	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Transport	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Steel	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Do not include high	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Standard and Poor's	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Health	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Industrials	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Health	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Transport	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Steel	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Do not include high	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Standard and Poor's	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Health	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Industrials	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Health	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Transport	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Steel	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Do not include high	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Standard and Poor's	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Health	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Industrials	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Health	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Transport	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Steel	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Do not include high	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Standard and Poor's	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Health	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Industrials	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Health	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Transport	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00				Steel	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00	1000.00		
1000.00	1000.00	1000.00	1000.00	1000.00	1000.00														

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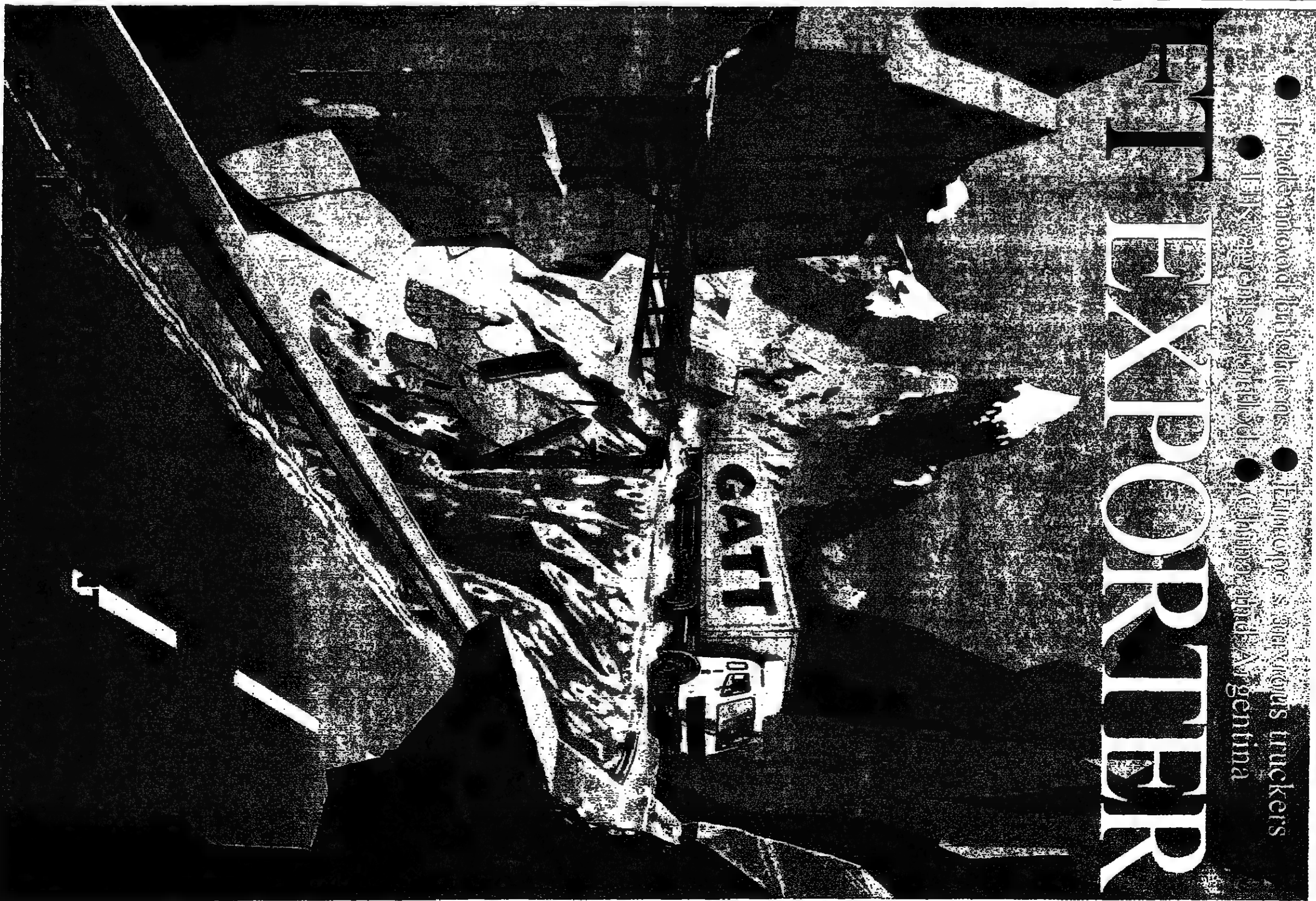
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COMMENT

A muted sigh of relief on Gatt

Exporters face brighter prospects than a year ago. But growth is generally slow and it is too soon to celebrate, says Emma Tucker



President Clinton and EU Council president Jacques Delors: the heart is probably over

18.5m Europeans unemployed. Perhaps the brightest spot for the economy remains the successful conclusion of the Uruguay Round trade deal and the banishment of fears that countries will revert to a state of trade protectionism.

But while almost all global forecasters agreed in the round will be good for the world economy, so many knowers precisely what the numbers will mean. Many analysts, for example, believe that even the top end of the forecasts - which show an increase in global economic welfare of \$240m by 2002 - underestimate the likely benefits of the trade deal.

First, the studies ignore the stimulus to trade in services, which already amounts to 21 per cent of world trade. Second, the estimates assume that the Uruguay Round deal will be maintained if the Uruguay Round deal failed.

Least, they ignore the greater international transfer of technology and business practices. Thus the benefits in the world economy from the completion of the round could prove to be significantly higher.

There is also some debate about where and to whom the benefits will accrue. An EU study last year found that the areas of greatest benefit would be in the different areas of the world.

Although the OECD has pointed out that in Europe the rate of price increases in Germany has been lower than in other countries, it has also found that the rate of price increases in the rest of the world is expected to fall in 1994.

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types is the trade-environment interface. International trade and trade policy are intertwined in the environment and environmental protection policy in a number of areas.

Environmental protection policies can affect trade and, conversely, commerce can affect the environment. A given region's environmental problems may no longer be addressed without regard to environmental problems in other regions. Air and water pollution, noise, waste, the depletion of natural resources, and the depletion of the ozone layer are global problems whose impact transcends national boundaries and are most likely to have global significance.

Other hand, there is the danger of environmental protection being abused in order to protect trade. This has been the case in the Uruguay Round negotiations.

Environmental protection agreements, international organisations such as the OECD, GATT, and the World Trade Organisation, are analysing interface problems, although they have yet to arrive at conclusions.

In the absence of binding rules, the Uruguay Round negotiations have been a series of compromises. The Uruguay Round negotiations have been a series of compromises.

On the internal front, the main priority is to work out an integrated dispute settlement procedure. On the external front, the main priority is to work out an integrated dispute settlement procedure.

Because of the heavy agenda that already exists, the inclusion of additional questions of access to trade would have overwhelmed the Uruguay Round. One of the most important of these

international level if applied contrary to competitive principles.

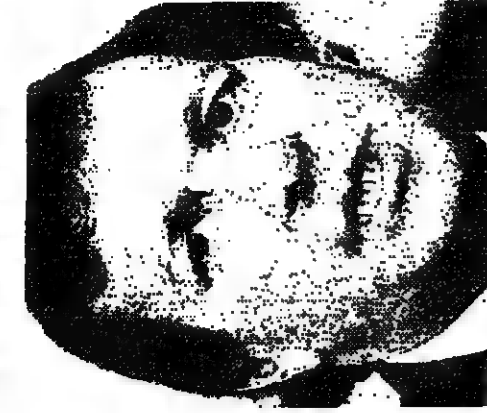
If we are to prevent or overcome drawbacks for companies in the European Union and elsewhere, the following questions must be dealt with:

• How can the interests of exporters be protected in the event of competition that is contrary to competition?

• How can a system of application of existing national competition rules be maintained so that the present multilateral trading system may be maintained and not be replaced by a competitive system?

• Should international rules for competition be established and, if so, what elements should they incorporate?

The demand for a discussion of social standards continues to be voiced. This topic has not yet been addressed in trade policy bodies; it has, however, been the subject of particular attention by UNCTAD.



Rexrodt: consultations on the next must start

It is particularly challenged by companies in the event of competition that is contrary to competition.

Environmental protection policies can affect trade and, conversely, commerce can affect the environment.

On the internal front, the main priority is to work out an integrated dispute settlement procedure.

Because of the heavy agenda that already exists, the inclusion of additional questions of access to trade would have overwhelmed the Uruguay Round.

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FORFEITING RATES

AMERICAS	Period years	DM %	US\$ %
Argentina	5.0	61	74
Brazil	5.0	61	74
Canada	7.0	77	74
Chile	5.0	61	74
Colombia	5.0	61	74
Costa Rica	5.0	61	74
Cuba	5.0	61	74
Ecuador	5.0	61	74
El Salvador	5.0	61	74
Guatemala	5.0	61	74
Honduras	5.0	61	74
India	5.0	61	74
Indonesia	5.0	61	74
Japan	5.0	61	74
Malaysia	5.0	61	74
Mexico	5.0	61	74
Nepal	5.0	61	74
New Zealand	5.0	61	74
Philippines	5.0	61	74
Poland	5.0	61	74
Portugal	5.0	61	74
Republic of Korea	5.0	61	74
Singapore	5.0	61	74
Sri Lanka	5.0	61	74
Taiwan	5.0	61	74
Thailand	5.0	61	74
Turkey	5.0	61	74
USA	5.0	61	74
Venezuela	5.0	61	74
Yugoslavia	5.0	61	74
EUROPE	5.0	61	74
Austria	5.0	61	74
Belgium	5.0	61	74
Denmark	5.0	61	74
France	5.0	61	74
Germany	5.0	61	74
Greece	5.0	61	74
Hungary	5.0	61	74
Ireland	5.0	61	74
Italy	5.0	61	74
Netherlands	5.0	61	74
Norway	5.0	61	74
Poland	5.0	61	74
Portugal	5.0	61	74
Romania	5.0	61	74
Slovakia	5.0	61	74
Spain	5.0	61	74
Sweden	5.0	61	74
Switzerland	5.0	61	74
Turkey	5.0	61	74
UK	5.0	61	74
AFRICA	5.0	61	74
Algeria	5.0	61	74
Angola	5.0	61	74
Benin	5.0	61	74
Burkina Faso	5.0	61	74
Burundi	5.0	61	74
Cameroun	5.0	61	74
Cote d'Ivoire	5.0	61	74
DRC	5.0	61	74
Egypt	5.0	61	74
Ghana	5.0	61	74
Guinea	5.0	61	74
Kenya	5.0	61	74
Libya	5.0	61	74
Mali	5.0	61	74
Morocco	5.0	61	74
Niger	5.0	61	74
Nigeria	5.0	61	74
Rwanda	5.0	61	74
Senegal	5.0	61	74
Sierra Leone	5.0	61	74
Tanzania	5.0	61	74
Togo	5.0	61	74
Tunisia	5.0	61	74
Zambia	5.0	61	74
Zimbabwe	5.0	61	74
ASIA & AUSTRALASIA	5.0	61	74
Australia	5.0	61	74
China	5.0	61	74
Hong Kong	5.0	61	74
India	5.0	61	74
Indonesia	5.0	61	74
Japan	5.0	61	74
Malaysia	5.0	61	74
Nepal	5.0	61	74
New Zealand	5.0	61	74
Philippines	5.0	61	74
Poland	5.0	61	74
Portugal	5.0	61	74
Republic of Korea	5.0	61	74
Singapore	5.0	61	74
Sri Lanka	5.0	61	74
Taiwan	5.0	61	74
Thailand	5.0	61	74
Turkey	5.0	61	74
USA	5.0	61	74
Venezuela	5.0	61	74
Yugoslavia	5.0	61	74
MIDDLE EAST	5.0	61	74
Bahrain	5.0	61	74
Egypt	5.0	61	74
Kuwait	5.0	61	74
Oman	5.0	61	74
Qatar	5.0	61	74
Saudi Arabia	5.0	61	74
UAE	5.0	61	74
LIBOR	5.0	61	74
6 months	5.0	61	74
1 year	5.0	61	74
2 years	5.0	61	74
3 years	5.0	61	74
4 years	5.0	61	74
5 years	5.0	61	74

Source: International Trade Finance, London. Data as of 27 January 1994. Rates are indicative only and may vary without notice. For more information, contact International Trade Finance, London. Tel: 071 411 4414. Fax: 071 411 4415.

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Exporters' calendar of general and specialist trade fairs in 1994

GENERAL TRADE FAIRS Feb. 18-24 LA FERIA Agg. 7-11/94 Frankfurt, Germany Apr. 27-31 Frankfurt, Germany	AGRICULTURAL & RELATED MACHINERY Feb. 18-24 LA FERIA Agg. 7-11/94 Frankfurt, Germany Apr. 27-31 Frankfurt, Germany	ARCHITECT AND INTERIOR DESIGN Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany	ARCHITECT AND INTERIOR DESIGN Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany	AUDIO VISUAL EQUIPMENT Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany	BOOKS AND PUBLISHING Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany	BUILDING/CONSTRUCTION EQUIPMENT AND MATERIALS Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany	CHEMICALS, COSMETICS AND PHARMACEUTICALS Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany	COMPUTERS, ELECTRONICS, TELECOMMUNICATIONS AND TELEVISION Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany	FOOD AND DRINK/CONFECTIONERY Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany	HOUSEHOLD ELECTRONICS Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany	INDUSTRIAL MACHINERY AND EQUIPMENT Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany	MINING Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany	PRINTING AND PUBLISHING Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany	SAFETY, FIRE, PROTECTION, DEFENCE Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany	SHIPS AND BOATS Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany	SPORTS EQUIPMENT Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany	TOYS Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany	WATER AND AIR TREATMENT Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany	WATER AND AIR TREATMENT Apr. 27-31 Frankfurt, Germany May 1-5 Frankfurt, Germany
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MARKET PROFILE: ARGENTINA

The mood and rhythm improve

Successful policies are making Argentina an increasingly attractive market for imports with which to rebuild its shattered industries, writes John Bertram. But it is not yet out of the wood.

As a result, Argentina has become a rapidly growing market for foreign goods. Imports have increased by 10 per cent in the last two years, and the country is now a major importer of goods from the UK.

Argentina's economy has been in a state of stagnation for many years, but recent policies have transformed it into a performer, with high growth rates and low inflation.

As a result, Argentina has become a rapidly growing market for foreign goods. Imports have increased by 10 per cent in the last two years, and the country is now a major importer of goods from the UK.



The rewards of discipline: tango dancers in Buenos Aires. Picture: Glyn

Argentina is a country of contrasts. It is a land of great beauty, with stunning landscapes and a rich cultural heritage. However, it is also a country of poverty and social inequality.

The Argentine economy has been in a state of stagnation for many years, but recent policies have transformed it into a performer, with high growth rates and low inflation.

As a result, Argentina has become a rapidly growing market for foreign goods. Imports have increased by 10 per cent in the last two years, and the country is now a major importer of goods from the UK.

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□ EUROPEAN LAW AND THE UK: COMMERCIAL AGENTS' STATUS

A rude awakening in Britain

Since January 1, commercial agents throughout the European Union have had to do so. That was the date the UK became the last EU country to implement a 1986 directive harmonising law.

The changes relate to people selling goods on commission. Suddenly, all agents in Europe must be able to sue their principals for damages if they are not paid for their services. This is a significant change for many agents, particularly those who have been paid on a "no sale, no fee" basis. The new law requires agents to be paid for their services, even if the sale is not completed. This means that agents must be able to sue their principals for damages if they are not paid. The new law also requires agents to be paid for their services, even if the sale is not completed. This means that agents must be able to sue their principals for damages if they are not paid.

Under the new law, most agents had the right to sue their principals for damages. But many companies have been slow to grasp the changes and, in doing so, have had a rude awakening. The new law requires agents to be paid for their services, even if the sale is not completed. This means that agents must be able to sue their principals for damages if they are not paid.

1994 CALENDAR

Month	Event	Location
JANUARY	Resource Management in the Public Sector	London
FEBRUARY	Cable and Satellite Broadcasting	London
MARCH	Commercial Aviation in the Asia-Pacific Region	London
APRIL	Asia-Pacific Telecommunications	London
MAY	European Water Industry	London
JUNE	World Business with Poland	London
JULY	World Pharmaceuticals	London
AUGUST	FT-City Course	London
SEPTEMBER	Asian Electricity	London
OCTOBER	International Banking	London
NOVEMBER	Transport in Europe	London
DECEMBER	World Film and Paper	London
JANUARY	Food & Drink	London
FEBRUARY	World Oil & Gas	London
MARCH	European Telecommunications	London
APRIL	World Aerospace and Aviation	London
MAY	FT-City Course	London
JUNE	World Telecommunications	London
JULY	World Business with Spain	London
AUGUST	World Pharmaceuticals	London
SEPTEMBER	World Telecommunications	London
OCTOBER	World Business with Spain	London
NOVEMBER	World Pharmaceuticals	London
DECEMBER	World Telecommunications	London

Country	Rate
Australia \$	7.17
Austria Sch.	6.61
Belgium Franc	7.42
Canada \$ (to 6 year)	7.85
Canada \$ (to 8 year)	6.85
Canada \$ (to 10 year)	6.80
Denmark Kr.	7.85
France F.	7.85
Germany M.	7.85
Greece Dr.	7.85
Italy L.	7.85
Japan Yen	7.85
Netherlands G.	7.85
Spain P.	7.85
Sweden Kron.	7.85
Switzerland S.	7.85
UK Pound	7.85
US Dollar (to 5 year)	6.44
US Dollar (to 8 year)	6.44
US Dollar (to 10 year)	6.44



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□ COUNTERTRADE FOCUS: TRENDS IN EAST-WEST TRADE

Dried milk for Egypt's onions

15 years ago, David Little, head of a

colleagues dealing with countertrade. Now he sits alone, holding the title of managing director of countertrade at Bank Xerox, but managing and directing just himself.

Before the collapse of communism in eastern Europe, Bank Xerox organised extensive countertrade transactions in the area, particularly in Poland and Bulgaria. However, political and economic changes across eastern Europe have resulted in Bank Xerox establishing a network of dealers covering the entire region, who sell and service copying machines on conventional commercial terms.

There have been a few countertrade deals in Romania, but generally Bank Xerox has found that the east European purchasers are able to provide hard currency to purchase their machines. "We have had an extremely good year," says Mr Little. "Our clients have gone up dramatically well over what we expected."

Even in Romania, where there is a chronic shortage of hard currency, Bank Xerox finds that buyers are often able to convert their money locally into hard currency. There are always exceptions, Bank Xerox has, for example, arranged countertrade agreements with Kazakhstan and Uzbekistan, where it made counterpurchases of raw cotton as the basis of payment for copying machines.

Maurice Banfield, formerly of Bank Xerox Kazakhstan office, described the project as being "90 per cent goodwill and 10 per cent for profit". Meanwhile the food company Sainsbury's has set up complex arrangements in Poland, which meet its individual needs.

The company, based near Hull, is setting up an office in Warsaw, and expects to export 1,000 of produce in the next two or three years. Although the Poles will pay in hard currency for some of the products, the managing director Paul Wright has been able to spend the rest of the contract by securing countertrade arrangements.

Sainsbury's has countertrade with Sopot suppliers who ship salad and other potatoes and oranges to the UK. Bank Xerox has arranged for Polish producers to supply the Egyptian market with dried milk powder in exchange for UK products.

This arrangement allows the UK company to make full use of its transport fleet. Lorries will drive to Poland full of salad produce and return with dried milk powder. Vessels then leave Hull for Egypt laden with milk powder and return to the UK with Egyptian produce.

"We are interested in developing a serious long-term business in Poland," says Mr Wright. "We have the technical expertise to help the Poles. If we did not have a market for the products we could not do it. The Egyptians are required to buy the milk powder, and we are also very interested in developing some business there."

Mr Wright is looking to develop further business in Poland, possibly through joint ventures and in other areas of the food distribution market. He adds that the initial contract has full financial guarantees. The Polish office is seen as a springboard for business in other east European countries, particularly Ukraine, which has large-scale capacity in salad production, as well as Hungary, Romania and Bulgaria.

Currency instability in the countries of the former Soviet Union has also fuelled some countertrade in the region. Over the past two years, Russian businessmen have organised the exchange of aluminium for sugar and countertrade in raw materials, such as titanium, bauxite and timber. Many of these commodities found their way out to the west through the extremely porous Baltic borders. The Russian government has increased border controls, and as the stockpiles of these materials dwindle, supplies could begin to dry up. Bill Newman, assistant general manager at Moscow Narodny Bank, pointed out that western bank deposits from the former Soviet Union doubled last year from

Helen Mingay describes some of the intricate multilateral deals, involving several countries, pulled off by international traders

sell on a recorded \$179m in June 1988. "My personal guess is that most of that is legal," he says. "In the past hard currency was retained outside illegally, but now people can put it into bank accounts in Russia. If they stabilise the rouble, then I think the money would go back quite quickly as investment."

Illegal or not, the scale of this outside investment indicates that hard currency has been generated, which should reduce the need for countertrade in the future.

Meanwhile, Moscow Narodny Bank has been instrumental in organising an innovative countertrade deal with Russia secured by the British Health Care Consortium, under the chairmanship of Sir Ronald Mitchell in Kazakhstan.

After the break-up of the Soviet Union, Sir Ronald saw opportunities for financing required imports to resource-rich regions. Through the sale of local commodities, export licences have to be acquired for such goods as oil, gas and minerals. Bank Xerox has the consortium deals directly with the Russian government, most rather than going through Moscow. The collapse of the Soviet Union means

that local enterprises do not have to send all their output to fulfil state procurement orders as in the past.

This was where Moscow Narodny Bank came in. The bank advises on the selection of the most saleable products, obtains the most advantageous prices and handles the hard currency management on behalf of the regional government. The consortium is then paid through the hard currency generated by the sale of precious minerals and metals.

Mr Newman says that the bank is now trying to broaden the allocation of goods to services the contract for 1994, as stockpiles of the non-ferrous metals are beginning to run down. The bank has gained the regional government's trust and is able to secure the best prices for their goods because of the expertise in the market.

Bank Xerox's consortium consists of six core companies: Glaxo, Wellcome, Zeneca Pharma, Amersham International, South Industries Medical Systems and Vickers Medical, which also does business elsewhere in the former Soviet Union, on their own behalf.



Weekend market in Kiev, Ukraine: currency instability has enhanced the value of goods over money

□ EXPORTER PROFILE: KINNARPS of Sweden

Sweden's top maker of office furniture has outgrown its home market and pins its future on overseas expansion, reports Hugh Carnegie

Tucked away in what was once a small village from which the country's leading manufacturer of office furniture, was for years content to concentrate on its home market and Norway.

But just as the company's huge \$5,000 per unit factory was expanded to combine the village with the countryside (taken over from the village of Gagnef, which is now a village of Gagnef), Kinnarps (pronounced Shinnarps) is now expanding on a big export drive to sustain growth and competitiveness.

The crunch came with the sharp Swedish recession of the past three years. Before then, a booming economy in which commercial property raced up in value, allowed Kinnarps to more than double annual sales from \$150m in 1985 to \$300m in 1990. Since then Kinnarps, a private company still owned by the family that founded it 90 years ago, weakened the strong better than many.

For instance, Glaxo does limited countertrade in other countries in the region, but generally through a third party, Jane Pean, the operations manager for the consortium. She says that the group is now discussing new contracts in the region, but that Kazakhstan and will be venturing into eastern Siberia this year.

But problems remain in the region, for example, has attempted to negotiate contracts in Ukraine to be paid for by the export of steel, but it was unable to bypass internal supply problems. Now the group is looking at three regions in Russia and also in Kazakhstan, where it hopes to establish contracts on a similar basis to those enjoyed by the British Healthcare Consortium.

Countertrade is still used for trade between east European countries, but the collapse of the Soviet Union has led to severe difficulties. At the Hungarian International Bank's countertrade subsidiary in Budapest, Hibox, an official confirms that deals are scarce. "We do get enquiries for spare parts, but when we ask if they can pay or exchange a commodity, then there is no answer," he says. "It is very difficult to obtain reliable offers."

Despite a 50 per cent drop in the office furniture market in Sweden over the past three years, Kinnarps used its financial strength to good effect. By freezing prices for four consecutive years, it has increased its market share in Sweden, kept sales on an upward trend and stayed in profit.

But the days when Kinnarps had a return on capital of approaching 30 per cent are over. In 1987, as the best company in Sweden, have long gone, the impressively automated factory, with more than two-dozen diversifying robotic fore-UL trucks criss-crossing the plant from delivery area, to assembly to despatch, is only working at about 50 per cent capacity.

The strategy has therefore become cyclical. "Our future expansion must be in-house," says Mr Simon Persson, brought in by the Swedish government to run the company in 1983 to drive the old, cash-rich and eldest son of the founders that

and Eyr Anderson, says. "We will concentrate on Europe where deliveries can be made from the factory here. We like to ship direct to the customers where we can. The UK, France and Germany will be the main centres. That is where we have to be very, very strong. Around these we will serve the other countries."

The aim is that exports should account for 50 per cent of turnover – within five years, compared with 30 per cent today. To do that, Kinnarps needs to take a three per cent market share in Europe in five years – and no company will have as big a share of their home market as Kinnarps in Sweden and Norway," says Mr Persson. Kinnarps' selling points are its expertise in wooden and ergonomically-developed furniture, its "green" production and its office planning service.

Kinnarps has a long-established outlet outside Sweden and Norway – in Britain.

□ Continued on Page 17

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FT EXPORTER 10

BRUSSELS: HARMONISATION OF CREDIT COVER

Draft directive offers no joy

Europe's exporters fear that current negotiations will leave them competitively weaker than Japan and the US, writes Paul Melly

His spring promises to be tough for Europe's top project exporters and the small companies that win business on their cost-cutting.

Negotiations in Brussels will decide the shape and cost of government credit cover central to their ability to win orders overseas, in the face of tough international competition.

A draft European Commission directive is expected before the summer. Official export credits play a key role in financing the sale of big capital installations, such as bridges, power stations and motorways. Government insurance allows much longer repayment periods than a commercial bank would offer, especially for important, but potentially risky markets in the developing world and the former communist bloc.

The European Union is now aiming to harmonise existing national systems, so that exporters in all member states enjoy broadly similar levels of state support. But industrialists and their bankers fear that the new system may leave them at a disadvantage vis-à-vis their rivals in Japan, Canada and the US, who will not be bound by the EU agreement.

The most contentious suggestion is that national export credit agencies should be limited to providing 80 per cent insurance cover to exporters, leaving the remaining 20 per cent to be provided by the state. The UK, where the Export Credits Guarantee Department (ECGD) currently provides 100 per cent cover, has strongly opposed this idea, pointing out that it will leave European businesses at a disadvantage as non-EU rivals will probably continue to cover 100 per cent. Banks and manufacturers already have to share the risk by arranging finance of the initial 15 per cent front-end contract costs between themselves and the foreign buyer.

A delegation of industrialists from six EU member states, organised by the British Exporters Association, visited Brussels in mid-January to outline their concerns.

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they have been shrouded in a degree of confidentiality. Consequently, consultants with industry may not have been sufficiently involved in the process.

The talks have been driven by finance ministry officials, with a tendency to go for the lowest common denominator, putting together the cheaper aspects of the various national export credit systems. The end result, exporters argue, is a set of harmonisation proposals that is rather less supportive for industry than most of the existing national schemes.

The confidentiality issue notwithstanding, sources close to the negotiations are saying that the UK and Germany have been slow to fall in line with the other countries in what they wanted the administration to look like. The present attempt to reform export credit began in mid-1991 and both governments and EU industrialists are anxious to reach an accord before long.

The changes of business forcing financial changes at this stage seem limited, although some amendments can probably be made. It may be particularly hard to win a change of tack on the 85 per cent issue, as only the UK currently offers 100 per cent cover.

Samuel Montagu has calculated that the cost of taking on this extra five per cent risk and making provisions against it could be as high as £1.5m on a £20m export contract in a fairly high risk market. Even for an export to a country which posed no big payment worries, the cost of financing the extra slice could be £500,000. These costs would be passed directly to the exporter in the form of extra charges.

The other issue at the heart of the Brussels talks is the level of premiums charged by national export credit agencies for providing medium-term cover. At present there are still wide disparities. At one extreme, Germany sold a flat rate charge for covering exports to any country in the world. This is in contrast to the UK's ECGD, which uses a sophisticated risk assessment system to set premium levels for each individual market.

Some governments, such as Italy, continue to charge fairly low rates, even for difficult markets, because they see export credit as a justifiable form of state support for industry. In contrast, ECGD, with a mandate to break even, set set fairly high charges. But over the past two years the UK government has allowed it to make a budget of cuts in the latest in the November budget, which has brought most premium levels down to European average.

High prices for medium-term cover, such as Argentina and Slovakia have been brought back on a medium-term cover, such as Argentina and Slovakia have been brought back on a medium-term cover, such as Argentina and Slovakia have been brought back on a medium-term cover.

single set of premiums to be adopted by all agencies; but negotiators do hope to set some parameters, and Germany would certainly be forced to abandon its single premium system - something Bonn was preparing to do anyway.

One widely canvassed outcome is to copy the French model of categorising export markets into several risk groups. There would be EU-wide maximum and minimum premium levels for each category, while individual governments would be free to set exact rates within these bands.

The premium issue has become particularly important to exporters because the scope for other forms of subsidy has been gradually pruned back. For example, the Consensus agreement embracing all OECD states has already banned interest rate subsidies for export sales to developed and better-off developing countries. Meanwhile, the scope to subsidise export bids by incorporating official development aid into the finance package (as an add-on grant or to soften loan rates) has also been limited by the domestic budget strains in western exporting countries.

Most governments are not in a position to increase aid spending significantly at present. With domestic demand squeezed by recession, governments have been under pressure to help industry to capitalise on these overseas project opportunities, which tend to be in the high tech sectors, such as process plant and power engineering, where western companies can still match competition from the new Pacific Rim industrial powers.

With little room for direct subsidy, governments have sought other ways of helping exporters. Canada, for example, has been redefining the terms of references for its Export Development Corporation (EDC). The aim is to allow EDC more room for manoeuvre to develop flexible and competitive financing packages that will help its export clients to win more business.

In the UK, President of the Board of Trade Michael Heseltine and Minister for Trade Richard Neill have successfully persuaded the Treasury to approve increases in ECGD cover for exports to high risk markets of between £25m and £3.2m for each of the next three financial years.

This represents a fundamental reversal of the policy which prevailed before the last election, when both the Treasury and Mr Heseltine's predecessor, Peter Lilley, were deeply sceptical about the value of official export credit support. This has coincided with the relative weakness of sterling and a sharp drop in both industrial and interest rates to put project financing in a much-improved competitive position.

FT EXPORTER 15

COUNTERTRADE FOCUS: AUSTRIA'S PIVOTAL ROLE

Vienna is still the crossroads

In an echo of its past, Vienna is still the cradle of numerous bizarre barter arrangements between eastern and western Europe - and far beyond. Michael Lindemann reports

When Gerhard Vogt heard that Indonesia was planning to use barter to boost its exports, he set out on the first flight to Jakarta. He arranged a meeting with the trade minister and his credentials, related to the German embassy, and two days later drew up a contract for a proposed which was very quickly transformed almost word for word into Indonesia's counter trade legislation.

That happened in the early 1980s and since then Countdown, where Vogt heads the board of directors, has cornered most of the booming countertrade business in Indonesia and nearby Malaysia.

Mr Vogt followed a long line of Viennese bankers who for decades have been among the acknowledged masters of countertrade in all its many variations. Vienna's countertraders learnt their skills in the years after World War Two, when product clearing became the standard form of business between east and west at a time when cash remained in short supply and communist economies needed plant and know-how to rebuild their industries.

Straddling the divide between western clients and communist producers desperate to improve their export statistics, Viennese trade-oriented banks worked as go-betweens, facilitating deals so hush-hush that, in one case, rock-breaking machinery was sold to the former Soviet Union and cranes were taken in payment.

Although Indonesia hardly fits the neatly into eastern Europe, Mr Vogt's experience in juggling open eastern countertrade markets with a natural choice to assist Indonesia's trade minister. Other Viennese trading houses, such as Bank Austria's Handelsbank, do business in Indonesia and other areas of the Pacific, but Countdown bank took the way with up to \$500m worth of business per year, almost five times more than it used to do within the former Communist trading bloc.

While countertrading in Indonesia still involves straightforward barter deals - an exporter may, for example, ship industrial plant and receive payment in plywood - the trade with parts of Communist China has become more complex on account of the high risk.

While some business in eastern Europe and many parts of the Middle East is still done through state-owned foreign trade associations, most of the countertrade is achieved by regions of the former Soviet Union. Alternatively, they are single export companies trying to break into western export markets or trade within what used to be Communist, but lacking marketing or financing skills.

According to Helmut Bohunovsky, a member of the managing board, Austria Handelsbank, many deals are now pre-processed where the trade bank deposits the revenues from the imports in an escrow account before the western trading partner.

Experts know their value

Continued from Page 14

same line of business. The annual membership fee is \$600, and it can be reached via the secretary Alan Linger at Standard Bank, London.

The London COT meets quarterly; it is also a member of the European Organisation for Countertrade, alongside the Munich and Kirchhoffen Round Tables, and ACEO. This body also arranges meetings. International equivalents include the Asian Pacific Round Table, the Australian and South African countertrade, and the Latin American Countertrade Association, which is organising the 1994 World Countertrade Conference in Philadelphia.



City of dealer Joseph Cohen in the Third Man, set in post-war Vienna

ur releases his goods to the former Soviet Union provide a further incentive for countertrade.

More complicated blocked deals are done through so-called blocked evidence accounts and involve vast amounts of credit work to check the eastern partner's credentials. Mr Bohunovsky says:

"Many of Vienna's smaller countertraders have gone under since the business became more complex and ceased to be the mainstay of east-west trade. Among bigger banks, Vienna Commerz, a wholly-owned subsidiary of Citicredit, closed down its trading branch which handled standard barter deals in 1992, and now makes its money buying state and enterprise debts, providing pre-export financing and other devices necessary to bridge the gap between the mismatched markets."

"All of this is still countertrade," says Alexander Widschies, the managing director of AWT International Trade and Finance AG, one of the oldest and best-known countertraders, which belongs to the Creditanstalt group. "In this case the export finance is just an instrument to make it happen."

While some Viennese banks argue that business in the former Communist area is now lucrative because more currencies are convertible in countries such as Poland, Czech Republic and Hungary, Mr Widschies says that eastern Europe now account up to 60 per cent of AWT's business.

He admits that deals are now more complicated since the demise of the foreign trade organisations, where one visit was enough to clinch a massive trade. Now, he says, it is more a question of helping a Ukrainian company sell its products in Greece where it has never done business before.

Vienna's countertraders also argue that some business in the former Soviet Union reflects the fact that the senior positions in what used to be state-owned enterprises are still staffed by people who know nothing but countertrade. Growing economic account before the western trading partner.

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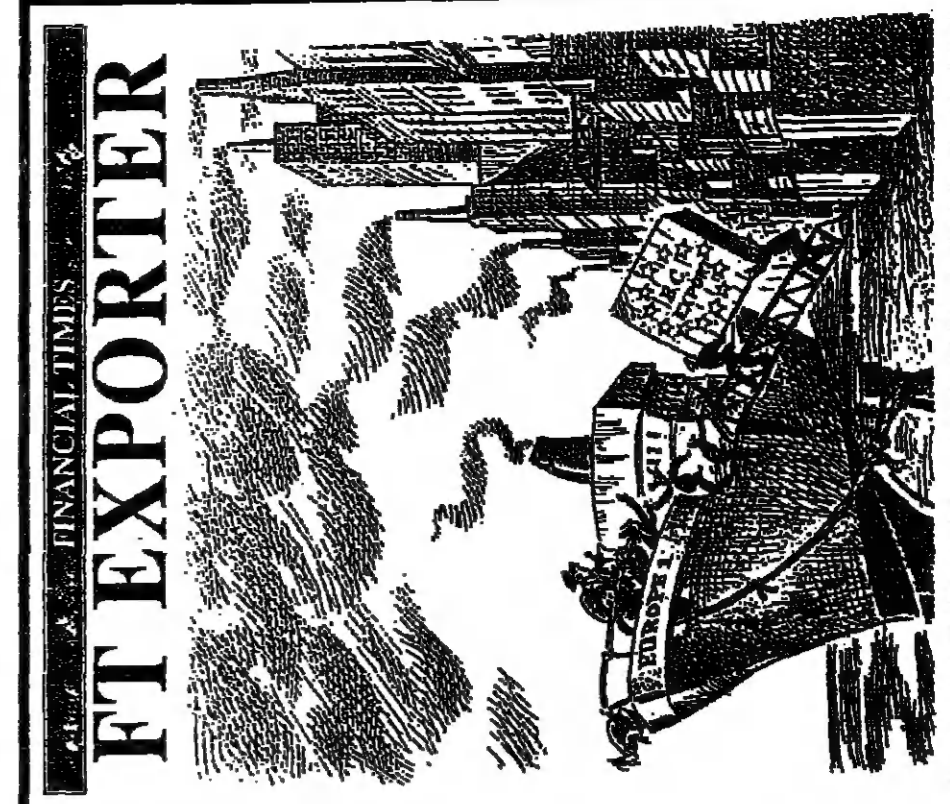
The need for the FT Exporter will appear in the Financial Times throughout the UK and Europe on 19 April, 7 July and 14 October 1994. Written by Financial Times journalists, the FT Exporter will again show, through a variety of case studies, how eastern and western trade partners can benefit from each other.

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FINANCIAL TIMES

FT EXPORTER

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□ COUNTERTRADE FOCUS: DEVELOPING WORLD

A different kind of market place

It is in any type of finance house. In the late 1980s and you were likely to find that it had a specialist countertrade department. Although very much an affair for exports, the technique was an important part of the banking repertoire, when it came to financing exports to the Third World or eastern Europe.

But changing economic policies, above all the loss of faith in centralised socialist systems, have pushed the whole concept of barter out of the limelight. Many bankers hardly ever handle countertrade deals now, and many developing countries are wary of the technique – Sudan even banned it last year.

One could be forgiven, therefore, for thinking that countertrade was hardly used at all today in most of the developing world. The truth is more complex. Straightforward barter arrangements, with basic commodity exports shipped abroad in return for imports of industrial goods, are not probably less common, but there are still circumstances where countries are forced to use barter when they do not have the hard currency needed for trading objectives rather than simply because they have run short of foreign exchange to pay for imports in cash.

In recent months a number of institutions took steps to encourage certain forms of countertrade. The Islamic Development Bank (IDB) has invited companies to propose deals in its member states, while Spain's official export credit insurer, CECIS (Compañía Española de Seguros de Crédito a la Exportación), has designed a special form of cover for these deals.

Several factors underlie the declining popularity of traditional barter, among many Third World countries. They all reflect one basic fact – intense financial pressure that drives countries to maximise their exports.

That usually means selling them on world markets, for payment in hard currency. For example, Ghana, which used to swap cocoa for manufactured goods from eastern Europe, no longer tends to do so.

The world bank tends to discourage barter because it considers the real cost involved in such deals. In an African country to know whether it is getting a fair price for its exports of agricultural goods or textiles if payment is made in the form of goods, it is even harder to ensure that the goods obtained in return represent good value for money.

Changed political circumstances come into play as well, particularly the disintegration of the communist system in eastern Europe, and the declining popularity of so-called socialist systems in the developing world. Fluctuations in the prices of commodities have also conspired to undermine the popularity of barter arrangements. During the 1980s, Uganda arranged large deals exchanging coffee for various

goods sweeping has been hit by economic changes, such as the fall of Soviet communism, writes Paul Melly. But it is far from dead

imports. Several of these collapsed when the coffee prices declined sharply, leading to disputes over whether Uganda was obliged to provide extra shipments to compensate for their reduced value.

Practical problems also led Nigeria to abandon attempts at oil countertrade in the 1980s. However, while such simple barter arrangements have fallen out of favour, there has been a steady growth in the use of "pre-export financing". These are bank loans made to countries which are secured against expected outbound commodity exports. They give countries access to hard currency much earlier in the production cycle. The money is often used to meet the costs of production and export – payments to farmers, purchases of fertilisers and so on.

Alternatively, it may be reserved for an essential import need, such as fuel oil. Proceeds from sales of the Third World exports – typically cocoa, oil or cotton – are paid into an escrow account in a West African bank, which then releases the funds to the importer and used to pay off the original loan.

Barter banks was a pioneer in the field, arranging several facilities for Tanzania. Grinding is active in Zimbabwe. Other banks thought to have been involved include Union Bank of Switzerland, Commercial Bank, BIF (Germany) and AIN-Auro. Many others have been arranging minor transactions.

So far, the larger, specialised transactions have only been arranged for a limited number of countries with a strong export track record – such as Ghana and Zimbabwe. There are still risks of course, even if those are less than in a traditional

□ COUNTERTRADE FOCUS: HOW TO FIND A CONSULTANT

When expertise is no luxury

Krzyszna Krzyzak writes that countertrading is a costly as well as complicated activity. The services of specialist consultants are in regular demand, and they can be choosy about the deals they handle

Countertrading can be an extremely costly undertaking, involving anything up to 30 per cent of the value of the export to order. On top of that, many of the specialists, including banks, would like the site of a countertrade deal proposed by a small or medium sized enterprise (SME) too small to contemplate.

Third party specialists can also be choosy. One consultant says that he charged a daily fee of \$500-\$800, which SMEs would find prohibitive. Finding a specialist can thus be almost as frustrating as completing the export order. The role of the outside specialist in

countertrade transactions varies. It can, for instance, involve bringing a consultant to help negotiate the countertrade components of an export contract. Alternatively, the specialist may be responsible for assembling the entire arrangement for more specifically organising the sale of the countertrade product.

Locating or providing financing to make countertrade arrangements work are other key functions. The UK clearing banks were more helpful providers of countertrade services in the 1980s, the heyday of countertrade, when every leading financial institution had its dedicated unit.

Now many have scaled down their operations and will only arrange a deal if it is large enough. The banks may, however, for a finder's fee, put the company in touch with a suitable trading company that can handle the goods or commodities on offer. Ministries and departments of trade are another possible port of call.

The Projects and Export Policy Division at the UK's Department of Trade and Industry publishes a booklet, Countertrade: a guide for exporters 1992/94, which provides an overview of countertrade techniques. Its current countertrading policies and legislation throughout the world, including in some cases contact names, addresses and telephone numbers of relevant government bodies.

The booklet also makes list of nearly 30 consultants, trading companies, banks, utilities and political consultancy firms, services offered in the UK. The list is by no means comprehensive, and one company contacted denied all knowledge of the practice, but certainly in the case of the banks the time saved in being able to get through directly to the right person

Meanyville, since the clearing banks

goods which they know many world buyers would not yet be prepared to pay for in hard currency.

The IDB has begun to help with financing and countertrade arrangements for countries with a strong export track record. One says that he now looks for a 40-50 per cent safety margin on oil-based deals compared with only 25 per cent a year ago.

The Third World exporter's reliability and the quality of the imported and buyer also come into play. Countries with a patchy record may find that they are limited to relatively low levels of financing, on the other hand, a country with many other difficulties, but a strong reputation for reliable exporting, may be able to borrow funds on a scale it could certainly not obtain for conventional import finance.

The Nigeria. Says one banker: "Nigeria has a lustrous record in meeting its crude oil delivery commitments."

For example, Malaysia is acquiring Swiss light aircraft know-how, as part of an order related to purchases from British Aerospace. Hughes Aircraft Company of the US has promised official production of components as part of a deal to supply Indonesia with two satellites. There is also an order element to the recent sales by German-Dutch group Fokker of 15 passenger jets to Indonesian regional airlines.

In Saudi Arabia, British companies have been closely involved in industrial projects related to the Al-Yamama oil project, under which British Aerospace provides aircraft and support for the Saudi airforce. In the United Arab Emirates, agreement has been reached on the first batch of other projects associated with France's sale of 390 Landing tanks and armoured vehicles to Abu Dhabi.

Many countries are unwilling to barter their traditional commodity exports because they know they can sell these for hard currency. However, as they develop an industrial base, they may use barter as a way of securing sales of manufactured

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Continued on Page 15

FT EXPORTER 11

□ DEBT RECOVERY: CHASING THE LATE PAYERS

Start with a sweet smile

Delayed or lost payments are now a common feature of recession-hit international trade. Identifying, but usually manageable for major corporations, they can nevertheless pose serious problems for small-to-medium-sized companies (SMEs).

A delay of a loss too many for an already heavily-indebted SME could push it over the edge if its bankers finally take notice of the availability of instruments to help secure payment and indemnify exporters against losses – ranging from various types of letters of credit and export credit insurance to specialist collection and factoring services, such as those offered by factoring companies – companies should, at least in theory, be well-protected against delays and losses.

In practice, however, this is often not the case. Protection comes at a cost, which many exporters are not prepared to pay, especially if recession is already squeezing profit margins.

Some exporters are simply unaware of the types of security available; others argue that in addition to costs, they impose other constraints – factoring companies may take up valuable export credit lines, depending on a buyer's credit worthiness, claiming on a credit insurance policy may be viewed as a time-consuming and lengthy process.

Whether there is merit in their arguments or not, the result is that many exporters finish up with delayed or even default payments as a result of unperceived constraints. At that point there is no recourse to the bank guarantees companies or, for example, factoring companies or invoice discounters.

Lombard Network, which provides both factoring and invoice discounting services, says that under no circumstances would it provide a collection or discounting service for debts which are overdue. As is the case with providers of similar services, David Kilburn, marketing manager, stresses that exporters seeking factoring or invoice discounting services must establish their requirements prior to exporting, thus allowing Lombard Network the opportunity of assessing buyer risk.

So what are their options in terms of taking steps to secure eventual payment and protect cashflow? James Farrir, manager, banks and exports, at UK credit insurer Trade Indemnity, advises that companies caught with unpaid debts should initially examine the possibility of gently mobilising personal contacts within or associated with the buyer organisation. Very often the major non-paying customers are the smaller companies. They may be persuaded to make the sale, if the big company feels it is getting better and go elsewhere for future supplies. Mr Farrir adds:

"Make use of personal contacts, make use of friendships, contact other suppliers to the same client and try to enlist their help." Mr Farrir also suggests that the exporter should consider requesting part payment. He cautions against applying legal pressure at an early stage. "The last thing to do is go to a lawyer. It's expensive, you have little direct control over what the lawyer might say and it could upset future relations with the buyer."

However, he does advise the exporter to discuss the situation with its banks with a view to the latter applying gentle pressure. "If the bank is helpful, then it could send a letter to the buyer pointing out that its client is expecting funds and enquiring whether payment has been made or perhaps inadvertently misdirected. Depending on the bank's international presence, the buyer may take such a letter to be a potential reflection on its overall credit rating if there is a slow payment spreads around the more solid community – and pay up."

The more aggressively may be up the exporter's bank to apply the client's designated to create a similar effect. At this point the exporter is probably beginning to

Alan Spence reviews the numerous options, besides going to law, available to suppliers worried about possible non-payment of bills

risk upsetting future relations with the buyer and must take a view on the outlook for the latter's future custom and balance sheet. It might be worth considering, though, if the current current cashflow considerations.

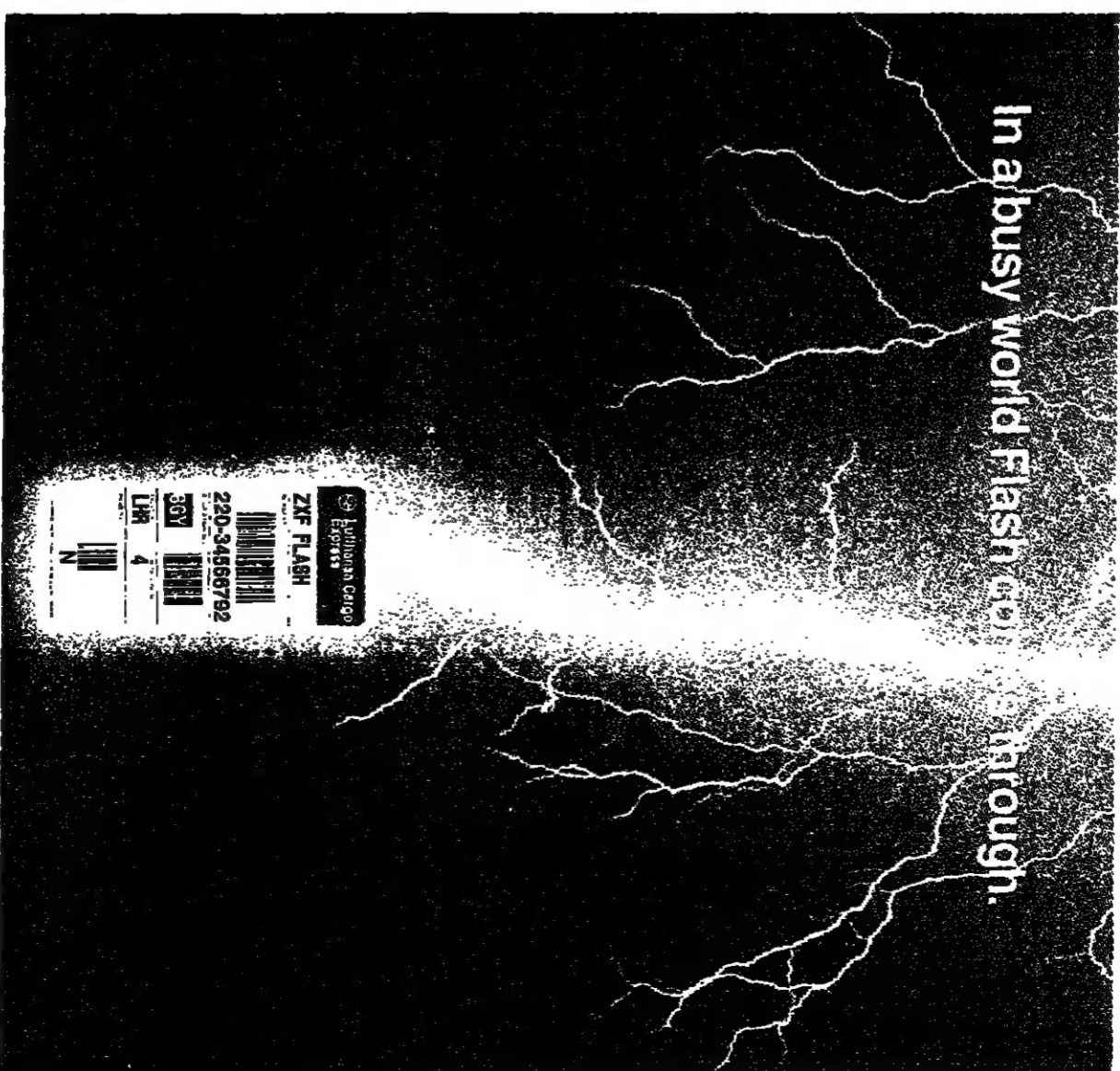
If the exporter decides to apply more pressure it could, for example, harness the help of a specialist debt collection service such as Trade Indemnity Collections or Credit International. Trade Indemnity Collection will seek payment on quasi-deferred corporate debts – usually defined as debts more than 180 days overdue – at costs varying between one and five per cent of the recovered amount, though it can be higher, depending on the time and the amount involved and the country.

The exporter is also liable for additional legal expenses. According to Graydon International, chasing unpaid debts is a common problem – even for larger companies. Charges vary according to the value and location, but normal commissions would usually amount to between 10 and 15 per cent of the amount recovered. If Graydon needs to use local agents, that could involve a lot more expense for the exporter – perhaps up to a further 10-20 per cent of the recovered amount, depending on the country.

Again, in-house legal expenses will be additionally applied. In the event of non-recovery by collection services a handling charge is common. Finally, there is the pure legal option – litigation. Given the expense involved, this approach may only be viable for larger companies with substantial debts.

Selecting which law firm to use can be important. Some specialists in certain markets, such as, for example, London-based solicitors Hartwig in Germany where it is

Continued on Page 12



Lufthansa Cargo have launched a new express service – Lufthansa Flash. This service ensures a fast and reliable delivery, usually overnight, to European destinations and many of the world's major economic centres.

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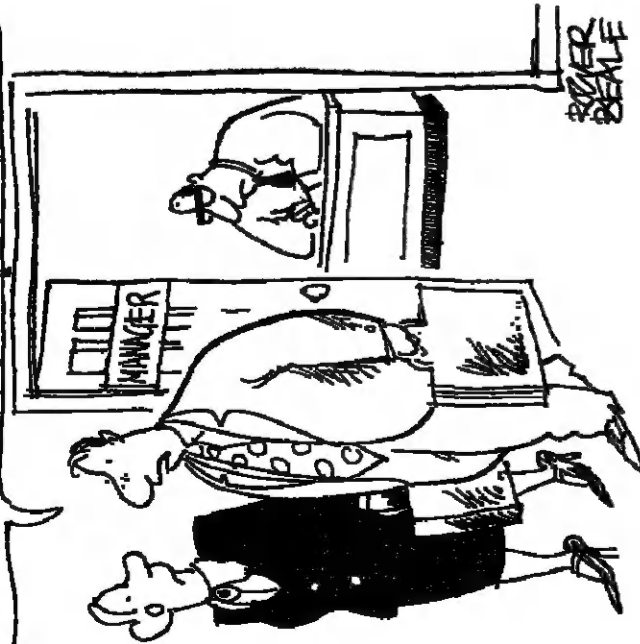
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Code reference FT-154

EXPORT INTELLIGENCE

I'M PRETTY SURE IT ISN'T NORMAL FOR A BANK TO CONFISCATE YOUR PASSPORT AS SECURITY.



□ BANK WATCH: UNITED KINGDOM

Small firms air their woes

Rod McNeill talks to small and medium-size exporters who complain of slow or inadequate backing from their banks, and to banks who view the matter differently, but say that changes are afoot

Small and medium-sized UK companies looking to boost export sales are finding themselves at a disadvantage when it comes to obtaining adequate backing from their banks. The banks, in turn, are finding themselves at a disadvantage when it comes to obtaining adequate backing from their customers.

Mr Jones, a director of one of the banks, says: "We are not in a position to provide the level of backing that our customers are asking for. We are not in a position to provide the level of backing that our customers are asking for."

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COUNTERTRADE

FT Exporter writers investigate countertrade and bartering in the post-Communist era pages 12-16

Ensure the goods are not rubbish

Krzyszna Krzyzak offers some advice to small and medium companies contemplating a move into countertrading

The publicity generated by large military off-set and oil barter deals often gives the impression that countertrading is the preserve of multinationals and governments. But small and medium-sized companies (SMEs) that export into certain regions may also be offered products or commodities, usually bearing no relation to their business, in lieu of cash.

For certain export markets, notably the former Soviet Union, a lack of hard currency may make countertrade inevitable.

A number of newly industrialised countries such as Indonesia, Malaysia and Philippines, use countertrade as a means of increasing their own export markets.

Either way, the SME's willingness to countertrade may make the difference between winning or losing an export contract. Colin Heritage, director of Stencor Trade Finance, a London-based specialist financial services company focusing on barter and countertrade services, believes that countertrade is both more practicable and more likely to succeed if approached as a means of providing a service rather than as a means of obtaining a product.

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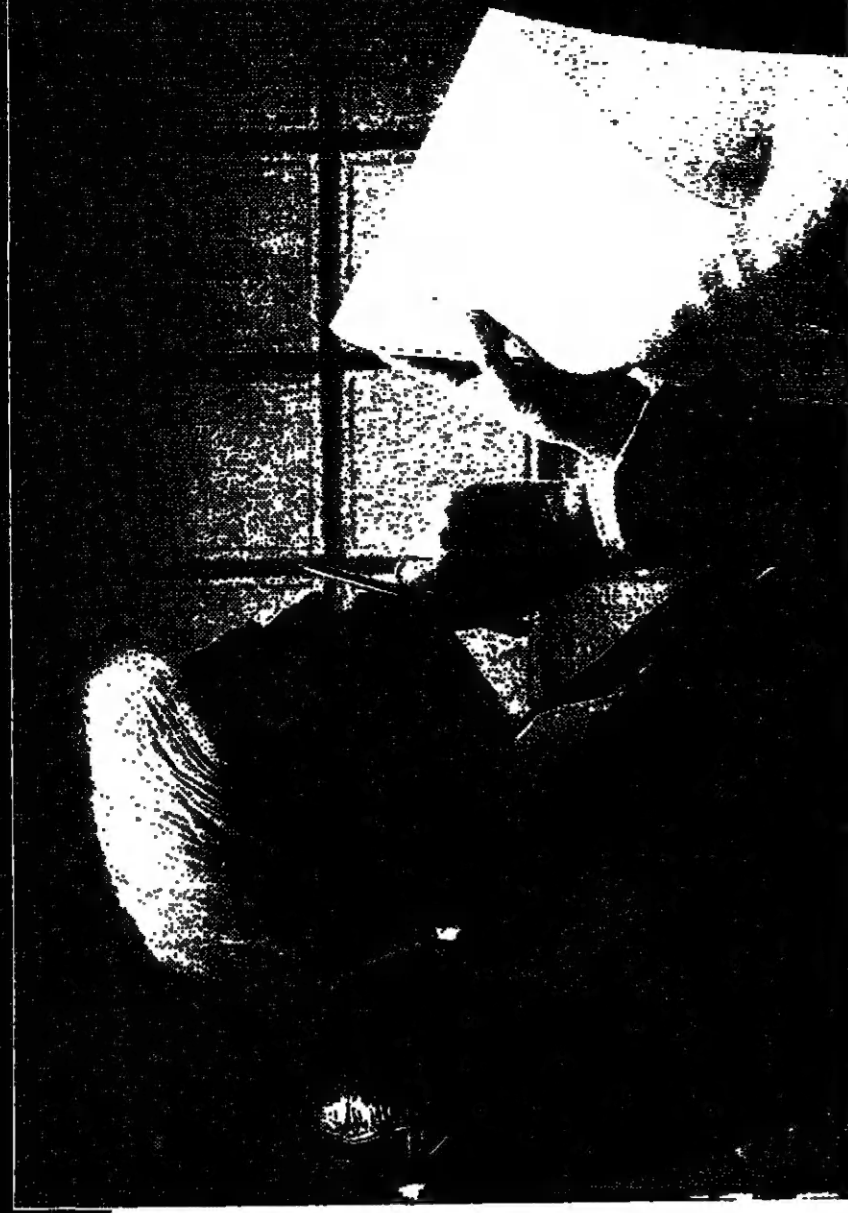
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